

# **ANNUAL ELECTORS' MEETING**

# AGENDA

NOTICE IS HEREBY GIVEN that an Annual Electors' Meeting of Council will be held in the Council Chambers, Welcome Road, Karratha, on Monday, 12 December 2016 at 6.00pm

CHRIS ADAMS CHIEF EXECUTIVE OFFICER



No responsibility whatsoever is implied or accepted by the City of Karratha for any act, omission or statement or intimation occurring during Council or Committee Meetings. The City of Karratha disclaims any liability for any loss whatsoever and howsoever caused arising out of reliance by any person or legal entity on any such act, omission or statement or intimation occurring during Council or Committee Meetings.

Any person or legal entity who acts or fails to act in reliance upon any statement, act or omission made in a Council or Committee Meeting does so at that persons or legal entity's own risk.

In particular and without derogating in any way from the broad disclaimer above, in any discussion regarding any planning application or application for a license, any statement or intimation of approval made by any member or Officer of the City of Karratha during the course of any meeting is not intended to be and is not taken as notice of approval from the City of Karratha.

The City of Karratha warns that anyone who has any application lodged with the City of Karratha must obtain and should only rely on

## WRITTEN CONFIRMATION

of the outcome of the application, and any conditions attaching to the decision made by the City of Karratha in respect of the application.

> Signed: \_\_\_\_\_\_ Chris Adams - Chief Executive Officer

#### DECLARATION OF INTERESTS (NOTES FOR YOUR GUIDANCE) (updated 13 March 2000)

A member who has a **Financial Interest** in any matter to be discussed at a Council or Committee Meeting, which will be attended by the member, must disclose the nature of the interest:

- (a) In a written notice given to the Chief Executive Officer before the Meeting or;
- (b) At the Meeting, immediately before the matter is discussed.

A member, who makes a disclosure in respect to an interest, must not:

- (c) Preside at the part of the Meeting, relating to the matter or;
- (d) Participate in, or be present during any discussion or decision-making procedure relative to the matter, unless to the extent that the disclosing member is allowed to do so under Section 5.68 or Section 5.69 of the *Local Government Act* 1995.

#### NOTES ON FINANCIAL INTEREST (FOR YOUR GUIDANCE)

The following notes are a basic guide for Councillors when they are considering whether they have a **Financial Interest** in a matter. I intend to include these notes in each agenda for the time being so that Councillors may refresh their memory.

- 1. A Financial Interest requiring disclosure occurs when a Council decision might advantageously or detrimentally affect the Councillor or a person closely associated with the Councillor and is capable of being measure in money terms. There are exceptions in the *Local Government Act 1995* but they should not be relied on without advice, unless the situation is very clear.
- 2. If a Councillor is a member of an Association (which is a Body Corporate) with not less than 10 members i.e. sporting, social, religious etc), and the Councillor is not a holder of office of profit or a guarantor, and has not leased land to or from the club, i.e., if the Councillor is an ordinary member of the Association, the Councillor has a common and not a financial interest in any matter to that Association.
- 3. If an interest is shared in common with a significant number of electors or ratepayers, then the obligation to disclose that interest does not arise. Each case needs to be considered.
- 4. If in doubt declare.
- 5. As stated in (b) above, if written notice disclosing the interest has not been given to the Chief Executive Officer before the meeting, then it <u>MUST</u> be given when the matter arises in the Agenda, and immediately before the matter is discussed.
- 6. Ordinarily the disclosing Councillor must leave the meeting room before discussion commences. The **only** exceptions are:
  - 6.1 Where the Councillor discloses the <u>extent</u> of the interest, and Council carries a motion under s.5.68(1)(b)(ii) or the Local Government Act; or
  - 6.2 Where the Minister allows the Councillor to participate under s5.69 (3) of the *Local Government Act*, with or without conditions.

#### INTERESTS AFFECTING IMPARTIALITY

**DEFINITION:** An interest that would give rise to a reasonable belief that the impartiality of the person having the interest would be adversely affected, but does not include an interest as referred to in Section 5.60 of the 'Act'.

A member who has an **Interest Affecting Impartiality** in any matter to be discussed at a Council or Committee Meeting, which will be attended by the member, must disclose the nature of the interest;

- (a) in a written notice given to the Chief Executive Officer before the Meeting; or
- (b) at the Meeting, immediately before the matter is discussed.

#### IMPACT OF AN IMPARTIALITY CLOSURE

There are very different outcomes resulting from disclosing an interest affecting impartiality compared to that of a financial interest. With the declaration of a financial interest, an elected member leaves the room and does not vote.

With the declaration of this new type of interest, the elected member stays in the room, participates in the debate and votes. In effect then, following disclosure of an interest affecting impartiality, the member's involvement in the Meeting continues as if no interest existed.

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# AGENDA

## **1 OFFICIAL OPENING**

Cr Long acknowledges the traditions of the Ngarluma people, on whose land we are gathered here today.

## 2 RECORD OF ATTENDANCE / APOLOGIES

| Councillors: | Cr Peter Long [M<br>Cr John Lally [De<br>Cr Garry Bailey<br>Cr Margaret Berth<br>Cr Grant Cucel<br>Cr Geoff Harris<br>Cr Daniel Scott<br>Cr Evette Smeath<br>Cr Robin Vanden | eputy Mayor]<br>ling<br>ners  |
|--------------|--|---|
| Staff:       | Chris Adams<br>Phillip Trestrail<br>Mark Casserly<br>Simon Kot<br>David Pentz<br>Linda Franssen  | Chief Executive Officer<br>Director Corporate Services<br>Director Community Services<br>Director Strategic Projects &<br>Infrastructure<br>Director Development Services<br>Minute Secretary |
| Apologies:   | Cr Bart Parsons<br>Cr Fiona White-H  | artig   |
| A I          |  |   |

Absent:

Members of Public:

Members of Media:

## **3 DECLARATIONS OF INTEREST**

## 4 CONFIRMATION OF MINUTES AND BUSINESS ARISING FROM MINUTES OF PREVIOUS MEETINGS

## OFFICER'S RECOMMENDATION

That the Minutes of the Annual Electors' Meeting held on Monday 14 December 2015, be confirmed as a true and correct record of proceedings.

## 5 **REPORTS**

#### 5.1 ANNUAL REPORT 2015/16 File No: FM.1 **Responsible Executive Officer: Director Corporate Services Reporting Author: DAO Corporate Services** 24 November 2016 Date of Report: Nil Applicant/Proponent: Nil Disclosure of Interest: Attachment(s): A copy of the Annual Report 2015/16 including the Annual Financial Report for the Year Ended 30 June 2016 will be available at the Annual **Electors' Meeting**

## PURPOSE

To receive the Annual Report for the financial year ended 30 June 2016.

## BACKGROUND

The Annual Report 2015/16 details the activities and performance of the organisation over the past year supported by the Annual Financial Report and Auditor's Report. Reporting is provided against the City's Strategic Community Plan 2012-2022 and Corporate Business Plan 2012-2016. Qualitative and quantitative reporting measures have been used to identify key highlights of the past year under each of the Community Plan outcomes.

Some key achievements from the past year for each of the City's goals are outlined below:

- Aboriginal and Torres Strait Islander Engagement Strategy the City of Karratha formalised its commitment to achieving better results for Aboriginal and Torres Strait Islander people in the region through the development of an Aboriginal and Torres Strait Islander Engagement Strategy.
- Dampier Community Hub the \$18 million Dampier Community Hub opened on 20 June 2016, creating an iconic community hub in the heart of Dampier. The new facility provides a number of indoor and outdoor spaces including a new early learning centre, public library, multipurpose meeting rooms and community spaces, refurbished community hall, a coffee kiosk space and landscaped entrance and parking area.
- *Karratha Arts and Community Precinct (KACP)* on 11 April 2016 the Hon Malcolm Turnbull MP presented the City of Karratha with a cheque for the Australian Government's \$10 million contribution to the Karratha Arts and Community Precinct following a successful National Stronger Regions Fund application.
- The City of Karratha and Rio Tinto's Community Infrastructure and Services Partnership – won the Corporate Social Responsibility Excellence category of the prestigious Australian Institute of Management WA Business Pinnacle Awards in November 2015.
- Karratha Airport terminal upgrade the \$35 million Karratha Airport terminal upgrade was officially opened on 25 September 2015. The new terminal features dual lane security screening, eight arrival and departure gates with seating for 700 people, three

multi-screen digital display spectacular screens, new food and beverage outlets, revamped check in area, an 800sqm second level, international capacity including dedicated customs and immigration, expanded baggage systems with sortation, and 36 new bathroom amenities.

• The City's 7 Mile Waste Facility and Tip Shop – was awarded the Waste Authority Infinity Award in the Local Government category. This facility was recognised for demonstrating innovation and commitment to reducing waste and increasing re-use and recycling. The innovative recycling and waste prevention methods in the City of Karratha have also been recognised as the best in the state at the Tidy Town State Awards where the City was announced the category winner for Waste Management and Litter Prevention for its leadership in recycling and disposal services at Seven Mile Landfill Facility.

The Annual Financial Report includes a statement of financial position as at 30 June 2016, a statement of comprehensive income, a statement of changes in equity, a statement of cash flows and a rate setting statement for the year ended 30 June 2016 inclusive of accounting policies and other explanatory notes and statements. The Annual Financial Report has been audited by AMD Chartered Accountants and they have provided an unqualified opinion.

### LEVEL OF SIGNIFICANCE

In accordance with Council Policy CG-8 Significant Decision Making Policy, this matter is considered to be of moderate significance in terms of Council's ability to perform its role.

### COUNCILLOR/OFFICER CONSULTATION

Council accepted the Annual Report including the audited Annual Financial Report at the Ordinary Council Meeting held 21 November 2016.

### **COMMUNITY CONSULTATION**

The community was notified of and invited to attend this Annual Electors' Meeting to discuss the contents of the City's Annual Report.

#### STATUTORY IMPLICATIONS

In accordance with sections 5.53 of the *Local Government Act 1995* the City is required to prepare an Annual Report for each financial year. Section 6.4 details the requirements for the Annual Financial Report.

The Annual Electors' Meeting is held in accordance with Part 5 Division 2 Subdivision 4 of the *Local Government Act 1995* and Part 3 of the *Local Government (Administration) Regulations 1996.* 

## POLICY IMPLICATIONS

There are no policy implications.

### FINANCIAL IMPLICATIONS

In summary, the Annual Financial Report indicates that City had as at 30 June 2015:

|                              | 30 June 2016  | 30 June 2015  | Inc / (Dec)    |
|------------------------------|---------------|---------------|----------------|
| Total Comprehensive Income   | \$28,453,924  | \$108,665,489 | (\$80,211,565) |
| Net Assets                   | \$830,271,743 | \$822,483,843 | \$7,787,900    |
| - Total Assets               | \$844,852,800 | \$843,397,863 | \$1,454,937    |
| - Total Liabilities          | \$13,324,454  | \$20,914,020  | (\$7,589,566)  |
| Loan Liability               | \$475,616     | \$0           | \$475,616      |
| Cash Reserves                | \$92,784,461  | \$84,089,305  | \$8,695,156    |
| Property, Plant & Equipment  | \$192,178,474 | \$197,959,811 | (\$5,781,337)  |
| Infrastructure Assets        | \$535,438,397 | \$531,091,475 | \$4,346,922    |
| Final Surplus (Restricted)   | \$3,958,660   | 0             | \$3,958,660    |
| Final Surplus (Unrestricted) | \$1,800,787   | \$63,450      | \$1,737,337    |

#### STRATEGIC IMPLICATIONS

This item is relevant to the Council's approved Strategic Community Plan 2012-2022 and Corporate Business Plan 2012-2016. In particular, the Operational Plan 2015-2016 provided for this activity:

| Our Program:                  | 1.f.4.1              | Ensure our community has access to up to date information about City's operations and projects.   |  |  |  |  |
|-------------------------------|----------------------|---|--|--|--|--|
| Our Services:                 | 1.f.4.1.2            | Prepare Council publications and corporate documents.   |  |  |  |  |
| Our Program:<br>Our Services: | 4.d.1.3<br>4.d.1.3.1 | Provide transparent and accountable financial information<br>required by the <i>Local Government Act</i> , Code of Accounting<br>Practice, Australian Accounting Standards and Local<br>Government Regulations.<br>Prepare the Financial Statements and Reports to Council. |  |  |  |  |

#### **RISK MANAGEMENT CONSIDERATIONS**

There are no risk management considerations applicable.

#### **IMPACT ON CAPACITY**

There is no impact on capacity or resourcing to carry out the Officer's recommendation.

#### **RELEVANT PRECEDENTS**

The Annual Report, Annual Financial Report and the Audit Opinion is considered by Council each year. General Electors' Meetings are held annually in December.

#### VOTING REQUIREMENTS

Simple Majority.

#### **OPTIONS:**

Option 1 As per Officer's recommendation.

#### Option 2

That Electors by SIMPLE Majority pursuant to Section 5.33 of the *Local Government Act 1995* and Regulation 17 of the *Local Government Administration*) Regulations *1996* RESOLVE to DEFER consideration of the Annual Report 2015/16 including the audited Annual Financial Report for the Year Ended 30 June 2016 to a meeting to be held prior to 31 December 2016.

## CONCLUSION

The Annual Report provides an overview of the performance of the City in terms of statutory obligations, Community Plan outcomes and financial management for the past twelve month period. The Annual Financial Report has been prepared in accordance with the *Local Government Act 1995* and indicates the City's financial position as at 30 June 2016.

### OFFICER'S RECOMMENDATION

That Electors by SIMPLE Majority pursuant to Section 5.33 of the Local Government Act 1995 and Regulation 17 of the Local Government (Administration) Regulations 1996 RESOLVE to NOTE the City of Karratha Annual Report 2015/16 including the audited Annual Financial Report for the Year Ended 30 June 2016.



# Annual Report 2015/16

City of Karratha Annual Report for the year ending 30 June 2016



We've focused on the areas the community told us needed the most improvement; enhancing activities and services for young people, increasing safety initiatives, improving our parks and open spaces, and improving our environment and sustainability.



# Contents





# A message from the Mayor

The past year has seen the City of Karratha continue on our journey of transformation into a thriving regional city. As our extensive planning work begins to be implemented, all of our towns have seen new infrastructure, services and better overall amenity this past year.

I am pleased to present this extensive look at the activities the City has undertaken over the past twelve months. The mix of projects large and small, capital works and community services and improving amenity now as well as planning for the future is testament to the hard work of our staff.

We have delivered some truly exceptional projects over the past year. From opening the expanded and revamped Karratha airport to the Dampier Community Hub, the first major piece of new infrastructure in that town in decades. While we have been delivering these projects, we have also been casting an eye to the future, developing a suite of plans for the future to continue our growth and consolidate our place as a key regional city.

The past year has seen an extensive review of our Strategic Community Plan as well as the completion of planning documents on foreshores, and the revitalisation of our older suburbs. These plans are already starting to manifest themselves into on the ground projects and will ensure that we have the infrastructure and services needed for our community over the next decades.

As well as a great year for infrastructure, this has been a fantastic year for service delivery and community engagement across the City. For the first time this year, we adopted an Aboriginal and Torres Strait Islander Engagement Strategy and Statement of Commitment, which is a huge step forward in building stronger and more collaborative relationships with our Indigenous peoples.

Our partnerships with the private sector and other levels of government have continued to deliver great outcomes for this region. In particular, we have been successful in gaining more than \$30 million in external funding for the Karratha Arts and Community Precinct project, which has now moved on to the construction phase. While our economy has moved from a construction phase to a production phase, we have redoubled our focus on economic development and supporting local business. Council this year agreed to expand our local price preference, giving local business owners an even better chance to be successful in gaining City contracts.

I am proud of the work that Council and staff have done over the past 12 months to continue enhancing the infrastructure and services in all of our towns. We have been able to roll out this extensive program while still focusing on futureplanning and sustainability. Although there are challenges in diversifying our economy and transitioning to a production phase in the resources industry the work we have done this year has kept us moving towards our vision of being Australia's most liveable regional city.

We are recognised as an innovative and well-run local government and I am proud to present this record of our achievements in 2015/16 and look forward to continuing this great work into the future.

#### Peter Long

Mayor, City of Karratha

# A message from the CEO

We have responded to the changing economic circumstances of the past year by creating a more efficient and sustainable organisation, while maintaining the high standard of service delivery the City of Karratha has become known for.

The City has continued to run a very high standard of operation in 2015/16, delivering our key projects on time and on or under budget, while expanding our range of services to meet community needs. Once again, we achieve a high standard of satisfaction in our Annual Community Survey, exceeding the previous year's result in overall satisfaction.

While the satisfaction with services has improved on the whole, we have identified a number of areas for improvement through the survey process which has led to initiatives such as expanded youth programs, more footpaths and road resealing as well as renewed focus on community safety initiatives.

This year has also seen a number of initiatives in response to the changing economic climate in the City and across Western Australia. Our staff have undertaken a process of service reviews this year where every area of Council has critically analysed its operations and delivery to determine whether it is meeting community needs, and whether services are being delivered in the most effective manner possible.

This process has resulted in a number of new initiatives, processes and savings across the units that have completed reviews. Some highlights of the process include expanding our building services offerings, changing the focus of our economic development area to business attraction and investment and the implementation of kerbside recycling, which will occur in the 16/17 financial year.

Our continuous improvement can be seen in all of our services, not just the major changes that have occurred in the past year. We continue to deliver a high quality and much loved events program, the Karratha Leisureplex and Wickham Recreation Precinct are well loved and much-used community facilities and our parks and gardens are looking better than ever. Our staff take great pride in their work and in improving the look, amenity and sense of community in all of our towns. We are achieving these great outcomes while continuing to be debt free, with a balanced budget and strong financial outlook.

This report provides a great snapshot of our accomplishments of the past year, measured against the goals and performance indicators of our Strategic Community Plan and it reflects our commitment to excellence.

I would like to thank the Mayor and Councillors for their vision and guidance over the past twelve months, but most of all I would like to pay tribute to the fantastic staff of the City of Karratha who have worked hard over the past year to deliver these great outcomes.

It is an exciting time to be in the City of Karratha and I look forward to continuing the great work we are doing to make this Australia's most liveable regional city.

**Chris Adams** CEO, City of Karratha



# **Our Councillors**

## Elections

6

| Name        | Date       | Term   |  |  |
|-------------|------------|--------|--|--|
| Cr Bailey   | 17/10/2015 | 4 Year |  |  |
| Cr Bertling | 17/10/2015 | 4 Year |  |  |
| Cr Cucel    | 17/10/2015 | 4 Year |  |  |
| Cr Lally    | 17/10/2015 | 4 Year |  |  |
| Cr Long     | 17/10/2015 | 4 Year |  |  |
| Cr Parsons  | 17/10/2015 | 2 Year |  |  |
| Cr Scott    | 17/10/2015 | 4 Year |  |  |

## Resignations

None

## Retirements

| Name        | Date       |  |  |  |  |  |
|-------------|------------|--|--|--|--|--|
| Cr Hipworth | 17/10/2015 |  |  |  |  |  |
| Cr Miller   | 17/10/2015 |  |  |  |  |  |
| Cr Saylor   | 17/10/2015 |  |  |  |  |  |

# Council meetings and attendance

| Meeting Type             | Date                | Location        | Council<br>Briefing<br>Session | Number Public<br>Attendance<br>(incl Media) |
|--------------------------|---------------------|-----------------|--------------------------------|---|
| Ordinary Council Meeting | 20/07/2015          | Roebourne       | Yes                            | 5   |
| Ordinary Council Meeting | 17/08/2015          | Chambers        | Yes                            | 3   |
| Ordinary Council Meeting | 21/09/2015          | Wickham         | Yes                            | 12  |
| Ordinary Council Meeting | 26/10/2015          | Chambers        | Yes                            | 9   |
| Ordinary Council Meeting | 16/11/2015          | Chambers        | Yes                            | 3   |
| Ordinary Council Meeting | 14/12/2015          | Chambers        | Yes                            | 4   |
| Ordinary Council Meeting | 27/01/2016          | Chambers        | No                             | 7   |
| Ordinary Council Meeting | 15/02/2016          | Dampier         | Yes                            | 1   |
| Ordinary Council Meeting | 21/03/2016          | Chambers        | Yes                            | 18  |
| Ordinary Council Meeting | 18/04/2016          | Point<br>Samson | Yes                            | 6   |
| Ordinary Council Meeting | 16/05/2016          | Chambers        | Yes                            | 6   |
| Ordinary Council Meeting | 20/06/2016          | Chambers        | Yes                            | 11  |
|                          | Totals              |                 |                                | 85  |
| Special Council Meeting  | 31/07/2015          | Chambers        | No                             | 0   |
| Special Council Meeting  | 10/08/2015          | Roebourne       | No                             | 2   |
| Special Council Meeting  | 19/10/2015          | Chambers        | No                             | 22  |
| Special Council Meeting  | 7/04/2016           | Chambers        | No                             | 0   |
| Special Council Meeting  | 30/05/2016          | Chambers        | Yes                            | 3   |
| Special Council Meeting  | 30/06/2016 Chambers |                 | No                             | 0   |
|                          | Totals              |                 |                                | 27  |
| Electors' Meeting        | 14/12/2015          | Chambers        | N/A                            | 0   |
|                          | Totals              |                 |                                | 0   |

| Cr Long | Cr Lally | Cr Bailey | Cr Bertling | Cr Cucel | Cr Harris | Cr Hipworth | Cr Miller | Cr Parsons | Cr Saylor | Cr Scott | Cr Smeathers | Cr Vandenberg | Cr White-Hartig | Total number of<br>Councillors in<br>attendance |
|---------|----------|-----------|-------------|----------|-----------|-------------|-----------|------------|-----------|----------|--------------|---------------|-----------------|---|
| 1       | 1        | 1         | N/A         | N/A      | 1         | 0           | 1         | N/A        | 1         | N/A      | 1            | 1             | 1               | 9   |
| 1       | 1        | 1         | N/A         | N/A      | 1         | 1           | 1         | N/A        | 1         | N/A      | 1            | 1             | 0               | 9   |
| 1       | 1        | 1         | N/A         | N/A      | 1         | 1           | 1         | N/A        | 1         | N/A      | 1            | 1             | 1               | 10  |
| 1       | 1        | 1         | 1           | 1        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 1               | 11  |
| 1       | 1        | 1         | 1           | 1        | 1         | N/A         | N/A       | 0          | N/A       | 1        | 1            | 1             | 0               | 9   |
| 1       | 1        | 1         | 1           | 1        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 1               | 11  |
| 1       | 0        | 1         | 1           | 1        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 0               | 9   |
| 1       | 1        | 1         | 1           | 1        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 1               | 11  |
| 1       | 1        | 1         | 1           | 1        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 1               | 11  |
| 0       | 1        | 0         | 1           | 1        | 1         | N/A         | N/A       | 0          | N/A       | 1        | 1            | 1             | 1               | 8   |
| 1       | 1        | 1         | 1           | 1        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 1               | 11  |
| 0       | 1        | 1         | 1           | 1        | 1         | N/A         | N/A       | 0          | N/A       | 1        | 1            | 1             | 1               | 9   |
| 10      | 11       | 11        | 9           | 9        | 12        | 2           | 3         | 6          | 3         | 9        | 12           | 12            | 9               |   |
| 1       | 1        | 0         | N/A         | N/A      | 1         | 1           | 0         | N/A        | 0         | N/A      | 1            | 1             | 0               |   |
| 1       | 1        | 0         | N/A         | N/A      | 1         | 1           | 0         | N/A        | 1         | N/A      | 1            | 1             | 0               |   |
| 1       | 1        | 1         | 1           | 0        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 1               |   |
| 1       | 1        | 1         | 1           | 0        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 0               |   |
| 1       | 1        | 1         | 0           | 1        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 0               |   |
| 0       | 1        | 0         | 1           | 1        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 0               |   |
| 5       | 6        | 3         | 3           | 2        | 6         | 2           | 0         | 4          | 1         | 4        | 6            | 6             | 1               |   |
| 1       | 1        | 1         | 1           | 1        | 1         | N/A         | N/A       | 1          | N/A       | 1        | 1            | 1             | 1               |   |
| 1       | 1        | 1         | 1           | 1        | 1         | 0           | 0         | 1          | 0         | 1        | 1            | 1             | 1               |   |

# Statutory reporting

## **Freedom of Information**

In accordance with Section 96 and 97 of the Freedom of Information Act 1992, the City is required to publish an Information Statement which details the process of applying for information under the Act, as well as information that the City provides outside the Act. During 2015/16, one FOI application was received, which was withdrawn following non-payment of deposit.

The following are some of the documents available for public inspection at the City of Karratha free of charge:

- Council agenda and minutes
- Annual budgets
- Annual financial statements
- Annual reports
- Electoral rolls

Many of the above documents are also available for download at the City of Karratha website: www.karratha.wa.gov.au

## National competition policy

The Competition Principles Agreement (CPA) is a contractual agreement between the Federal Government and all State and Territory Governments. The CPA aims to ensure that all public enterprises / operate in a transparent manner in the best interests of the public.

The City of Karratha continues to meet its obligations to the competition policy and monitors the introduction of council policies and local laws which may be subject of anticompetitive practices. Annual reviews are undertaken.

## **Disability Access and Inclusion**

The City of Karratha continues to promote access and inclusion for all community members. The City of Karratha's Disability Access and Inclusion Plan ensures that people with disability have equal access to all Council services, facilities and information.

Both formal and informal meetings have taken place with the Disability Services Commission, individuals and other organisations across the City. These meetings will assist with future planning and design requirements for infrastructure, improve universal access to events and progress and complete strategies and tasks outlined in the City of Karratha's Disability Access and Inclusion Plan.

# **Equal Opportunity**

The City of Karratha is committed to equal opportunity principles and will continue to develop and implement equal opportunity strategies to ensure that all City of Karratha's structures, policies, practices and decisions are based on the assessment of individual ability and achievement.

The City of Karratha rejects inappropriate distinctions on the grounds of race (colour, ethnicity, national origin, nationality or descent), sex, pregnancy, marital status, age, sexual orientation, family responsibility, family status, political conviction, religious belief, disability or medical condition (not affecting work performance).

# **Register of Complaints**

During the period 1 July 2015 to 30 June 2016 no breach or complaint was registered under Part 5, Division 9 of the Local Government Act 1995.

## **Records Management**

The City of Karratha has a demonstrated commitment to State Records Act 2000 compliant record keeping practices.

The City has developed record policies, procedures and training to help ensure compliance, and accurate formally documented records.

Along with the State Records Office approved Recordkeeping Plan all new employees are required to undertake a compulsory records management induction and training.

These measures provide a reasonable introduction to the City's records system, and delivers staff a clear message regarding their obligations and accountability in relation to maintaining records in their role at the City.

Ongoing training, consultation and support is provided across the organisation quarterly to reinforce good records practices.

The City of Karratha is committed to continuous improvement and is working towards scanning historical paper records.

# Delivering on our promises

We are committed to achieving the goals set out in our Strategic Community Plan that articulate the community vision for the exciting future of the City of Karratha as an attractive, vibrant and liveable regional city.

The Community Plan goals are integrated into our Corporate Business Plan and Yearly Operational Plan. Some of our key achievements from the past year for each of our goals are outlined in the following section.



# 2015/16 Highlights



## **Dampier Community Hub completed**

The \$18 million Dampier Community Hub opened on 20 June. Creating an iconic community hub in the heart of Dampier, the new facility provides a number of indoor and outdoor spaces including a new early learning centre, public library, multipurpose meeting rooms and community spaces, refurbished community hall, a coffee kiosk space and landscaped entrance and parking area.

### Aboriginal and Torres Strait Islander Engagement Strategy

The City of Karratha formalised its commitment to achieving better results for Aboriginal and Torres Strait Islander people in the region through the development of its Aboriginal and Torres Strait Islander Engagement Strategy. Pictured: Australian, Aboriginal, Torres Strait Islander and Western Australian flags flown outside City Administration Office during Reconciliation Week.



Tinto nto 0001 DATE 11 April 2016 enviso the City of Karratha \$ 10,000,000.00 Ten Million Dollars exo Karratha Arts and Community Precinct :0891868555 089186 8555

## Prime Minister kicks off Karratha Arts and Community Precinct project

Prime Minister Malcolm Turnbull launched the next phase of the Karratha Arts and Community Precinct with City of Karratha Mayor Peter Long on 11 April. The Hon Malcolm Turnbull MP presented the City of Karratha with a cheque for the Australian Government's \$10 million contribution to the Karratha Arts and Community Precinct following a successful National Stronger Regions Fund application.



## Karratha Airport takes off

Deputy Prime Minister Warren Truss joined City of Karratha Mayor Peter Long to officially open the \$35 million Karratha Airport terminal upgrade on Friday, 25 September. The new terminal features dual lane security screening, eight arrival and departure gates with seating for 700 people, three multi-screen digital display spectacular screens, new food and beverage outlets, re-vamped check in area, an 800sqm second level, international capacity including dedicated customs and immigration, expanded baggage systems with sortation, and 36 new bathroom amenities Annual Report 2015/16 City of Karratha

#### Partnership reaches pinnacle

The City of Karratha and Rio Tinto's groundbreaking Community Infrastructure and Services Partnership won the Corporate Social Responsibility Excellence category of the prestigious Australian Institute of Management WA Business Pinnacle Awards in November.





#### City waste initiatives and commitments earn top awards

The City's 7 Mile Waste Facility and Tip shop was awarded the Waste Authority Infinity Award in the Local Government category. This facility was recognised for demonstrating innovation and commitment to reducing waste and increasing re-use and recycling. The innovative recycling and waste prevention methods in the City of Karratha have also been recognised as the best in the state at the Tidy Town State Awards where Karratha was announced the category winner for Waste Management and Litter Prevention for its leadership in recycling and disposal services at Seven Mile Landfill Facility.

# 2015/16 in numbers

12

How the City of Karratha spends your rates



## Where the City of Karratha gets its revenue

# **\$24,125,427**

Non-operating grants, subsidies and contributions

# How do we get our revenue?

Our total revenue for 2015/16 was \$116,470,122, which came from several sources

# \$38,154,604

\$8,650,227

Operating grants, subsidies and contributions

Rates

# <mark>\$3,058,125</mark>

Interest earned

\$1,073,305

Other



**\$0** Loan Repayments

\$41,345,540

Fees and Charges

# 2015/16 in numbers

14

Facility activity and services statistics

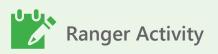
**83,291** visits to the libraries 65,839 visits to Karratha 3,549 visits to Roebourne 9,354 visits to Wickham 4.549 visits to Dampier **539,317** visits to Karratha Leisureplex 26,569 visits to Group Fitness classes 2,232 visits to Swim School 2,680 visits to Holiday programs 25,131 visits to Wickham Recreation Precinct 11,909 visits to Wickham Pool 5,031 Group Fitness participants 8,191 visits to Wickham Gym 21,364 visits to The Youth Shed Indoor Play 4,800 visits to the camping facilities **9,521** visits to Roebourne Aquatic Centre

7 11,088 youth activity participants

🗙 Karratha Airport

677,127 Passengers (RPT, General Aviation and Heavy Charters)

**12,526** Aircraft movements (RPT, General Aviation and Heavy Charters)



555 Abandoned Vehicles

351 Off-road vehicles

**1,367** Parking

Camping

361

Cyclone

and fire

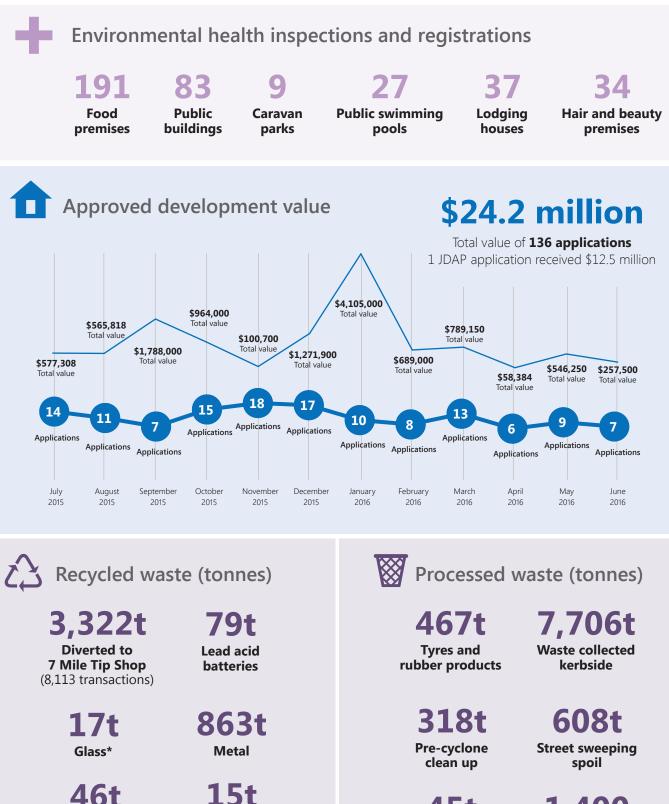
162

150 Activities on City of Karratha properties

> 634 Litter

**1,721** Animal (dog/cat trapping, sterilisation, rehoming, euthanising)

400 Dogs sprayed for ticks (at four Healthy Dog Days) 25% Reduction of impound / euthanasia



Paper, cardboard, plastic, cans\* 15t Petroleum Oil (18,750L)

45t Street litter

Collected from Karratha, Wickham, and Point Samson **1,400** Bags street litter Collected from Roebourne by

NYFL

\*From recycling stations at 7 Mile Waste Facility and Wickham Transfer Station)

# Strategic Goal 1 Towards a diverse and balanced community

Our goal is to further develop and maintain the infrastructure, facilities, services activities and programs to create aesthetically attractive and liveable towns which will develop into more diverse and balanced communities.



# 1a – Greater use of public spaces

- Families and young people are enjoying the Bulgarra Public Open Space, which opened at the start of the financial year. The new site boasts two basketball half courts, a hit up wall, outdoor fitness equipment, skate space, an extension to the existing playground and BMX track as well as improved footpaths and landscaping. The space provides the community with even more recreational opportunities within the city. The project forms part of the \$5.46 million Civic Infrastructure Wellbeing project.
- Contemporary artwork was installed in early July on the Yaburara Heritage Trail to celebrate the strong connection between traditional landowners and their country as well as enhance the experience of the trail for users.
- Community feedback from online surveys and community workshops in November and February helped to inform the preparation of the Hearson Cove and Wickham Boat Beach Foreshore Management Plans, achieving a balance between enhancing public amenity and the sustainable management of our valuable coastal areas.
- Point Samson Foreshore works, including a new public decking area and shade structure, began in December, guided by recommendations from the Point Samson Community Association's Foreshore Enhancement Masterplan and the City of Karratha's Point Samson Foreshore Management Plan and Structure Plan.
- In December, the City of Karratha called on the State Government to revise the proposed design of the Pilbara Health Campus, due to concerns about the integration and connection of the site design into a high amenity and active City Centre. \* In response, the design has been revised and landscaping plans have been enhanced to provide a much higher quality interface between surrounding streets and the building. The City continues to work closely with the State Government and its building contractor to deliver the best possible outcome for the community.
- Works commenced in March on the \$2million project to revitalise foreshore amenity in Dampier including constructing new public walkways, viewing deck, toilet block and picnic areas along The Esplanade and a permanent movie screen at Hampton Oval.

- Works on foreshore enhancements at Karratha's Searipple Lookout include the provision of bitumen and kerbed access and carpark, viewing platform, ramps, stairs to the beach and a fenced walk trail along the top of the ridge.
- 1.2 kilometres of new footpath was created between Bond Place and Tilbrook Roads. \$500k was spent on footpath and kerb maintenance and \$500k on footpath and street sweeping.
- New footpath lighting has been completed along popular footpaths in Baynton and Pegs Creek, with 33 solar lights installed from Featherby Way to Radley Drive in Baynton and Mirfin Way to Cattrall Park in Pegs Creek
- Dreamer's Hill enjoyed a successful trial of weekend stallholders, creating a space for mobile stallholders to trade with the public. This has resulted in a more flexible approach to stallholders using Dreamers Hill, with the area being used most weekends by food retailers.
- Concept plans for a City Park have been prepared for the city centre. The proposed park set to further enhance the recent landscaping and improvements along Sharpe Avenue and will give the community a great space to rest and relax in the middle of town.

Youth Services continues to provide young people in the City with a consistent and empowering service, working to foster relationships with young people on a regular basis

# 1b – Infrastructure facilities, services, activities and programs that meet the needs of the City and allow for growth

- The \$18 million Dampier Community Hub was opened on 20 June. The multipurpose facility is situated in the heart of Dampier significantly bolstering the town's community facility offering and reinvigorating the town centre. Creating an iconic community hub in the heart of Dampier, the new facility provides a number of indoor and outdoor spaces including a new early learning centre, public library, multipurpose meeting rooms and community spaces, refurbished community hall, a coffee kiosk space, a landscaped entrance and parking area.
- Deputy Prime Minister Warren Truss joined City of Karratha Mayor Peter Long to officially open the \$35 million Karratha Airport terminal upgrade on 25 September. The new terminal features dual lane security screening, eight arrival and departure gates with seating for 700 people, three multi-screen digital display spectacular screens, new food and beverage outlets, a re-vamped check in area, an 800sqm second level addition, international capacity including dedicated customs and immigration, expanded baggage systems with sortation, and 36 new bathroom amenities,
- Karratha Airport also saw the completion of several minor projects. The airside access gates were upgraded; passenger safety rails were installed to marshal passengers safely to and from aircraft; and sealing and crack sealing was conducted to Bay 1 to prolong the life of the apron asphalt.
- Youth Services continues to provide young people in the City with a consistent and empowering service, working to foster relationships with young people on a regular basis. The Wickham-based youth service The Base saw an increase in visitors to their events with 5841 this financial year, up from 5144 in 2014/15. The Youth Shed, in Karratha, also saw an increase in youth participants, with 4360 joining in their event programming in 2015/16, up from the previous financial year's 3792.

- Youth Services hosted a total of 635 youth events up from 619 the previous year, with a total attendance of 11,088 young people, an increase of more than 500 from 2014/15. The Youth Services facilities continue to offer regular, youth-focused programming.
- The Youth Shed Indoor Play Space saw more than 21,000 visitors in 2015/16, a 500 visitor increase from the previous financial year.
- 2015/16 was the first full financial year that the City of Karratha has managed the Wickham Recreation Precinct. Over this period, facility issues and challenges have been rectified, programs and activities have been delivered consistently, attendance and membership figures have increased and through effective marketing and promotion, loyalty to the service by local residents and FIFO workers has been improved and maintained, and a high level of service has been offered to Wickham and surrounds.
- Wickham Recreation Precinct has doubled its Group Fitness attendance with 5,000 participants, nearly tripled gym attendance with Gym Attendance increasing from 3,195 to 8,191, and also introduced both a regular school holiday program as well as an in-term play program which allows parents to drop their children at a supervised activity while attending the facility.
- The \$65million Karratha Leisureplex continues to feature as an integral community health and fitness facility, recording nearly 540,000 visits in its fourth year of operation.
- Community, sporting groups and individuals received more than \$250,000 in funding under our Annual Community Grant Scheme, thanks to our partnership with the Woodsideoperated North West Shelf Project.



- A Community Engagement Officer now works out of Roebourne three days per week to focus on Indigenous engagement, capacity building, and forming partnerships with Indigenous corporations and community organisations.
- More than 83,000 visits were recorded across the Dampier, Karratha, Roebourne and Wickham libraries, a 12,000 increase from the previous year. All four libraries expanded their borrowing collections and offered engaging programming for all ages.
- Dampier Library opened its new doors located in the Dampier Community Hub on 20 June.
- Design for the \$18 million Wickham Community Hub continued to progress in 2015/16, with Council approving schematic designs at the January Ordinary Council meeting.
- Work on the \$1.5 million Karratha Back Beach upgrade commenced in May, including a formalised parking area, and boat ramp.
- Six new bus shelters were installed in Wickham, Point Samson and Roebourne to provide patrons with a shaded seating area when using the bus service.
- Community Associations in Karratha, Dampier, Point Samson, Roebourne and Wickham have received funding through our Annual Community Association

Development Scheme to deliver community events, workshops and improve community infrastructure.

- The City's road resealing program received a significant budget boost this year thanks to additional funds allocated through the Federal Government's Roads to Recovery program. A further \$367,000 was allocated to the reseal program this year and a total of \$1.25 million over the life of the current program to 2019.
- \$1.04 million was spent on road maintenance.
- 10.22 kilometres of asphalt reseals were completed predominately within town sites in Roebourne, Samson, Wickham and Karratha areas.
- 1.54 kilometres of road was reconstructed from (Coolawanyah Road LIA) Dewitt Road to 100 metres past Anderson Road.
- 11.5 kilometres of gravel resheeting works was undertaken to improve road geometry and alignments to Roebourne Wittenoom, Woodbrook and Balla Balla Roads.
- New fibreglass walkway matting improvements were added to the Dampier boat ramps.

# 1c – Improve housing affordability through normalisation of the housing market, centred around a strong private sector presence

- At the end of 2015/16 nearly 35 hectares of serviced residential land was available for sale and development. The City will continue to monitor and work with the State Government and developers to minimise the risk of land supply shortages
- The median property price in January, according to Australian Financial Review, was \$385,000, the lowest since 2005. In 2011 the median price was \$880,000.
- Weekly rents have also dropped, with properties being rented at 71.4% below their 2011 peak.
- Results from the 2016 Annual Community Survey saw the topic of housing availability and affordability maintain an average middle-ground priority in comparison to the high priority ranking in surveys conducted from 2009 to 2014.

# 1d – Create a modern, vibrant and attractive city that offers liveable communities, opportunities for development and improving social capital

- Substantial improvements have occurred in the city centre over the 2015/16 period through the Karratha City Centre Infrastructure Works Program.
- The first stage Bayview Road was constructed, replacing the Balmoral Road entrance into the city centre from the west, and preliminary site works were completed for the remaining eastern section of Bayview Road.
- New traffic signals have been installed at the entry to Karratha intersection at Dampier Road and DeWitt Road. Plans are in place to landscape the entry.
- Sherlock, Malina and Macroy Streets were upgraded.
- Improved parking has been constructed at the western end of Karratha Terrace between Adventure Sports and Life and Soul Gym.
- Landscaping works have been undertaken along the southern side of the Sharpe Avenue entry to Karratha City Shopping Centre..

- Upgrade of Hedland Place completed. Land has been acquired and plans finalised for extending Karratha Terrace through to Searipple Road. Works on extension of Karratha Terrace are underway.
- Substantial local content in contractors and subcontractors involved in implementing Karratha City Centre Infrastructure Works Program projects.
- First semester Government school enrolment growth rate was up by 2.5% in 2016 compared to 2% in the first semester of 2015. Numbers were up from 3508 in 2015 to 3597 in Semester 1 of 2016.
- Building Services approved a total construction value of \$30 million for 2015/16, with six dwellings, 21 add-ons and alterations, 18 swimming pools, 228 outbuildings, and 22 commercial applications.

# 1e – Plan a City that responds to the environmental, social, economic and cultural conditions and aspirations of the Pilbara

- The City of Karratha is s continuing to work with the Tourism Advisory Group to obtain greater insight into building strong tourism base for the area.
- Time limits have been applied to parking in some areas of the Karratha City Centre. All street parking in the City remains free. The changes are a result of feedback from business owners, who support a higher turnover of traffic outside their premises.
- The \$11 million recycled water irrigation network upgrade project began in October and will see City of Karratha's ageing recycled water infrastructure replaced and expanded to ensure all existing and future planned public green spaces are watered more frequently and with higher quality treated recycled water. Pump stations at Bulgarra Oval, Cattrall Park, Millars Well Oval, Tambrey Oval, Brolga Park and the City Centre will also be replaced and more than 9 kilometres of new pipeline will be laid linking the new pump stations with the supply of high quality recycled water.
- An additional sullage waste disposal point was installed on the North West Coastal Highway, at the Karratha information bay in July 2015 enabling travellers to dispose of liquid waste without having to travel off the bitumen, where other dump points are located.
- The City of Karratha formalised its commitment to achieving better results for Aboriginal and Torres Strait Islander people in the region through the development of its Aboriginal and Torres Strait Islander Engagement Strategy. The proposed two-year Strategy strives to improve outcomes for Aboriginal and Torres Strait Islander people in five focus areas – increasing awareness and recognition of Indigenous culture, building strong and meaningful relationships, increasing community participation, workforce development and continuous improvement. Suggestions to date include establishing an Aboriginal and Torres Strait Islander Advisory Group to provide recommendations to Council, supporting wider acknowledgement of Aboriginal and Torres Strait Islander culture in City programs and services, seeking partnership opportunities with Aboriginal and Torres Strait Islander organisations and expanding Aboriginal and Torres Strait Islander employment opportunities within the City.

The City of Karratha is continuing to work with the Tourism Advisory Group to obtain greater insight into building strong tourism base for the area.



# 1f – Enhance community pride, safety, services and community facilities that provide a sense of belonging

- A new plan to improve awareness of and participation in community crime and safety initiatives was developed thanks to feedback obtained from the City of Karratha's Community Safety Survey. The Safer Communities Partnership Strategic Plan focuses on creating safe and well maintained public spaces, strengthening partnerships to deliver safer community outcomes, increasing public awareness of safety initiatives and encouraging direct action from the community. The Cleansweep Taskforce was also renamed the Safer Communities Partnership to reflect the changes and renewed push to promote crime and safety initiatives within the City of Karratha. \*
- CCTV was installed at Pam Buchanan Family Centre with 16 cameras installed around the external perimeter of the facility.
- All offensive graffiti continues to be removed within 48 hours of reporting. However the amount of graffiti being reported is decreasing.
- Footpath lighting has been installed along popular footpaths in Baynton and Pegs Creek, with 33 solar lights installed from Featherby Way to Radley Drive and Mirfin Way to Cattrall Park.

- A bicycle lock campaign was conducted through schools within City of Karratha. Approximately 1,000 locks were given to students (representing approximately 20% of the school student population) to assist in prevention of bicycle theft from school.
- The annual Walkington Award continues to reward a local student who has achieved academic excellence while contributing extensively to the local community with a goal to continue studies at a recognised educational institution with a \$5,000 prize.
- The 2015 Red Earth Arts Festival featured ten days of events with more than 33 acts performing to more than 7000 people.
- A new event was added to the Christmas program in 2015. Christmas on the Green presented a family friendly evening of children's activities, live entertainment and carols alongside the final night of the Yaburara Heritage Trail Light Spectacular.
- More than 100 of the City's sporting great gathered to acknowledge the hard work and achievements of local participants at the fourth annual FUTURECLUBS Community Sports Award in November 2015.



# 1g – Greater housing diversity that meets the need of a broader demographic profile

- The price of residential property in the City has stabilized with sales of established residential houses in the City remaining strong. The majority of sales has been to new home owners/occupiers. This trend is an important part of the normalization process.
- The Karratha Revitalisation Strategy is being finalized. Recommended density changes are part of the revitalisation plan and these changes will be introduced via a new Local Planning Scheme. These density changes will allow landowners in identified high amenity corridors to consider redeveloping their properties. At the same time, the City will be progressing plans to enhance the amenity of these corridors and streetscapes.
- Service worker accommodation units at The Quarter have been completed and are now available as affordable accommodation options for inner-city living in Karratha.

- The Western Australian Planning Commission approved the City's draft Local Planning Strategy for public advertising
- The City has worked with the State Government to make available for development a number of residential infill properties around Karratha when market conditions are right. The City has acquired a number of these properties with the intention of creating opportunities for a new diverse housing product.
- The former Karratha High School site, the old Wickham Hospital site and apartment blocks in Dampier are all strategic sites that have been made available in 2015/16 and can contribute to greater housing diversity.

Our Safer Communities Partnership Strategic Plan aims to continue to improve community safety and crime prevention outcomes across all of our towns. 24

# Strategic Goal 2: Keeping our economy well-managed and diversified

We will develop infrastructure and facilities in a sustainable way to support the communities' needs.



# 2a – Create opportunities for growth and diversification of the local economy

- A plan to allow limited development options in the historic town of Cossack is a step closer to reality following support from the City of Karratha Council. The plan would see four development areas that could feature design appropriate cabin style accommodation in keeping with the town's historic buildings as well as "glamping" eco-accommodation and camping. This plan strikes a balance between existing issues, including lack of services, flood risk and complementing existing heritage buildings, to provide a way for Cossack to develop as a tourism drawcard for our City.
- Support for community-run major events has brought extensive economic activity and media coverage for the City of Karratha. The Major Event Sponsorship Scheme is a great way to build the profile of the City and provides a great range of high-quality events for the community. Evaluations have shown good returns on investment for each event with some performing exceptionally well.
- The Karratha and Districts Chamber of Commerce and the Business Centre Pilbara continued to receive City funding this financial year. The KDCCI's allocation increased to \$50,000, supporting a range of initiatives that assist local businesses. The Business Centre Pilbara received \$20,000 to continue delivering quality, affordable business advisory services.
- More than \$400,000 was distributed to the Karratha and Roebourne Visitor Centres for 2016, maintaining the provision of two quality visitor information services within the City. The City is looking at how it can best encourage new tourism products and market itself as a fantastic destination. This endeavour will need to balance with servicing the tourists that are already coming through the visitor centres on a regular basis.
- 374 new ABNs were registered in the City of Karratha in 2015/16.

- Adventure, nature, heritage and culture are some of the key areas that have been identified as potential tourism ventures for the City of Karratha. The recommendations come from a report commissioned to identify the themes and potential tourism ventures with the greatest investment potential. Ideas including island "glamping" in the Dampier Archipelago and further Indigenous cultural tourism initiatives were floated as high-potential ventures in the region. Tourism is an important aspect of Council's economic development strategy to create a more diverse local economy. Council has committed to developing tourism initiatives in the City of Karratha through supporting the development of new product and assisting in attracting investment.
- Local tourism businesses received a boost in 2015/16 with a new grant scheme underway to support digital capacity and marketing activities in the industry. Under the scheme, both new and existing tourism ventures are able to apply for financial assistance of up to \$5000 per business on a matched dollar for dollar basis to improve their digital capacity and marketing.
- Business, education, and cultural links have been forged and strengthened between the City of Karratha and China while on a Council delegation.
   Promising investment opportunities in mining, industry and ports were discussed with a plan to develop a China Australia Business Park in Karratha's Sister City of Lanshan District Rizhao agreed upon.
- Expanded opportunities for local procurement of businesses to trade with the City using online solutions. Promotion of eQuotes has seen more than 300 local businesses register with the City since September 2015.

### 2b – More industrial, commercial and residential land supply and the creation of readily developable land banks that can be quickly released to market

- City records show that at the end of 2015/16 more than 200ha of undeveloped zoned residential land that is available for subdivision and development. The City will work on adding the Mulataga Structure Plan area to the supply in 2016/17.
- City records also show that at the end of 2015/16 there was nearly 35 hectares of serviced residential land, 8 hectares of serviced commercial land and over 40 hectares of industrial land available for sale and development. The City will continue to monitor and work with the State Government and developers to minimise the risk of land supply shortages.
- Additional commercial floor space has been added in the Karratha City Centre with Stage One of The Quarter being opened. The average lease cost per square metre of advertised retail and office space

in Karratha has fallen considerably, making it much easier for local business to start up in Karratha.

- Lots in the first stage of the new Gap Ridge Homemakers Centre subdivision have been released with land already purchased by anchor tenant business and additional interest registered.
- The draft Local Planning Strategy and Town Structure Plans identify land for future industrial, commercial and residential purposes. Our draft Local Planning Strategy aims to have a 10 year supply of development ready land available that can be brought to market quickly.
- The City of Karratha has continued to engage with representatives from State and Federal Government and the private sector to promote our area.



## Strategic Goal 3: Creating a thriving and sustainable natural and built environment

We will strive to ensure our community lives sustainably in a thriving natural environment.





# 3a – An environmentally responsible and sustainable organisation

- A new Environment and Sustainability Advisory Group was formed in 2015/16. The group provides advice and makes recommendations to Council on the development and promotion of environmental strategies, sustainability actions and potential community initiatives in the City. Community representatives attend a meeting every two months to discuss sustainability issues.
- Waste from the City of Karratha will be converted into energy following the signing of an agreement between the City and New Energy at the start of the 2015/16 financial year. New Energy will take waste from the Seven Mile Waste Facility in Karratha to their proposed waste to energy plant at Boodarie, South of Port Hedland. Under the plan, up to 60,000 tonnes of waste will be diverted from landfill each year. The City of Karratha's carbon footprint is also set to be significantly reduced under the proposal. By outsourcing materials recovery, around 90 per cent of residential waste will be diverted from landfill which will expand the life of the Seven Mile facility by 60 years.
- Innovative recycling and waste prevention methods in the City of Karratha have been recognised as the best in the state at the Tidy Town State Awards. Karratha was announced the category winner for Waste Management and Litter Prevention for its leadership in recycling and disposal services at Seven Mile Landfill Facility. The progressive ideas and methods implemented at the Seven Mile Waste Facility has greatly improved how the City deals with waste and receiving recognition at a state-level is a well-deserved outcome.
- The City's Seven Mile Waste Facility and Tip shop was awarded the Waste Authority Infinity Award in the Local Government category. The facility was recognised for demonstrating innovation and commitment to reducing waste and increasing reuse and recycling.

### 3b – A sustainable and thriving natural environment

- Protecting the City's coastal assets is a huge priority for Council and a number of coastal plans and projects were progressed in 2015/16. The draft Coastal Management Strategy was refined and prepared for public advertising and Foreshore Management Plans for Hearson Cove and Wickham Boat Beach were developed, including valued input from the community to guide the future management and works.
- Planning and designing of the future foreshore enhancements at Dampier Shark Cage, Point Samson Town Beach and Karratha's Searipple Lookout was a focus in 2015/16 and site works commenced on all of these projects in 2015/16. Site works at all of these locations included coastal rehabilitation works.
- Total tonnage of litter collected by Bucks for Bags, Litter Crews and Department of Corrective Services combined has decreased steadily, from 131.31 tonnes in 2012/2013 to only 66.45 tonne in 2015/16.
- The number of Bucks for Bags clean-up events remained very similar to previous years, though volunteer participation in the Bucks for Bags program has increased by 27%. There has also been a significant increase in the amount of bags collected; a 43% increase on bags collected in the previous year, which is reflected in the increase in the funding paid to local community groups. A total of \$27,978 was paid to local not for profit and community groups for their efforts.

### 3c – An environment that promotes healthy lifestyle

- The rich cultural heritage and environmental values of the Karratha Hills could be better protected under a new management model being explored by the City of Karratha. The proposed Karratha Hills Management Plan will see the City working with others to investigate the best possible management options for the area which is frequently used for recreational activities and is home to the Yaburara Heritage Trail, with the City hoping to take a more active role in the area. This project was put on hold pending NAC support for commencing the project as Native Title holder over much of the study area.
- Roebourne trails master plan completed.
- More than 100 of the City's sporting greats gathered to acknowledge the hard work and achievements of local participants at the fourth annual FUTURECLUBS Community Sports Awards.
- With the success of the Junior Community Sports Expo in Karratha in previous years the free program was extended in 2016 to include a second Junior Community Sports Expo in Wickham, giving young people a chance to try a wide array of club sports
- The development of the Tambrey Pavilion facility, which broke ground on 5 April, provides a great opportunity for people to connect and be more physically active. The Tambrey Pavilion will provide the same level of amenity afforded to the eastern end of Karratha and surrounding towns. Once this facility is complete the City anticipates increased participation from existing sports clubs based at the oval and other local groups and organisations for whom this space would be appropriate. With a community hall, storeroom, kitchenette and servery included in the design the space is suited to a wide variety of uses.
- Wickham Recreation Precinct and Karratha Leisureplex continue to service the region with access to Aquatics, Gym, Sporting Facilities, Group Fitness, Health Assessments, Personal Training, Recreation and Leisure Programs and qualified nutritional advice.
- Roaming with Red Dog, a new self drive and/or walk trail in Dampier has progressed with completion expected in late 2016.

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## Strategic Goal 4: Ensuring responsive and accountable leadership for our community

We will provide transparent and accountable local government service delivery



# 4a – Delivery of services at a standard that meets community expectations

- City of Karratha businesses and consumers will continue to receive specialist state government services thanks to strong lobbying from Council and the community to keep the Department of Commerce's Consumer Protection office in Karratha open. The office had been slated for closure as part of government-wide cost saving measures which would have seen the services centralised and provided from Perth.
- The City of Karratha Disability and Inclusion Plan met identified outcomes ensuring people with a disability have equal access to all Council services, facilities and information.
- Conducted the annual City of Karratha Community Survey.
- Maintenance of parks, ovals, reserves and infrastructure in Karratha, Dampier, Wickham, Roebourne and Point Samson.
- Upheld our compliance obligations as required under state legislation.
- Correspondence received through the City of Karratha's records desk was processed within 24 business hours of receipt and entered into the Records Management System.

- Corporate performance and annual operational plan key performance indicators are tracked in a corporate performance management system.
- The City of Karratha and Rio Tinto's groundbreaking Community Infrastructure and Services Partnership won the Corporate Social Responsibility Excellence category of the prestigious Australian Institute of Management WA Business Pinnacle Awards in November. The partnership has helped to deliver key community infrastructure, improved service delivery across a range of programs and enhanced community events across all of the City of Karratha's towns.
- Local animals will be a little bit safer thanks to an increase of City of Karratha funding to Saving Animals from Euthanasia (SAFE). Councillors approved an increase from \$44,000 annually to \$65,000 annually to continue their work fostering and re-homing stray animals. This increase in funding recognises the important work that the volunteers of SAFE perform for our community. The City has committed to a five-year funding agreement at this increased level to make sure this service continues at the fantastic standard we enjoy.

The City of Karratha's partnership with Rio Tinto has helped to deliver key community infrastructure, improved service delivery across a range of programs and enhanced community events across all of the City of Karratha's towns.



## 4b – Maintenance of the health and well-being of residents

- The City of Karratha has welcomed moves to explore the feasibility of a centralised university model in Karratha and is encouraging residents to have their say on tertiary education opportunities in the Pilbara. We know that one of the most important things to the community is having access to high quality education opportunities near where they live.
- The Medical Services Equalisation Scheme continues to offer our community access to quality health care with 11 doctors participating in the scheme, offering bulk-billing for eligible patients, reduced waiting times and afterhours appointments.
- Four Healthy Dog Days were held in Roebourne, Wickham and surrounding Indigenous communities with more than 400 dogs sprayed for ticks, and more than 40 community dogs sterilized under the dog sterilization programme with assistance from Mawarnkarra Aboriginal Health Service.
- Ranger Services saw a 25% reduction in animal impound and euthanasia rates

- Ranger Services has continued its relationship with SAFE to rehome suitable animals within the City. 231 dogs and 47 cats were either reunited with their owner or rehomed via SAFE.
- 381 environmental health inspections were carried out across food, health, beauty and lodging businesses to ensure compliance with public health legislation.
- The highly successful Golden Gecko Food Hygiene Assessment Rating Scheme was continued, which awards food businesses that achieve an excellent standard of compliance.
- 442 Environmental Health inspections were carried out across food premises, public buildings, beauty and accommodation businesses to ensure compliance with public health legislation and ensure public safety.

# 4c – Continuous improvements, innovations and progression throughout the organisation

- The City of Karratha considered its future level of involvement in the protection and restoration of heritage buildings across the district via a heritage strategy. Thirty-nine buildings of historical significance in Cossack and Roebourne from the Municipal Heritage Inventory have been assessed based on a range of criteria to determine the best management option, responsible agent and future levels of investment in their protection. The strategy outlines a vision, guiding principles, management options and evaluation criteria for each building in order for Council to make sound decisions about its future level of involvement in the management of each building.
- Innovative recycling and waste prevention methods in the City of Karratha have been recognised as the best in the state at this year's Tidy Town State Awards. Karratha was announced the category winner for Waste Management and Litter Prevention for its leadership in recycling and disposal services at Seven Mile Landfill Facility. City of Karratha Mayor Peter Long said the progressive ideas and methods implemented at the Seven Mile Waste Facility had greatly improved how the City dealt with waste and receiving recognition at a state-level was a welldeserved outcome.
- Self-drive tourists will find Karratha an even better destination as the City progresses towards achieving RV friendly status. A project by Discovery Parks to create a low cost RV friendly site will be supported by Council to help achieve the Caravan and Motorhome Club of Australia designation. The City will put up to \$25,000 towards a dividing fence at the Balmoral Caravan Park to create the RV Friendly facility and will establish signage to direct tourists to the site. Council is supportive of private businesses that are working to expand the tourism industry.
- Improvement and consistent service delivery has been achieved through collaborative procedures and document development

- Ongoing inductions for staff in HR online learning, compliance training, records management, process mapping and procurement were conducted, with all new staff required to complete online HR inductions and records management inductions.
- All new employees and those who have procurement delegations have completed induction training that includes legislative obligations, internal policies, tools and online services that support our procurement solutions.
- All reporting staff have been trained to provide quarterly updates on key performance measures identified in the City's Strategic Community Plan and Operational Plan.
- Health and wellbeing programs and training opportunities are presented to all staff throughout the year via online training calendar and email notifications

Ranger Services has continued its relationship with SAFE to rehome suitable animals within the City. 231 dogs and 47 cats were either reunited with their owner or rehomed via SAFE.

## 4d – A financially sustainable City

- Local businesses were encouraged to register as potential suppliers with a new online purchasing system adopted by the City of Karratha. VendorPanel Marketplace is a free online platform that allows businesses to become part of a directory of traders interested in supplying goods or services to Council. This system has been designed to boost local economy and drive business to local suppliers.
- Executives and Managers are involved in regular reviews of their operational and departmental budgets both as part of the Budget Review process and ongoing Financial Management and Variance reporting to Council. Savings identified through the budget review process are reallocated to items of priority identified in the City of Karratha's Annual Community Survey.
- Nearly \$2.5 million in savings was found in Council's November budget review. The savings have been held in reserve for upcoming major projects to be built by the City. Litter picking and kerb and footpath repairs received a boost through budget reallocations identified during the review. In total over \$3 million in savings were identified as well as \$410,000 of new external funding.
- Prime Minister Malcolm Turnbull launched the next phase of the Karratha Arts and Community Precinct with City of Karratha Mayor Peter Long on 11 April. The Hon Malcolm Turnbull MP presented the City of Karratha with a cheque for the Australian Government's \$10 million contribution to the Karratha Arts and Community Precinct following a successful National Stronger Regions Fund application.

- The Karratha Country Club will take a more active role in the administration and maintenance of the golf course thanks to a new arrangement with the City of Karratha. Under the two year agreement the Country Club will receive all membership and casual golfing fees, currently estimated at \$100,000 per annum, in exchange for taking on course maintenance previously delivered by the City.
- The Long Term Financial Plan enables Council to model financial impacts of various activities, initiatives, service levels and programs as well as perform risk analysis in terms of measuring the impacts of changing assumptions such as growth, inflation, grants and subsidies. It also facilitates modelling of various scenarios that respond to changes in economic conditions.
- Monthly financial statements, including variances greater than the materiality threshold adopted by Council of \$50,000 or 10% (whichever is greater) are presented to Council monthly in accordance with Local Government Act 1995 and Local Government (Financial Management) Regulations 1996.
- Council had nil debt as at 30/06/2016.
- Council maintains a strong financial position as evidenced by performance against the Department of Local Government's sustainability ratios which exceeded the Department of Local Government's acceptable ranges.

### 4e – Partnerships with regional and state agencies

- Maintained strong working relationships with State and Federal counterparts including the Pilbara Regional Council, WA Regional Capitals Alliance, Pilbara Development Commission, Karratha Districts Chamber of Commerce and WA Regional Cities Alliance.
- Represented Council and community at relevant forums including conferences, regional and local meetings.



4f – Ensure the City of Karratha is staffed with people holding the right skills and attitudes, performing the right jobs at the right time.

- Continued staff professional development including attendance at key industry-related conferences, further education support and job training.
- Every permanent employee is required to have an annual performance review with their manager. As at 30 June 56% of all reviews due to be completed, were completed.
- Recruitment initiatives saw 98 total recruitments for 2015/16: 45 casuals, 42 full-time, 11 part-time
- Employee turnover was 20.6%

- Total FTE 2015/16: 269 (decrease of 14 FTE) with most decline coming from Cleaning Services following a service review recommendation to outsource cleaning services of Karratha Leisureplex, Karratha Airport and Dampier Community Hub.
- Six employees participated in the Emerging Leaders program, attending three in-house training sessions, a four-day training course in Perth, and placed 2nd in the two-day LGMA Regional Challenge.

Nearly \$2.5 million in savings was found in Council's November budget review, with savings held in reserve for upcoming major projects.



For more information contact the City of Karratha:

Welcome Road Karratha WA 6714 PO Box 219 Karratha WA 6714

Phone: 08 9186 8555 Fax: 08 9185 1626 Email: enquiries@karratha.wa.gov.au Web: www.karratha.wa.gov.au



### **CITY OF KARRATHA**

#### **FINANCIAL REPORT**

#### FOR THE YEAR ENDED 30TH JUNE 2016

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Principal place of business: Lot 1083 Welcome Road Karratha, WA 6714

#### **CITY OF KARRATHA** FINANCIAL REPORT FOR THE YEAR ENDED 30TH JUNE 2016

#### LOCAL GOVERNMENT ACT 1995 LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

#### STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the City of Karratha being the annual financial report and other information for the financial year ended 30 June 2016 are in my opinion properly drawn up to present fairly the financial position of the City of Karratha at 30th June 2016 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards and comply with the provisions of the Local Government Act 1995 and the regulations under that Act.

Signed as authorisation of issue on the

30th day of September 2016

Chris Adams **Chief Executive Officer** 

#### CITY OF KARRATHA STATEMENT OF COMPREHENSIVE INCOME BY NATURE OR TYPE FOR THE YEAR ENDED 30TH JUNE 2016

|  | NOTE | 2016<br>\$   | 2016<br>Budget<br>\$ | 2015<br>\$   |
|--|------|--------------|----------------------|--------------|
| Revenue  |      |              |                      |              |
| Rates  | 23   | 38,154,605   | 41,263,059           | 40,113,563   |
| Operating grants, subsidies and  |      |              |                      |              |
| contributions  | 30   | 8,650,227    | 10,900,815           | 18,473,358   |
| Fees and charges   | 29   | 41,345,510   | 44,906,453           | 44,143,892   |
| Service charges  | 26   | 0            | 0                    | 30,308,739   |
| Interest earnings  | 2(a) | 3,058,125    | 3,333,891            | 3,576,356    |
| Other revenue  | 2(a) | 1,073,305    | 500,239              | 2,633,866    |
|  | -    | 92,281,772   | 100,904,457          | 139,249,774  |
| Expenses   |      |              |                      |              |
| Employee costs   |      | (33,240,954) | (36,502,549)         | (33,608,639) |
| Materials and contracts  |      | (24,688,953) | (25,355,482)         | (31,298,849) |
| Utility charges  |      | (4,241,949)  | (3,793,942)          | (3,946,511)  |
| Depreciation on non-current assets   | 2(a) | (19,673,466) | (11,116,452)         | (12,711,351) |
| Interest expenses  | 2(a) | (1,084)      | 0                    | 0            |
| Insurance expenses   |      | (1,413,578)  | (1,396,264)          | (1,606,064)  |
| Other expenditure  |      | (3,174,747)  | (3,458,421)          | (3,891,524)  |
|  | -    | (86,434,731) | (81,623,110)         | (87,062,938) |
|  | -    | 5,847,041    | 19,281,347           | 52,186,836   |
| Non-operating grants, subsidies and  |      |              |                      |              |
| contributions  | 30   | 24,125,427   | 22,873,255           | 68,416,278   |
| Profit on asset disposals  | 21   | 62,923       | 39,058               | 91,172       |
| (Loss) on asset disposals  | 21   | (611,991)    | (31,610)             | (653,680)    |
| Fair value adjustments to financial assets at                                    |      |              |                      |              |
| (Loss) on revaluation of plant & equipment                                       | 6(b) | (969,476)    | 0                    | (57,730)     |
| (Loss) on revaluation of Infrastructure  | 7(b) | 0            | 0                    | (11,317,387) |
| Net result   | _    | 28,453,924   | 42,162,050           | 108,665,489  |
| Other comprehensive income<br>Items that will not be reclassified subsequently t |      |              |                      |              |
| Changes on revaluation of non-current assets                                     | 13   | (20,668,593) | 0                    | 343,760,723  |
| Total other comprehensive income   | _    | (20,668,593) | 0                    | 343,760,723  |
| Total comprehensive income   | -    | 7,785,331    | 42,162,050           | 452,426,212  |

#### CITY OF KARRATHA STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM FOR THE YEAR ENDED 30TH JUNE 2016

|  | NOTE        | 2016<br>\$   | 2016<br>Budget<br>\$ | 2015<br>\$   |
|--|-------------|--------------|----------------------|--------------|
| Revenue  | 2(a)        |              | ·                    |              |
| Governance   |             | 216,534      | 251,151              | 1,115,882    |
| General purpose funding  |             | 42,790,251   | 47,926,146           | 78,500,516   |
| Law, order, public safety  |             | 344,430      | 382,365              | 1,451,026    |
| Health   |             | 205,357      | 165,200              | 230,382      |
| Education and welfare  |             | 117,530      | 58,920               | 58,900       |
| Housing  |             | 421,443      | 449,046              | 301,999      |
| Community amenities  |             | 10,014,517   | 10,376,978           | 11,349,795   |
| Recreation and culture   |             | 11,287,436   | 11,739,312           | 20,237,270   |
| Transport  |             | 25,920,098   | 29,107,149           | 24,215,843   |
| Economic services  |             | 354,736      | 442,790              | 529,393      |
| Other property and services  |             | 609,440      | 5,400                | 1,258,768    |
|  | _           | 92,281,772   | 100,904,457          | 139,249,774  |
| Expenses   | 2(a)        | - , - ,      | ,, -                 | ,,           |
| Governance   |             | (3,218,283)  | (3,184,985)          | (4,356,676)  |
| General purpose funding  |             | (3,631,493)  | (4,434,504)          | (10,621,027) |
| Law, order, public safety  |             | (1,857,052)  | (1,722,225)          | (1,897,764)  |
| Health   |             | (1,300,895)  | (1,275,319)          | (1,374,758)  |
| Education and welfare  |             | (154,673)    | (181,526)            | (212,323)    |
| Housing  |             | (922,611)    | (474,793)            | (904,796)    |
| Community amenities  |             | (12,127,580) | (14,741,404)         | (13,655,639) |
| Recreation and culture   |             | (30,626,498) | (31,042,214)         | (30,197,904) |
| Transport  |             | (28,740,469) | (21,444,435)         | (21,438,745) |
| Economic services  |             | (2,228,762)  | (2,893,724)          | (2,098,247)  |
| Other property and services  |             | (1,625,331)  | (227,981)            | (305,059)    |
|  | _           | (86,433,647) | (81,623,110)         | (87,062,938) |
| Finance costs  | 2(a)        |              |                      |              |
| General purpose funding  | ( )         | (1,084)      | 0                    | 0            |
|  | -           | (1,084)      | 0                    | 0            |
|  | -           | 5,847,041    | 19,281,347           | 52,186,836   |
| Non-operating grants, subsidies and  |             |              |                      |              |
| contributions  | 30          | 24,125,427   | 22,873,255           | 68,416,278   |
| Profit on disposal of assets   | 21          | 62,923       | 39,058               | 91,172       |
| (Loss) on disposal of assets   | 21          | (611,991)    | (31,610)             | (653,680)    |
| Fair value adjustments to financial assets at                                    |             |              | ( · · )              |              |
| (Loss) on revaluation of plant & equipment                                       | 6(b)        | (969,476)    | 0                    | (57,730)     |
| (Loss) on revaluation of Infrastructure  | 7(b)        | (000, 110)   | 0                    | (11,317,387) |
|  | . ()        | (969,476)    | 0                    | (11,375,117) |
| Net result   | -           | 28,453,924   | 42,162,050           | 108,665,489  |
| Other comprehensive income<br>Items that will not be reclassified subsequently t | o profit or | loss         |                      |              |
| Changes on revaluation of non-current assets                                     | 13          | (20,668,593) | 0                    | 343,760,723  |
| Total other comprehensive income   | -           | (20,668,593) | 0                    | 343,760,723  |
| Total comprehensive income   | -           | 7,785,331    | 42,162,050           | 452,426,212  |

#### CITY OF KARRATHA STATEMENT OF FINANCIAL POSITION AS AT 30TH JUNE 2016

|   | NOTE | 2016<br>\$  | 2015<br>\$  |
|---|------|-------------|-------------|
| CURRENT ASSETS                          |      |             |             |
| Cash and cash equivalents               | 3    | 96,575,259  | 85,384,687  |
| Trade and other receivables             | 4    | 15,792,369  | 21,022,833  |
| Inventories                             | 5    | 345,277     | 1,012,437   |
| TOTAL CURRENT ASSETS                    |      | 112,712,905 | 107,419,957 |
| NON-CURRENT ASSETS                      |      |             |             |
| Other receivables                       | 4    | 3,998,585   | 6,926,623   |
| Inventories                             | 5    | 524,439     | 0           |
| Property, plant and equipment           | 6    | 192,178,474 | 197,959,808 |
| Infrastructure                          | 7    | 535,438,397 | 531,091,475 |
| TOTAL NON-CURRENT ASSETS                |      | 732,139,895 | 735,977,906 |
| TOTAL ASSETS                            |      | 844,852,800 | 843,397,863 |
| CURRENT LIABILITIES                     |      |             |             |
| Trade and other payables                | 8    | 9,641,193   | 16,458,213  |
| Current portion of long term borrowings | 9    | 63,103      | 0           |
| Provisions                              | 10   | 3,620,158   | 3,750,143   |
| TOTAL CURRENT LIABILITIES               |      | 13,324,454  | 20,208,356  |
|   |      |             |             |
| NON-CURRENT LIABILITIES                 | _    |             |             |
| Long term borrowings                    | 9    | 412,513     | 0           |
| Provisions                              | 10   | 844,090     | 705,664     |
| TOTAL NON-CURRENT LIABILITIES           |      | 1,256,603   | 705,664     |
| TOTAL LIABILITIES                       |      | 14,581,057  | 20,914,020  |
| NET ASSETS                              |      | 830,271,743 | 822,483,843 |
| EQUITY                                  |      |             |             |
| Retained surplus                        |      | 365,330,649 | 345,569,312 |
| Reserves - cash backed                  | 12   | 92,784,461  | 84,089,305  |
| Revaluation surplus                     | 13   | 372,156,633 | 392,825,226 |
| TOTAL EQUITY                            |      | 830,271,743 | 822,483,843 |

#### CITY OF KARRATHA STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30TH JUNE 2016

|   | NOTE     | RETAINED<br>SURPLUS<br>\$                         | RESERVES<br>CASH<br>BACKED<br>\$ | REVALUATION<br>SURPLUS<br>\$         | TOTAL<br>EQUITY<br>\$                |
|---|----------|---|----------------------------------|--------------------------------------|--------------------------------------|
| Balance as at 1 July 2014   |          | 257,225,947                                       | 62,904,777                       | 49,064,503                           | 369,921,236                          |
| Comprehensive income<br>Net result  |          | 108,665,489                                       | 0                                | 0                                    | 108,665,489                          |
| Changes on revaluation of assets<br>Other adjustments to revalued non-current assets<br>Adjustments to prior period transations<br>Total comprehensive income | 13<br>13 | 136,395<br>726,866<br><u>(857)</u><br>109,527,893 | 0<br>0<br>0<br>0                 | 343,760,723<br>0<br>0<br>343,760,723 | 343,897,118<br>0<br>0<br>452,562,607 |
| Transfers from/(to) reserves  |          | (21,184,528)                                      | 21,184,528                       | 0                                    | 0                                    |
| Balance as at 30 June 2015  |          | 345,569,312                                       | 84,089,305                       | 392,825,226                          | 822,483,843                          |
| Comprehensive income<br>Net result  |          | 28,453,924  | 0                                | 0                                    | 28,453,924                           |
| Adjustments to prior period<br>Impairment to revalued non-current assets<br>Changes on revaluation of assets  | 13       | 2,569<br>0  | 0                                | (20,640,914)<br>(27,679)             | 2,569<br>(20,640,914)<br>(27,679)    |
| Total comprehensive income  | 10       | 28,456,493  | 0                                | (20,668,593)                         | 7,787,900                            |
| Transfers from/(to) reserves  |          | (8,695,156)                                       | 8,695,156                        | 0                                    | 0                                    |
| Balance as at 30 June 2016  |          | 365,330,649                                       | 92,784,461                       | 372,156,633                          | 830,271,743                          |

#### CITY OF KARRATHA STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30TH JUNE 2016

|   | NOTE               | 2016<br>Actual           | 2016<br>Budget           | 2015<br>Actual                          |
|---|--------------------|--------------------------|--------------------------|---|
| CASH FLOWS FROM OPERATING ACTIVITIES<br>Receipts            | 6                  | \$                       | \$                       | \$                                      |
| Rates   |                    | 37,815,122               | 41,263,058               | 40,576,230                              |
| Operating grants, subsidies and                             |                    |                          | 44 005 040               | 50 050 470                              |
| contributions<br>Fees and charges                           |                    | 17,177,082<br>41,345,522 | 11,625,210<br>44,906,454 | 58,856,176<br>44,143,892                |
| Service charges   |                    | 0                        | 4,166,336                | 30,308,739                              |
| Interest earnings   |                    | 3,058,125                | 3,333,891                | 3,576,356                               |
| Goods and services tax                                      |                    | 0                        | 94,182                   | 214,555                                 |
| Other revenue   | -                  | 1,069,191<br>100,465,042 | 500,239<br>105,889,370   | 2,633,866<br>180,309,814                |
| Payments  |                    | 100,100,012              | 100,000,010              | 100,000,011                             |
| Employee costs  |                    | (34,221,030)             | (36,202,549)             | (33,009,008)                            |
| Materials and contracts                                     |                    | (30,381,848)             | (27,108,878)             | (25,852,385)                            |
| Utility charges<br>Interest expenses                        |                    | (4,241,949)<br>12,895    | (3,793,942)<br>0         | (3,946,511)                             |
| Insurance expenses  |                    | (1,413,578)              | (1,396,264)              | (1,606,064)                             |
| Goods and services tax                                      |                    | (307,085)                | (185,091)                | ( , , , , , , , , , , , , , , , , , , , |
| Other expenditure   | -                  | (3,174,747)              | (3,458,421)              | (3,891,524)                             |
| Net cash provided by (used in)                              | -                  | (73,727,342)             | (72,145,145)             | (68,305,492)                            |
| operating activities  | 14(b)              | 26,737,700               | 33,744,225               | 112,004,322                             |
|   | ( )                | , ,                      | , ,                      |   |
| CASH FLOWS FROM INVESTING ACTIVITIES                        |                    |                          |                          |   |
| Payments for development of<br>Land held for resale         |                    | (188)                    | 0                        | (524,251)                               |
| Payments for purchase of                                    |                    | (100)                    | 0                        | (02 1,20 1)                             |
| property, plant & equipment                                 |                    | (22,381,014)             | (28,150,381)             | (33,756,697)                            |
| Payments for construction of                                |                    | (40, 700, 000)           |                          |   |
| infrastructure<br>Non-operating grants,                     |                    | (18,780,909)             | (15,903,573)             | (66,998,040)                            |
| subsidies and contributions                                 |                    | 24,125,427               | 22,873,255               | 11,508,482                              |
| Proceeds from sale of fixed assets                          |                    | 735,732                  | 841,000                  | 958,228                                 |
| Net cash provided by (used in)                              | -                  |                          |                          |   |
| investment activities                                       |                    | (16,300,952)             | (20,339,699)             | (88,812,278)                            |
| CASH FLOWS FROM FINANCING ACTIVITIES                        |                    |                          |                          |   |
| Advances to community groups                                |                    | (475,616)                | 0                        | (970,047)                               |
| Proceeds from self supporting loans                         |                    | 753,824                  | 6,166                    | (3,143)                                 |
| Other Loan Principal Income<br>Proceeds from New Debentures |                    | 0<br>475,616             | 237,260                  | 235,358                                 |
| Net cash provided by (used In)                              |                    | 475,010                  | 0                        |   |
| financing activities  | -                  | 753,824                  | 243,426                  | (737,832)                               |
| Net increase (decrease) in cash held                        |                    | 11,190,572               | 13,647,952               | 22,454,212                              |
| Cash at beginning of year                                   |                    | 85,384,687               | 89,658,374               | 62,930,475                              |
| Cash and cash equivalents                                   |                    | 00 575 050               | 400.000.000              |   |
| at the end of the year                                      | 14(a) <sub>=</sub> | 96,575,259               | 103,306,326              | 85,384,687                              |

#### CITY OF KARRATHA RATE SETTING STATEMENT FOR THE YEAR ENDED 30TH JUNE 2016

|  | NOTE         | 2016<br>Actual<br>\$         | 2016<br>Budget<br>\$  | 2015<br>Actual<br>\$      |
|--|--------------|------------------------------|-----------------------|---------------------------|
| Unrestricted surplus/(deficit) b/fwd   |              | 63,450                       | 1,434,330             | 1,617,633                 |
| Restricted surplus/(deficit) b/fwd   |              | 12,208,160                   | 12,499,009            | 0                         |
| Net current assets at start of financial year - surplus/(de                              | eficit)      | 12,271,610                   | 13,933,339            | 1,617,633                 |
| Revenue from operating activities (excluding rates)                                      |              |                              |                       |                           |
| Governance   |              | 216,534                      | 252,530               | 1,119,962                 |
|  |              | 4,635,646                    | 6,663,088             | 38,386,953                |
| General purpose funding  |              |                              |                       |                           |
| Law, order, public safety<br>Health  |              | 345,636<br>205,357           | 382,365<br>165,200    | 1,452,352<br>230,949      |
| Education and welfare  |              | 117,530                      | 58,920                | 230,949<br>58,900         |
|  |              |                              |                       |                           |
| Housing  |              | 421,443                      | 449,046               | 301,999                   |
| Community amenities  |              | 10,062,571                   | 10,376,978            | 11,364,948                |
| Recreation and culture   |              | 11,289,112                   | 11,740,564            | 20,243,962                |
| Transport  |              | 25,922,152                   | 29,143,575            | 24,274,608                |
| Economic services  |              | 354,738                      | 442,790               | 529,393                   |
| Other property and services  |              | 619,371                      | 5,400                 | 1,263,357                 |
| Expenditure from operating activities  |              | 54,190,090                   | 59,680,456            | 99,227,383                |
| Governance   |              | (3,230,734)                  | (3,188,499)           | (15,746,339)              |
| General purpose funding  |              | (3,632,576)                  | (4,434,504)           | (10,621,027)              |
| Law, order, public safety  |              | (1,857,052)                  | (1,722,225)           | (1,947,354)               |
| Health   |              | (1,300,895)                  | (1,275,319)           | (1,374,758)               |
| Education and welfare  |              | (1,000,000)                  | (181,526)             | (212,323)                 |
| Housing  |              | (922,611)                    | (474,793)             | (1,198,538)               |
| Community amenities  |              | (12,302,991)                 | (14,743,153)          | (13,738,127)              |
| Recreation and culture   |              | (30,988,786)                 | (31,046,909)          | (30,207,004)              |
| Transport  |              | (28,790,343)                 | (21,461,286)          | (21,614,633)              |
| Economic services  |              | (2,232,250)                  | (2,893,856)           | (2,098,247)               |
| Other property and services  |              | (1,633,811)                  | (232,650)             | (333,385)                 |
|  |              | (87,046,722)                 | (81,654,720)          | (99,091,735)              |
| Operating activities excluded from budget  |              | (01,010,122)                 | (01,001,120)          | (00,001,100)              |
| (Profit) on disposal of assets   | 21           | (62,923)                     | (39,058)              | (91,172)                  |
| Loss on disposal of assets   | 21           | 611,991                      | 31,610                | 653,680                   |
| Loss on revaluation of fixed assets  |              | 969,476                      | 0                     | 11,375,117                |
| Contributions of Gifted Assets   |              | 0                            | 0                     | (56,907,796)              |
| Movement in accrued salaries and wages   |              | (992,544)                    | 0                     | 229,373                   |
| Movement in employee benefit provisions (non-current)                                    |              | 138,426                      | 0                     | (623,061)                 |
| Depreciation and amortisation on assets  | 2(a)         | 19,673,466                   | 11,116,452            | 12,711,351                |
| Amount attributable to operating activities  |              | (247,130)                    | 3,068,079             | (30,899,227)              |
|  |              |                              |                       |                           |
| INVESTING ACTIVITIES   |              | 24 125 427                   | 22 822 255            | 68,416,278                |
| Non-operating grants, subsidies and contributions  | 01           | 24,125,427<br>735 732        | 22,873,255<br>841 000 |                           |
| Proceeds from disposal of assets<br>Purchase of land held for resale                     | 21           | 735,732                      | 841,000               | 958,228                   |
|  | 6(h)         | (188)<br>(22 381 014)        | 0<br>(28,150,381)     | (524,251)<br>(33,756,697) |
| Purchase of property, plant and equipment<br>Purchase and construction of infrastructure | 6(b)<br>7(b) | (22,381,014)                 |                       | (33,756,697)              |
|  | 7(b)         | (18,780,909)<br>(16,300,952) | (15,903,573)          | (10,090,244)              |
| Amount attributable to investing activities  |              | (10,300,932)                 | (20,339,699)          | 25,003,314                |

#### CITY OF KARRATHA RATE SETTING STATEMENT FOR THE YEAR ENDED 30TH JUNE 2016

|   | NOTE        | 2016<br>Actual<br>\$ | 2016<br>Budget<br>\$ | 2015<br>Actual<br>\$ |
|---|-------------|----------------------|----------------------|----------------------|
| Advances to community groups                            |             | 0                    | 0                    | (970,047)            |
| Advances of self supporting loans to community groups   |             | (475,616)            | 0                    | Ó                    |
| Repayment of advances to community groups               |             | 6,166                | 6,166                | 235,358              |
| Repayment of advances of self supporting loans to commu | nity groups | 5,198                | 0                    | 0                    |
| Other Loan Principal Income                             |             | 742,460              | 237,260              | 0                    |
| Proceeds from new debentures                            | 22(a)       | 475,616              | 0                    | 0                    |
| Transfers to reserves (restricted assets)               | 12          | (42,704,749)         | (42,862,762)         | (55,667,480)         |
| Transfers from reserves (restricted assets)             | 12          | 34,009,593           | 26,989,571           | 34,456,129           |
| Amount attributable to financing activities             |             | (7,941,332)          | (15,629,765)         | (21,946,040)         |
| Surplus(deficiency) before general rates                |             | (24,489,414)         | (32,901,385)         | (27,841,953)         |
| Total amount raised from general rates                  | 23          | 38,154,605           | 41,263,059           | 40,113,563           |
| Restricted surplus/(deficit) June 30 c/fwd              | 24          | 7,905,744            | 8,332,673            | 12,208,160           |
| Net current assets at June 30 c/fwd - surplus/(deficit) | 24          | 5,759,447            | 29,001               | 63,450               |

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### (a) Basis of Preparation

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this financial report are presented below and have been consistently applied unless stated otherwise.

Except for cash flow and rate setting information, the report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

#### **Critical accounting estimates**

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

#### The local government reporting entity

All Funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 20 to these financial statements.

#### (b) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

#### (c) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

#### (d) Trade and Other Receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (d) Trade and Other Receivables (Continued)

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

#### (e) Inventories

#### General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### Land held for sale

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for sale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

#### (f) Fixed Assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

#### Mandatory requirement to revalue non-current assets

Effective from 1 July 2012, the Local Government (Financial Management) Regulations were amended and the measurement of non-current assets at Fair Value became mandatory.

During the year ended 30 June 2013, the City commenced the process of adopting Fair Value in accordance with the Regulations.

Whilst the amendments initially allowed for a phasing in of fair value in relation to fixed assets over three years, as at 30 June 2015 all non-current assets were carried at Fair Value in accordance with the the requirements.

Thereafter, each asset class must be revalued in accordance with the regulatory framework established and the City revalues its asset classes in accordance with this mandatory timetable.

Relevant disclosures, in accordance with the requirements of Australian Accounting Standards, have been made in the financial report as necessary.

#### Land under control

In accordance with Local Government (Financial Management) Regulation 16(a), the City was required to include as an asset (by 30 June 2013), Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or Regional significance.

Upon initial recognition, these assets were recorded at cost in accordance with AASB 116. They were then classified as Land and revalued along with other land in accordance with the other policies detailed in this Note.

#### Initial recognition and measurement between mandatory revaluation dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (f) Fixed Assets (Continued)

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believes this approximates fair value. They will be subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework detailed above.

#### Revaluation

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

#### Land under roads

In Western Australia, all land under roads is Crown Land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads and the fact Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4(2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the City.

#### Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

a) Restated proportionately with the change in the gross carrying amount of the asset so that the carrying amount of the asset after revaluation equals its revalued amount; or

b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Major depreciation periods used for each class of depreciable asset are:

| Artwork/sculptures   | 50 years |
|----------------------|----------|
| Buildings:           |          |
| - Buildings 50 years | 50 years |

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

| (f) | Fixed Assets (Continued)  |                      |
|-----|---|----------------------|
| .,  | - Buildings fixtures/fittings 11 years  | 11 years             |
|     | - Buildings on leased land 21 years   | 21 years             |
|     | - Transportable building  | 15 years             |
|     | Furniture and Equipment   |                      |
|     | - Computers & peripherals   | 3 years              |
|     | - Other electronic equipment  | 4 years              |
|     | - Furniture   | 10 years             |
|     | Plant   |                      |
|     | <ul> <li>Construction plant (e.g. prime movers and trailers)</li> </ul>   | 12 years             |
|     | <ul> <li>Construction vehicles (e.g. trucks)</li> </ul>   | 8 years              |
|     | - Light commercial vehicles   | 5 years              |
|     | - Passenger vehicles  | 5 years              |
|     | - Heavy plant   | 4 years              |
|     | Equipment   |                      |
|     | - Heavy usage   | 2.5 years            |
|     | - Light usage   | 5 years              |
|     | Infrastructure:   |                      |
|     | - Roads - Surface   | 20-30 years          |
|     | - Roads - Pavement Base   | 50-70 years          |
|     | - Roads - Formation   | 80 years             |
|     | - Paths and cycleways   | 30-45 years          |
|     | - Aerodromes  | 28 years             |
|     | - Hard-court facility - bitumen   | 20-30 years          |
|     | - Hard-court facility - concrete  | 30-40 years          |
|     | - Bridges and culverts  | 40-80 years          |
|     | - Drainage  | 56 years             |
|     | - Miscellaneous structures  | 15-30 years          |
|     | - Boat ramps/jetties  | 50 years             |
|     | - Access Roads - Seal Surface (Landfill & Transfer Station)   | 20-30 years          |
|     | <ul> <li>Access Roads - Seal Pavement (Landfill &amp; Transfer Station)</li> <li>Access Roads - Seal Formation (Landfill &amp; Transfer Station)</li> </ul> | 50-70 years          |
|     |   | 80 years             |
|     | <ul> <li>Airport Sealed Taxiway - Formation</li> <li>Airport Sealed Taxiway - Pavement</li> </ul>   | 80 years<br>50 years |
|     | - Airport Vater System - Hydrants & Valves  | 40 years             |
|     | - Airport Water System - Pipework   | 80 years             |
|     | - Airport Water System - Pumps  | 20 years             |
|     | - Airport Water System - Tanks  | 60 years             |
|     | - Ancillary Assets (Leisureplex 50m Pool Boom)  | 30 years             |
|     | - Building & Structures   | 30 years             |
|     | - Car Park Furniture  | 40 years             |
|     | - Car Park Payment System   | 30 years             |
|     | - Closed Circuit Television   | 20 years             |
|     | - Effluent Ponds  | 60 years             |
|     | - Effluent Reuse Supply Pipes   | 50 years             |
|     | - Fencing - General   | 30 years             |
|     | - Fencing - Specialised   | 40 years             |
|     | - Irrigation  | 20-30 years          |
|     | - Landfill Cell   | 50 years             |
|     | - Lighting - General  | 30 years             |
|     | - Lighting - Low output   | 30 years             |
|     | - Lighting - Oval & Carpark   | 40 years             |
|     | - Parks & Open Space Furniture  | 15-20 years          |
|     | - Pedestrian Bridge   | 40 years             |
|     | - Playground Equipment  | 15 years             |
|     | - Pool Structures   | 40 years             |
|     | - Power System  | 60 years             |

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (f) Fixed Assets (Continued)

| - Sea Container - Specialised                           | 40 years    |
|---|-------------|
| - Sea Container - Standard                              | 30-40 years |
| - Sealed Taxiways, Runways & Aprons - Seal              | 20 years    |
| - Settlement Ponds                                      | 80 years    |
| - Skate Parks & Courts                                  | 40 years    |
| <ul> <li>Sports Courts, Pitches &amp; Tracks</li> </ul> | 30 years    |
| - Stormwater Network                                    | 80 years    |
| - Street Furniture                                      | 30 years    |
| - Structures  | 30 years    |
| - Waste Ancillary Assets                                | 40 years    |

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

#### Capitalisation threshold

Expenditure on items of equipment under \$5,000 is not capitalised. Rather, it is recorded on an asset inventory listing.

#### (g) Fair Value of Assets and Liabilities

When performing a revaluation, the City uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that the City would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

#### Fair value hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

#### Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (g) Fair Value of Assets and Liabilities (Continued)

#### Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

#### Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

#### Valuation techniques

The City selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the City are consistent with one or more of the following valuation approaches:

#### Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

#### Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

#### Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the City gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

As detailed above, the mandatory measurement framework imposed by the Local Government (Financial Management) Regulations requires, as a minimum, all assets carried at a revalued amount to be revalued in accordance with the regulatory framework.

#### (h) Financial Instruments

#### Initial recognition and measurement

Financial assets and financial liabilities are recognised when the City becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the City commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

#### Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or at cost.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (h) Financial Instruments (Continued)

Classification and subsequent measurement (continued) Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments and any reduction for impairment; and
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

#### (i) Financial assets at fair value through profit and loss

Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short-term profit taking. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss. Assets in this category are classified as current assets.

#### (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

#### (iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the City has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets, where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

#### (iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available-for-sale financial assets are classified as non-current.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (h) Financial Instruments (Continued)

(v) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

#### Impairment

A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which will have an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate with defaults.

For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses. After having taken all possible measures of recovery, if management establishes that the carrying amount cannot be recovered by any means, at that point the written-off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance account.

#### Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the City no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

#### (i) Impairment of Assets

In accordance with Australian Accounting Standards the City's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

#### (j) Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (k) Employee Benefits

#### Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

#### Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

#### (I) Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

#### (m) Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

#### (n) Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the City, are classified as finance leases.

Finance leases are capitalised recording an asset and a liability at the lower amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (o) Investment in Associates

An associate is an entity over which the City has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the City's share of net assets of the associate. In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the City's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Profits and losses resulting from transactions between the City and the associate are eliminated to the extent of the City's interest in the associate.

When the City's share of losses in an associate equals or exceeds its interest in the associate, the City discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the City will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

#### (p) Interests in Joint Arrangements

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method. Refer to note 1(o) for a description of the equity method of accounting.

Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The City's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements. Information about the joint ventures is set out in Note 17.

#### (q) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions.

Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in Note 2(c). That note also discloses the amount of contributions recognised as revenues in a previous reporting period which were obtained in respect of the local government's operations for the current reporting period.

#### (r) Superannuation

The City contributes to a number of Superannuation Funds on behalf of employees. All funds to which the City contributes are defined contribution plans.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (s) Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the City's intentions to release for sale.

#### (t) Rounding Off Figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar.

#### (u) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the City applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statement, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

#### (v) Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (w) New Accounting Standards and Interpretations for Application in Future Periods

The AASB has issued a number of new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods, some of which are relevant to the City.

Management's assessment of the new and amended pronouncements that are relevant to the City, applicable to future reporting periods and which have not yet been adopted are set out as follows:

|       | Title  | Issued / Compiled | Applicable <sup>(1)</sup> | Impact   |
|-------|--|-------------------|---------------------------|--|
| (i)   | AASB 9 Financial Instruments<br>(incorporating AASB 2014-7 and<br>AASB 2014-8) | December 2014     | 1 January 2018            | Nil – The objective of this Standard is to improve and simplify the approach for classification and measurement of financial assets compared with the requirements of AASB 139. Given the nature of the financial assets of the City, it is not anticipated the Standard will have any material effect.  |
| (ii)  | AASB 15 Revenue from Contracts with<br>Customers                               | December 2014     | 1 January 2017            | This Standard establishes principles for entities to apply to report<br>useful information to users of financial statements about the nature,<br>amount, timing and uncertainty of revenue and cash flows arising<br>from a contract with a customer.  |
|       |  |                   |                           | The effect of this Standard will depend upon the nature of future transactions the City has with those third parties it has dealings with. It may or may not be significant.   |
| (iii) | AASB 16 Leases   | February 2016     | 1 January 2019            | Under AASB 16 there is no longer a distinction between finance<br>and operating leases. Lessees will now bring to account a<br>right-to-use asset and lease liability onto their statement of financial<br>poition for all leases. Effectively this means the vast majority of<br>operating leases as defined by the current AASB 117 Leases which<br>currently do not impact the statement of financial position will be<br>required to be capitalised on the statement of financial position once<br>AASB 16 is adopted. |
|       |  |                   |                           | Currently, operating lease payments are expensed as incurred.<br>This will cease and will be replaced by both depreciation and<br>interest charges. Based on the current number of operating<br>leases held by the City, the impact is not expected to be<br>significant.  |

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (w) New Accounting Standards and Interpretations for Application in Future Periods (Continued)

|      | Title   | Issued / Compiled | Applicable <sup>(1)</sup> | Impact   |
|------|---|-------------------|---------------------------|--|
| (iv) | AASB 2014-3 Amendments to Australian<br>Accounting Standards - Accounting for<br>Acquisitions of Interests in Joint Operations<br>[AASB 1 & AASB 11]          | August 2014       | 1 January 2016            | This Standard amends AASB 11: <i>Joint Arrangements</i> to require the acquirer of an interest (both initial and additional) in a joint operation in which the activity constitutes a business, as defined in AASB 3: <i>Business Combinations</i> , to apply all of the principles on business combinations accounting in AASB 3 and other Australian Accounting Standards except for those principles that conflict with the guidance in AASB 11; and disclose the information required by AASB 3 and other Australian Accounting Standards for business combinations. |
|      |   |                   |                           | Since adoption of this Standard would impact only acquisitions of interests in joint operations on or after 1 January 2016, management believes it is impracticable at this stage to provide a reasonable estimate of such impact on the City's financial statements.  |
| (v)  | AASB 2014-4 Amendments to Australian<br>Accounting Standards - Clarification of<br>Acceptable Methods of Depreciation and<br>Amortisation<br>[AASB 116 & 138] | August 2014       | 1 January 2016            | This Standard amends AASB 116 and AASB 138 to establish the principle for the basis of depreciation and amortisation as being the expected pattern of consumption of the future economic benefits of an asset. It also clarifies the use of revenue-based methods to calculate the depreciation of an asset is not appropriate nor is revenue generally an appropriate basis for measuring the consumption of the economic benefits embodied in an intangible asset.   |
|      |   |                   |                           | Given the City curently uses the expected pattern of consumption<br>of the future economic benefits of an asset as the basis of calculation<br>of depreciation, it is not expected to have a significant impact.   |
| (vi) | AASB 2014-5 Amendments to Australian<br>Accounting Standards arising from AASB 15   | December 2014     | 1 January 2017            | Consequential changes to various Standards arising from the issuance of AASB 15.   |
|      |   |                   |                           | It will require changes to reflect the impact of AASB 15.  |

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (w) New Accounting Standards and Interpretations for Application in Future Periods (Continued)

|        | Title   | Issued / Compiled | Applicable <sup>(1)</sup> | Impact   |
|--------|---|-------------------|---------------------------|--|
| (vii)  | AASB 2015-2 Amendments to Australian<br>Accounting Standards – Disclosure<br>Initiative: Amendments to<br>AASB 101<br>[AASB 7, 101, 134 & 1049]   | January 2015      | 1 January 2016            | This Standard amends AASB 101 to provide clarification regarding<br>the disclosure requirements in AASB 101. Specifically, the<br>Standard proposes narrow-focus amendments to address some of<br>the concerns expressed about existing presentation and disclosure<br>requirements and to ensure entities are able to use judgement<br>when applying a Standard in determining what information to<br>disclose in their financial statements. |
|        |   |                   |                           | This Standard also makes editorial and consequential amendments<br>as a result of amendments to the Standards listed in the title<br>column.   |
|        |   |                   |                           | It is not anticipated it will have any significant impact on disclosures as they currently exist and any changes will relate to presentation.  |
| (viii) | AASB 2015-6 Amendments to Australian<br>Accounting Standards - Extending Related<br>Party Disclosures to Not-for-Profit Public<br>Sector Entities | March 2015        | 1 July 2016               | The objective of this Standard is to extend the scope of AASB 124 <i>Related Party Disclosures</i> to include not-for-profit sector entities.  |
|        |   |                   |                           | The Standard is expected to have a significant disclosure impact on<br>the financial report of the City as both Elected Members and Senior<br>Management will be deemed to be Key Management Personnel<br>and resultant disclosures will be necessary.   |
|        | [AASB 10, 124 & 1049]   |                   |                           |  |

#### Notes:

<sup>(1)</sup> Applicable to reporting periods commencing on or after the given date.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (x) Adoption of New and Revised Accounting Standards

During the current year, the City adopted all of the new and revised Australian Accounting Standards and Interpretations which were compiled, became mandatory and which were applicable to its operations.

These new and revised standards were as follows:

- (i) AASB 2015-3 Amendments to Australian Accounting Standards arising from the withdrawal of AASB 1031 Materiality
- AASB 2015-7 Amendments to Australian
   Accounting Standards Fair Value Disclosures of Not-for-Profit Public Sector Entities

| 2. REVENUE AND EXPENSES  | 2016<br>\$  | 2015<br>\$   |
|--|---|--|
| (a) Net Result   | ·   | ·  |
| The Net result includes:   |   |  |
| (i) Charging as an expense:  |   |  |
| Auditors remuneration - Audit of the Annual Financial Report - Other Services  | 39,491<br>223   | 36,205<br>826  |
| Depreciation<br>Buildings<br>Equipment (External)<br>Furniture and equipment<br>Plant<br>Artwork & Sculptures<br>Roads<br>Footpaths<br>Drainage<br>Parks & Gardens<br>Hardcourt Facilities<br>Bridges & Culverts<br>Boat Ramps & Jetties<br>Aerodromes<br>Miscellaneous Structures | 2,532,394<br>414,028<br>695,090<br>2,009,830<br>21,896<br>8,776,996<br>858,456<br>20,313<br>242,768<br>293,304<br>497,897<br>99,716<br>2,170,786<br>1,039,992 | 2,630,995<br>129,397<br>784,293<br>1,872,621<br>20,220<br>2,693,304<br>489,640<br>37,646<br>128,900<br>147,309<br>277,135<br>175,480<br>2,056,395<br>1,268,016 |
| Interest expenses (finance costs)<br>Debentures (refer Note 22 (a))<br>Rental charges<br>- Operating leases<br>(ii) Crediting as revenue:  | 19,673,466<br>1,084<br>1,084<br>0<br>0  | 12,711,351<br>0<br>0<br>7,394<br>7,394   |
| <b>Other revenue</b><br>Other  | 1,073,305<br>1,073,305  | 2,633,866<br>2,633,866   |

## 2 REVENUE AND EXPENSES (Continued)

|  | 2016<br>Actual<br>\$ | 2016<br>Budget<br>\$ | 2015<br>Actual<br>\$ |
|--|----------------------|----------------------|----------------------|
| Interest earnings                          | ·                    |                      | ·                    |
| Employee Entitlement Reserve               | 94,270               | 82,944               | 75,045               |
| Aerodrome Reserve                          | 64,600               | 171,168              | 218,368              |
| Dampier Drainage Reserve                   | 0                    | 0                    | 0                    |
| Walkington Theatre Reserve                 | 761                  | 1,032                | 915                  |
| Plant Replacement Reserve                  | 47,320               | 92,508               | 70,338               |
| Workers Compensation Reserve               | 13,018               | 23,244               | 21,030               |
| Waste Management Reserve                   | 477,397              | 551,604              | 573,975              |
| Infrastructure Reserve                     | 761,250              | 828,088              | 657,101              |
| Housing Reserve                            | 7,363                | 11,028               | 0                    |
| Aged Persons Unit Reserve                  | 503                  | 0                    | 2,404                |
| History & Cultural Publications Reserve    | 0                    | 0                    | 1,695                |
| Mosquito Control Reserve                   | 159                  | 192                  | 180                  |
| Medical Services Assistance Package Reserv | 7,110                | 9,588                | 8,677                |
| Community Development Reserve              | 26,036               | 11,784               | 7,162                |
| Carry Forward Budget Reserve               | 0                    | 0                    | 0                    |
| Restricted Funds Reserve                   | 0                    | 0                    | 0                    |
| Partnership Reserve                        | 296,404              | 400,140              | 262,056              |
| Pilbara Underground Power Reserve          | 356,732              | 372,996              | 284,141              |
| Earnings on Municipal Funds                |                      |                      |                      |
| Other funds                                | 345,078              | 489,575              | 497,287              |
| Other interest revenue (refer note 28)     | 560,124              | 288,000              | 895,982              |
|  | 3,058,125            | 3,333,891            | 3,576,356            |

## 2. REVENUE AND EXPENSES

## (b) Statement of Objective

In order to discharge its responsibilities to the community, the City has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the City's Community Vision, and for each of its broad activities/programs.

### **COMMUNITY VISION**

The City is dedicated to providing high quality services to the community through the various service orientated programs which it has established.

City operations as disclosed in these financial statements encompass the following service orientated activities/programs.

City operations as disclosed in these financial statements encompass the following service orientated activities/programs.

### GOVERNANCE

Functions relating to the Councillors and the running of Council. Expenditure includes the running of elections, payments of expenses to Councillors and non statutory donations.

## **GENERAL PURPOSE FUNDING**

Rating (including ex-gratia contributions), interest revenues and general purpose Government grant functions. Includes the Financial Assistance Grant received from the Local Government Grants Commission and all other rate income.

## 2. REVENUE AND EXPENSES (Continued)

## (b) Statement of Objective (Continued)

## LAW, ORDER, PUBLIC SAFETY

Supervision of various by-laws, fire and emergency services, and animal control. Includes expenditure for the Ranger Services, State Emergency Service and disaster preparation and recovery expenses.

## HEALTH

Food control, immunisation services, mosquito control and maintenance of child health centres. Expenditure includes the maintenance of the child health clinic buildings, various health promotions and pest control expenses mainly relating to mosquito control.

## EDUCATION AND WELFARE

Maintain preschool facilities and day care centres. This includes expenditure in maintaining the day care centre buildings and also donations to schools for awards etc.

## HOUSING

Maintenance and operational expenses associated with the provision of staff housing.

## **COMMUNITY AMENITIES**

Rubbish collection services, operation of tip, administration of town planning schemes and operation of cemeteries. Also included are the costs associated with the maintaining and cleaning of public toilets.

## **RECREATION AND CULTURE**

Maintenance of halls, swimming pool, recreation centres, various reserves and operation of libraries. Expenditure includes the cost of the Karratha Leisureplex and other pavilions, ovals and parks maintenance, Roebourne Swimming Pool, coastal rehabilitation, and four libraries. Expenses relating to the historical town of Cossack, the Moonrise Cinema and JJJ radio re-broadcasting are also included in this function.

### TRANSPORT

Construction and maintenance of roads, drainage, footpaths, parking facilities, traffic signs and the aerodrome. It includes expenditure for the construction and maintenance of the roads, footpaths and also the expenditure relating to parking control and the operation of the Karratha & Roebourne Airport.

## **ECONOMIC SERVICES**

Tourism and administration of building controls. Expenditure includes Councils contributions to the Karratha and Roebourne Visitor Centres and the Pilbara Tourism Association, and the costs associated with building control.

## **OTHER PROPERTY AND SERVICES**

Private works and other unclassified works. It also includes expenditure relating to plant operations and the Technical Services division however these costs are then reallocated to other functions. The costs associated with financing and administration are allocated direct to the relevant functions.

#### 2. REVENUE AND EXPENSES (Continued)

| (c) Conditions Over Grants/Contributions<br>Grant/Contribution | Opening<br>Balance <sup>(1)</sup><br>1/07/14<br>\$ | Received <sup>(2)</sup><br>2014/15<br>\$ | Expended <sup>(3)</sup><br>2014/15<br>\$ | Closing<br>Balance <sup>(1)</sup><br>30/06/15<br>\$ | Opening<br>Balance<br>2015/16<br>\$ | Received <sup>(2)</sup><br>2015/16<br>\$ | Expended <sup>(3)</sup><br>2015/16<br>\$ | Closing<br>Balance<br>30/06/16<br>\$ | Reserve |
|--|--|--|--|---|-------------------------------------|--|--|--------------------------------------|---------|
|  | •  |  | ·  | •   | ·                                   | •  | ·  | ·                                    |         |
| Roebourne Community Recreation Assoc Inc                       | 23,024   | 0  | 0  | 23,024  | 23,024                              | 0  | 0  | <b>23,024</b> (1) *                  | REST    |
| PDC Hydrology Grant  | 40,000   | 0  | 0  | 40,000  | 40,000                              | 0  | 0  | 40,000 (1) *                         | REST    |
| Rio Tinto - Wickham Recreation and Community F                 | 185,155  | 0  | 0  | 185,155   | 185,155                             | 0  | 0  | <b>185,155</b> (1) *                 | PART    |
| Rio Tinto - Dampier Community Hub                              | 3,811,206  | 6,000,000                                | (2,142,662)                              | 7,668,544   | 6,941,045                           | 6,492,042                                | (11,920,051)                             | 1,513,036 (1,2) *                    | PART    |
| Attorney General Dept - CCTV/Graffiti Act                      | 90,000   | 0  | (90,000)                                 | 0   | 0                                   | 0  | 0  | 0                                    |         |
| WA Police - Karratha CCTV                                      | 25,000   | 0  | Ó  | 25,000  | 25,000                              | 0  | (27,168)                                 | <b>0</b> (3) *                       | CFWD    |
| Community Crime Prevention Grant - Lighting the I              | 25,000   | 0  | (25,000)                                 | 0   | 0                                   | 0  | 0  | 0                                    |         |
| Rio Tinto - Wickham/Roebourne SES Facility                     | 200,000  | 200,000                                  | (336,184)                                | 63,816  | 51,096                              | 0  | 0  | <b>51,096</b> (1) *                  | PART    |
| Rio Tinto - Partnership Management Team                        | 53,051   | 2,793,800                                | (2,793,191)                              | 53,660  | 79,291                              | 833,490                                  | (767,825)                                | 144,956 (1,2) * ^                    | PART    |
| Rio Tinto - Community Development Services                     | 0  | 1,352,000                                | (624,714)                                | 727,286   | 727,286                             | 0  | (676,000)                                | <b>51,286</b> (1) *                  | PART    |
| Curtin University - Tobacco Control                            | 2,120  | 0  | (2,120)                                  | 0   | 0                                   | 0  | 0  | 0                                    |         |
| Department Of Health (Mosquito Control) - FIMMV                | 2,798  | 0  | (2,798)                                  | 0   | 0                                   | 0  | 0  | 0                                    |         |
| Pilbara Youth Justice Service                                  | 5,000  | 0  | 0  | 5,000   | 5,000                               | 0  | (5,000)                                  | <b>0</b> (3)                         | REST    |
| Woodside Energy Ltd - Cleansweep Taskforce Initi               | 20,000   | 0  | (20,000)                                 | 0   | 0                                   | 0  | 0  | 0                                    |         |
| Pilbara Industry Road Safety Alliance                          | 63,806   | 60,000                                   | (15,446)                                 | 108,360   | 108,360                             | 0  | (39,124)                                 | 69,236 (1) *                         | CFWD    |
| PDC - Roebourne Community Aquatic Centre                       | 0  | 20,000                                   | 0  | 20,000  | 20,000                              | 0  | 0  | <b>20,000</b> (2) ^                  | CFWD    |
| Fleetwood Corporation - Searipple Precinct Foresh              | 0  | 44,825                                   | 0  | 44,825  | 44,825                              | 44,825                                   | 0  | <b>89,650</b> (1,2) * ^              | CFWD    |
| Landcorp - Effluent Reuse Scheme                               | 0  | 1,985,000                                | 0  | 1,985,000   | 1,985,000                           | 0  | (1,985,000)                              | <b>0</b> (3)                         | CFWD    |
| WaterCorp - Karratha Water Recycling Scheme                    | 0  | 500,000                                  | 0  | 500,000   | 500,000                             | 0  | (500,000)                                | <b>0</b> (3)                         | CFWD    |
| PRC - Contribution to Sullage Point                            | 0  | 11,100                                   | (7,500)                                  | 3,600   | 3,600                               | 0  | (1,220)                                  | <b>2,380</b> (1) #                   | n/a     |
| DSC - VisAbility Grant   | 0  | 12,000                                   | (8,777)                                  | 3,223   | 3,223                               | 0  | (3,223)                                  | <b>0</b> (3)                         | #       |
| Rio Tinto - Damiper Community Hub Operations                   | 0  | 0  | 0  | 0   | 1,000,000                           | 1,000,000                                | 0  | <b>2,000,000</b> (1,2) * ^           | PART    |
| WALGA - Local Road Safety Activities                           | 0  | 0  | 0  | 0   | 0                                   | 70,899                                   | (69,899)                                 | <b>1,000</b> (2) #                   | n/a     |
| State Library of Western Australia                             | 0  | 0  | 0  | 0   | 0                                   | 20,010                                   | (17,000)                                 | <b>3,010</b> (2) #                   | n/a     |
| Dept. of Planning - Coastal Management Strategy                | 0  | 0  | 0  | 0   | 0                                   | 170,400                                  | (167,350)                                | <b>3,050</b> (2) #                   | n/a     |
| Rio Tinto - Wickham Community Hub                              | 0  | 0  | 0  | 0   | 0                                   | 4,500,000                                | 0  | <b>4,500,000</b> (2) ^               | PART    |
| Total  | 4,546,160  | 12,978,725                               | (6,068,392)                              | 11,456,493  | 11,741,905                          | 13,131,666                               | (16,178,860)                             | 8,696,879                            |         |

#### Notes:

(1) - Grants/contributions recognised as revenue in a previous reporting period which were not expended at the close of the previous reporting period.

(2) - New grants/contributions which were recognised as revenues during the reporting period and which had not yet been fully expended in the manner specified by the contributor.

- (3) Grants/contributions which had been recognised as revenues in a previous reporting period or received in the current reporting period and which were expended in the current reporting period in the manner specified by the contributor.
- (\*) Grants/contributions have been received in Municipal cash in previous period and have been transferred to Reserve in previous period
- (^) Grants/contributions have been received in Municipal cash and have been transferred to Reserve in 2015/16
- (#) Grants/contributions have been received in Municipal cash and are contained in Note 3 Restricted Cash.

#### Economic Dependency

A significant portion of revenue is received by way of grants from the State and Federal Government. The total of grant revenue from government sources is disclosed within the Statement of comprehensive Income.

|   | Note | 2016<br>¢  | 2015<br>¢  |
|---|------|------------|------------|
| 3. CASH AND CASH EQUIVALENTS                          |      | \$         | \$         |
| - Cash on Hand  |      | 18,705     | 18,705     |
| - Cash at Municpal Bank                               |      | 3,762,656  | 1,249,854  |
| Restricted - Municipal (Unspent Grants/Contributions) |      | 9,440      | 26,823     |
| Restricted - Reserves                                 |      | 92,784,458 | 84,089,305 |
|   |      | 96,575,259 | 85,384,687 |
| The following restrictions have been imposed by       |      |            |            |
| regulations or other externally imposed requirements: |      |            |            |
| Employee Entitlement Reserve                          | 12   | 4,464,248  | 3,786,466  |
| Aerodrome Reserve                                     | 12   | 1,880,596  | 4,703,106  |
| Dampier Drainage Reserve                              | 12   | 10,000     | 0          |
| Walkington Theatre Reserve                            | 12   | 30,261     | 29,500     |
| Plant Replacement Reserve                             | 12   | 1,323,200  | 1,856,646  |
| Workers Compensation Reserve                          | 12   | 750,000    | 487,806    |
| Waste Management Reserve                              | 12   | 19,559,366 | 18,491,943 |
| Infrastructure Reserve                                | 12   | 40,398,805 | 27,101,159 |
| Housing Reserve                                       | 12   | 322,363    | 315,000    |
| Aged Persons Unit Reserve                             | 12   | 0          | 76,384     |
| Mosquito Control Reserve                              | 12   | 6,964      | 6,234      |
| Medical Services Assistance Package Reserve           | 12   | 365,798    | 275,666    |
| Community Development Reserve                         | 12   | 1,546,930  | 549,449    |
| Carry Forward Budget Reserve                          | 12   | 176,718    | 4,223,638  |
| Restricted Funds Reserve                              | 12   | 270,982    | 275,982    |
| Partnership Reserve                                   | 12   | 10,831,493 | 11,932,058 |
| Pilbara Underground Power Reserve                     | 12   | 10,846,734 | 9,978,268  |
| Unspent grants  | 2(c) | 9,440      | 26,823     |
|   |      | 92,793,898 | 84,116,128 |
|   |      |            |            |

| Note  | 2016<br>\$        | 2015<br>\$            |
|---|-------------------|-----------------------|
| 4. TRADE AND OTHER RECEIVABLES                          |                   |                       |
| Current   |                   |                       |
| Rates outstanding                                       | 2,310,193         | 2,100,461             |
| - Service Charge  | 4,350,816         | 5,829,349             |
| - Rubbish   | 962,486           | 1,020,799             |
| - Fees and Charges for Services                         | 274,445           | 425,360               |
| - Private Works   | 3,487             | 3,487                 |
| - Income from Property                                  | 129,245           | 55,153                |
| - Aerodrome   | 4,197,420         | 5,421,862             |
| - Grants and Contributions                              | 2,626,616         | 5,501,758             |
| - Reimbursements and General                            | 12,549            | (476,407)             |
| - Excess Rates Receipts                                 | (283,841)         | (413,592)             |
| Staff Housing Bonds                                     | 23,555            | 67,085                |
| Pensioner Rebates                                       | 0                 | 34,767                |
| Accrued Income  | 747,960           | 1,574,633             |
| Prepayments<br>Less Provision for Doubtful Debts        | 302,481           | 106,245               |
|   | (473,195)         | (703,254)<br>231,704  |
| GST receivable<br>Loans receivable - clubs/institutions | 538,782<br>69,370 | ,                     |
| Loans receivable - clubs/institutions                   | 15,792,369        | 243,423<br>21,022,833 |
| Non ourrent   | 15,792,509        | 21,022,033            |
| Non-current   | 440 657           | E 4 7 0 1 0           |
| Loans receivable - clubs/institutions                   | 443,657           | 547,812               |
| Service Charge  | 3,554,928         | 6,378,811             |
|   | 3,998,585         | 6,926,623             |
| 5. INVENTORIES  |                   |                       |
| Current   |                   |                       |
| Fuel and materials                                      | 329,716           | 480,173               |
| Land held for resale - cost                             |                   |                       |
| Cost of acquisition                                     | 0                 | 524,251               |
| Food, Drinks & Merchandise Roebourne Aquatic Centre     | 420               | 876                   |
| Food, Drinks & Merchandise Youth Shed                   | 2,273             | 3,356                 |
| Food, Drinks & Merchandise Wickham Recreation Precinct  | 6,582             | 606                   |
| Food, Drinks & Merchandise Karratha Leisureplex         | 6,286             | 3,175                 |
|   | 345,277           | 1,012,437             |
| Non-current   |                   |                       |
| Land held for resale - cost                             |                   |                       |
| Cost of acquisition                                     | 524,439           | 0                     |
| Development costs                                       | 0                 | 0                     |
|   | 524,439           | 0                     |
|   |                   |                       |

|   | 2016<br>\$   | 2015<br>\$  |
|---|--------------|-------------|
| 6 (a). PROPERTY, PLANT AND EQUIPMENT                  | Ψ            | Ψ           |
| Land and buildings                                    |              |             |
| Land - freehold at:                                   |              |             |
| - Independant valuation 2014 - level 2                | 34,174,000   | 34,172,426  |
| - Additions after valuation - cost                    | 1,574        | 1,574       |
| - Impairment  | (23,806,083) | (4,389,765) |
|   | 10,369,491   | 29,784,235  |
| Land - vested in and under the control of Council at: |              |             |
| - Independent valuation 2014 - level 3                | 395,000      | 395,000     |
| - Management Valuation 2014                           | 169,454      | 169,454     |
|   | 564,454      | 564,454     |
|   | 10,933,945   | 30,348,689  |
| Buildings at:   | 10,000,040   | 00,040,000  |
| - Independant valuation 2014 - level 2                | 126,487,053  | 126,484,623 |
| - Additions after valuation - cost                    | 2,232,773    | 1,643,435   |
| - Impairment  | (7,918,078)  | (6,693,482) |
| Less: accumulated depreciation                        | (6,974,588)  | (4,442,194) |
| ·   | 113,827,160  | 116,992,382 |
| Equipment (External) at:                              |              |             |
| - Management valuation 2013 - level 3                 | 0            | 3,253,968   |
| - Independent valuation 2016 - level 1                | 157,044      | 0           |
| - Management valuation 2016 - level 3                 | 373,523      | 0           |
| <ul> <li>Additions after valuation - cost</li> </ul>  | 0            | 86,404      |
| Less: accumulated depreciation                        | 0            | (3,019,491) |
|   | 530,567      | 320,881     |
|   | 114,357,727  | 117,313,263 |
| Total land and buildings                              | 125,291,672  | 147,661,952 |
| Furniture and equipment at:                           |              |             |
| - Management valuation 2013 - level 2                 | 0            | 6,372,496   |
| - Management valuation 2016 - level 3                 | 1,472,822    | 0,012,100   |
| - Additions after valuation - cost                    | 0            | 626,676     |
| Less accumulated depreciation                         | 0            | (4,425,054) |
| ·   | 1,472,822    | 2,574,118   |
| Plant at:   |              |             |
| - Management valuation 2013 - level 1                 | 0            | 13,065,126  |
| - Independant valuation 2016 - level 1                | 7,006,133    | 0           |
| - Management valuation 2016 - level 3                 | 66,198       | 0           |
| <ul> <li>Additions after valuation - cost</li> </ul>  | 0            | 2,464,309   |
| Less accumulated depreciation                         | 0            | (6,289,814) |
|   | 7,072,331    | 9,239,621   |
| Artwork & Sculptures at:                              | 005 050      | 005 050     |
| - Management valuation 2015 - level 3                 | 865,250      | 865,250     |
| - Additions after valuation - cost                    | 196,990      | 0           |
| Less accumulated depreciation                         | (21,896)     | 965.250     |
|   | 1,040,344    | 865,250     |
| Works in Progress                                     | 57,301,305   | 37,618,867  |
|   | 57,301,305   | 37,618,867  |
|   | 192,178,474  | 197,959,808 |

The fair value of property, plant and equipment is determined at least every three years in accordance with the regulatory framework. Additions since the date of valuation are shown as cost, given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down value approximates fair value. At the end of each intervening period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management) Regulation 17A (2) which requires property, plant and equipment to be shown at fair value.

#### 6. PROPERTY, PLANT AND EQUIPMENT (Continued)

#### (b) Movements in Carrying Amounts

Movement in the carrying amounts of each class of property, plant and equipment between the beginning and the end of the current financial year.

|   | Balance<br>at the<br>Beginning<br>of the Year<br>\$ | Additions<br>\$   | (Disposals)<br>\$ | Revaluation<br>Increments/<br>(Decrements)<br>Transferred<br>to<br>Revaluation<br>\$ | Revaluation<br>(Losses)/<br>Reversals<br>Through<br>to<br>Profit or Loss<br>\$ | Impairment<br>(Losses)/<br>Reversals<br>\$ | Depreciation<br>(Expense)<br>\$ | Transfers<br>\$           | Carrying<br>Amount<br>at the<br>End of Year<br>\$ |
|---|---|-------------------|-------------------|--|--|--|---------------------------------|---------------------------|---|
| Land - freehold   | 29,784,235  | 0                 | 0                 |  | 0  | (19,416,318)                               | 0                               | 1,574                     | 10,369,491  |
| Land - vested in and under the control of Council <b>Total land</b> | <u>564,454</u><br><b>30,348,689</b>                 | 0<br>0            | 0<br>0            | 0<br>0   | 0<br>0   | 0<br>(19,416,318)                          | 0<br>0                          | 0<br>1,574                | <u> </u>  |
| Buildings   | 116,992,382   | 589,339           | 0                 | 0  | 0  | (1,224,596)                                | (2,532,394)                     | 2,429                     | 113,827,160                                       |
| Equipment (External)<br><b>Total buildings</b>                      | <u>320,881</u><br><b>117,313,263</b>                | 71,796<br>661,135 | 0                 | 47,001<br><b>47,001</b>  | <u> </u>   | 0<br>(1,224,596)                           | (414,028)<br>(2,946,422)        | 504,917<br><b>507,346</b> | 530,567<br>114,357,727                            |
| Total land and buildings  | 147,661,952   | 661,135           | 0                 | 47,001   | 0  | (20,640,914)                               | (2,946,422)                     | 508,920                   | 125,291,672                                       |
| Furniture and equipment   | 2,574,118   | 83,163            | (33,770)          | 8,509  | 0  | 0  | (695,090)                       | (464,108)                 | 1,472,822   |
| Plant   | 9,239,621   | 1,755,714         | (900,460)         | 0  | (969,476)  | 0  | (2,009,830)                     | (43,238)                  | 7,072,331   |
| Artwork & Sculptures  | 865,250   | 196,990           | 0                 | 0  | 0  | 0  | (21,896)                        | 0                         | 1,040,344   |
| Works in Progress   | 37,618,867  | 19,684,012        | 0                 | 0  | 0  | 0  | 0                               | (1,574)                   | 57,301,305  |
| Total property, plant and equipment                                 | 197,959,808   | 22,381,014        | (934,230)         | 55,510   | (969,476)  | (20,640,914)                               | (5,673,238)                     | 0                         | 192,178,474                                       |

The revaluation of Plant resulted in a decrease on revaluation of \$969,476 in the net value of Plant. The decrement was recognised as fair value adjustments to the financial assets through profit or loss in the Statement of Comprehensive Income.

The revaluation of Equipment and Furniture resulted in an increase on revaluation of \$55,510 in the net value of the assets. The increment was recognised as fair value adjustments to financial assets through Other Comprehensive Income and accumulated as a revaluation surplus.

The revaluation of marketable land and building assets resulted in an impairment of \$20,640,914 in the net value of land and buildings. This impairment was debited to the revaluation surplus in the City's equity (refer Note 13)

## 6. PROPERTY, PLANT AND EQUIPMENT (Continued)

## (c) Fair Value Measurements

| Asset Class                                       | Fair Value<br>Hierarchy | Valuation Technique  | Basis of valuation       | Date of last<br>Valuation | Inputs used  |
|---|-------------------------|--|--------------------------|---------------------------|--|
| Land and buildings                                |                         |  |                          |                           |  |
| Land - freehold                                   | 2                       | Market Approach using recent<br>observable market data for similar<br>properties | Independent<br>Valuation | June 2014                 | Price per hectare  |
| Land - vested in and under the control of Council | 3                       | Income Approach  | Independent<br>Valuation | June 2014                 | Comparitive income and expense data  |
| Buildings   | 2                       | Market Approach using recent<br>observable market data for similar<br>properties | Independent<br>Valuation | June 2014                 | Construction costs and current condition   |
| Equipment (External)                              |                         |  |                          |                           |  |
| - Independent valuation 2016                      | 1                       | Market Approach  | Independent<br>Valuation | June 2016                 | Measurements based on quoted prices in active<br>markets for identical assets  |
| - Management valuation 2016                       | 3                       | Cost Approach using depreciated replacement cost                                 | Management<br>Valuation  | June 2016                 | Purchase costs and current condition (Level 2),<br>residual vales and remaining useful life assessments<br>(Level 3) |
| Furniture and equipment                           | 3                       | Cost Approach using depreciated replacement cost                                 | Management<br>Valuation  | June 2016                 | Residual values and remaining estimated useful life  |
| Plant   |                         |  |                          |                           |  |
| - Independant valuation 2016                      | 1                       | Market Approach  | Independent<br>Valuation | June 2016                 | Measurements based on quoted prices in active<br>markets for identical assets  |
| - Management valuation 2016                       | 3                       | Cost Approach using depreciated replacement cost                                 | Management<br>Valuation  | June 2016                 | Purchase costs and current condition (Level 2),<br>residual vales and remaining useful life assessments<br>(Level 3) |
| Artwork & Sculptures                              | 3                       | Market Approach  | Independent<br>Valuation | June 2015                 | Current condition and compareable market values achieved at auction houses and contact with artists                  |

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|  | 2016<br>\$      | 2015<br>\$     |
|--|-----------------|----------------|
| (a). INFRASTRUCTURE                                      |                 |                |
| Roads  |                 |                |
| - Management valuation 2015 - level 3                    | 357,790,190     | 357,077,603    |
| <ul> <li>Additions after valuation - cost</li> </ul>     | 1,389,022       | 0              |
| Less accumulated depreciation                            | (8,776,996)     | 0              |
|  | 350,402,216     | 357,077,603    |
| Footpaths  |                 |                |
| - Management valuation 2015 - level 3                    | 30,919,410      | 30,813,725     |
| <ul> <li>Additions after valuation - cost</li> </ul>     | 62,440          | 0              |
| Less accumulated depreciation                            | (858,456)       | 0              |
|  | 30,123,394      | 30,813,725     |
| Drainage   | 4 570 404       | 4 570 404      |
| - Independent valuation 2015 - level 3                   | 1,576,431       | 1,576,431      |
| Less accumulated depreciation                            | (20,313)        |                |
| Darka & Cardana  | 1,556,118       | 1,576,431      |
| Parks & Gardens - Independent valuation 2015 - level 3   | 4,508,815       | 5,197,030      |
| - Additions after valuation - cost                       | 4,508,815       | 5,197,030<br>0 |
| Less accumulated depreciation                            | (242,768)       | 0              |
| Less accumulated depreciation                            | 4,371,371       | 5,197,030      |
| Hardcourt Facilities                                     | 4,071,071       | 0,107,000      |
| - Independent valuation 2015 - level 3                   | 7,157,891       | 7,957,736      |
| - Additions after valuation - cost                       | 312,070         | 0              |
| Less accumulated depreciation                            | (293,304)       | 0              |
| ·  | 7,176,657       | 7,957,736      |
| Bridges & Culverts                                       |                 |                |
| <ul> <li>Independent valuation 2015 - level 3</li> </ul> | 26,453,860      | 28,509,920     |
| Less accumulated depreciation                            | (497,897)       | 0              |
|  | 25,955,963      | 28,509,920     |
| Boat Ramps & Jetties                                     |                 |                |
| - Independent valuation 2015 - level 3                   | 3,663,268       | 4,009,768      |
| - Additions after valuation - cost                       | 409,475         | 0              |
| Less accumulated depreciation                            | (99,716)        | 0              |
| A available  | 3,973,027       | 4,009,768      |
| Aerodromes - Independent valuation 2015 - level 3        | 65 782 270      | 63,697,864     |
| - Management valuation 2015 - level 3                    | 65,782,279<br>0 | 136,564        |
| Less accumulated depreciation                            | (2,170,786)     | 130,304        |
| Less accumulated depreciation                            | 63,611,493      | 63,834,428     |
| Miscellaneous Structures                                 | 00,011,400      | 00,004,420     |
| - Independent valuation 2015 - level 3                   | 17,628,171      | 16,935,083     |
| - Management valuation 2015 - level 3                    | 0               | 2,350          |
| - Additions after valuation - cost                       | 589,827         | _,0            |
| Less accumulated depreciation                            | (1,039,992)     | 0              |
| ·  | 17,178,006      | 16,937,433     |
| Works in Progress  | 31,090,152      | 15,177,401     |
|  | 535,438,397     | 531,091,475    |

The fair value of infrastructure is determined at least every three years in accordance with the regulatory framework. Additions since the date of valuation are shown as cost. Given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down value approximates fair value. At the end of each intervening period the valuation is reviewed and, where appropriate, the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government *(Financial Management)Regulation 17A (2)* which requires infrastructure to be shown at fair value.

## 7. INFRASTRUCTURE (Continued)

#### (b) Movements in Carrying Amounts

Movement in the carrying amounts of each class of infrastructure between the beginning and the end of the current financial year.

| or the current financial year. | Balance<br>as at the<br>Beginning<br>of the Year | Additions  | (Disposals) | Revaluation<br>Increments/<br>(Decrements)<br>Transferred<br>to<br>Revaluation | Revaluation<br>(Loss)/<br>Reversal<br>Transferred<br>to<br>Profit or Loss | Impairment<br>(Losses)/<br>Reversals | Depreciation<br>(Expense) | Transfers   | Carrying<br>Amount<br>at the End<br>of the Year |
|--------------------------------|--|------------|-------------|--|---|--------------------------------------|---------------------------|-------------|---|
|                                | \$   | \$         | \$          | \$   | \$  | \$                                   | \$                        | \$          | \$  |
| Roads                          | 357,077,603                                      | 1,389,022  | (4,070)     | (83,189)   | 0   | 0                                    | (8,776,996)               | 799,846     | 350,402,216                                     |
| Footpaths                      | 30,813,725                                       | 62,440     | 0           | 0  | 0   | 0                                    | (858,456)                 | 105,685     | 30,123,394                                      |
| Drainage                       | 1,576,431  | 0          | 0           | 0  | 0   | 0                                    | (20,313)                  | 0           | 1,556,118                                       |
| Parks & Gardens                | 5,197,030  | 105,324    | 0           | 0  | 0   | 0                                    | (242,768)                 | (688,215)   | 4,371,371                                       |
| Hardcourt Facilities           | 7,957,736  | 312,070    | 0           | 0  | 0   | 0                                    | (293,304)                 | (799,845)   | 7,176,657                                       |
| Bridges & Culverts             | 28,509,920                                       | 0          | 0           | 0  | 0   | 0                                    | (497,897)                 | (2,056,060) | 25,955,963                                      |
| Boat Ramps & Jetties           | 4,009,768  | 409,475    | (346,500)   | 0  | 0   | 0                                    | (99,716)                  | 0           | 3,973,027                                       |
| Aerodromes                     | 63,834,428                                       | 0          | 0           | 0  | 0   | 0                                    | (2,170,786)               | 1,947,851   | 63,611,493                                      |
| Miscellaneous Structures       | 16,937,433                                       | 589,827    | 0           | 0  | 0   | 0                                    | (1,039,992)               | 690,738     | 17,178,006                                      |
| Works in Progress              | 15,177,401                                       | 15,912,751 | 0           | 0  | 0   | 0                                    | 0                         | 0           | 31,090,152                                      |
| Total infrastructure           | 531,091,475                                      | 18,780,909 | (350,570)   | (83,189)   | 0   | 0                                    | (14,000,228)              | 0           | 535,438,397                                     |

#### 7. INFRASTRUCTURE (Continued)

#### (c) Fair Value Measurements

| Asset Class                 | Fair Value<br>Hierarchy | Valuation Technique                                 | Basis of valuation                      | Date of last<br>Valuation | Inputs used   |
|-----------------------------|-------------------------|---|---|---------------------------|---|
| Roads                       | Level 3                 | Cost approach using depreciated replacement cost    | Management Valuation                    | June 2015                 | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs    |
| Footpaths                   | Level 3                 | Cost approach using depreciated replacement cost    | Management Valuation                    | June 2015                 | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs    |
| Drainage                    | Level 3                 | Cost approach using depreciated replacement cost    | Independent Valuation                   | June 2015                 | Construction costs and current condition (Level 2), residual values<br>and remaining useful life assessments (Level 3) inputs |
| Parks & Gardens             | Level 3                 | Cost approach using depreciated replacement cost    | Independent Valuation                   | June 2015                 | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs    |
| Hardcourt Facilities        | Level 3                 | Cost approach using depreciated replacement cost    | Independent Valuation                   | June 2015                 | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs    |
| Bridges & Culverts          | Level 3                 | Cost approach using depreciated replacement cost    | Independent Valuation                   | June 2015                 | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs    |
| Boat Ramps & Jetties        | Level 3                 | Cost approach using depreciated<br>replacement cost | Independent Valuation                   | June 2015                 | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs    |
| Aerodromes                  | Level 3                 | Cost approach using depreciated replacement cost    | Independent and<br>Management Valuation | June 2015                 | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs    |
| Miscellaneous<br>Structures | Level 3                 | Cost approach using depreciated<br>replacement cost | Independent and<br>Management Valuation | June 2015                 | Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs    |

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

|                             | 2016<br>\$ | 2015<br>\$ |
|-----------------------------|------------|------------|
| 8. TRADE AND OTHER PAYABLES |            |            |
| Current                     |            |            |
| Sundry creditors            | 5,320,211  | 8,882,020  |
| Other Liabilities           | 60,134     | 46,155     |
| Retention Monies            | 695,311    | 248,402    |
| Accrued Expenses            | 2,956,596  | 395,315    |
| Accrued salaries and wages  | 86,228     | 1,078,772  |
| Accrued interest on loans   | 1,084      | 0          |
| ATO liabilities             | 3,950      | (77)       |
| Income Received in Advance  | 462,873    | 5,668,528  |
| Net Trust Liabilities       | 54,806     | 139,098    |
|                             | 9,641,193  | 16,458,213 |
| 9. LONG-TERM BORROWINGS     |            |            |
| Current                     |            |            |
| Self Supporting Loan WATC   | 63,103     | 0          |
|                             | 63,103     | 0          |
|                             |            |            |
| Non-current                 |            | ~          |
| Self Supporting Loan WATC   | 412,513    | 0          |
|                             | 412,513    | 0          |

Additional detail on borrowings is provided in Note 22.

## **10. PROVISIONS**

|                                | Provision for<br>Annual<br>Leave<br>\$ | Provision for<br>Long Service<br>Leave<br>\$ | Total<br>\$ |
|--------------------------------|--|--|-------------|
| Opening balance at 1 July 2015 |  |  |             |
| Current provisions             | 2,630,314                              | 1,119,829                                    | 3,750,143   |
| Non-current provisions         | 0                                      | 705,664                                      | 705,664     |
|                                | 2,630,314                              | 1,825,493                                    | 4,455,807   |
| Additional provision           | (178,827)                              | 187,268                                      | 8,441       |
| Balance at 30 June 2016        | 2,451,487                              | 2,012,761                                    | 4,464,248   |
| Comprises                      |  |  |             |
| Current                        | 2,451,487                              | 1,168,671                                    | 3,620,158   |
| Non-current                    | 0                                      | 844,090                                      | 844,090     |
|                                | 2,451,487                              | 2,012,761                                    | 4,464,248   |

#### 12. RESERVES - CASH BACKED

|                        | Actual<br>2016<br>Opening<br>Balance | Actual<br>2016<br>Transfer to | Actual<br>2016<br>Transfer<br>(from) | Actual<br>2016<br>Closing<br>Balance | Budget<br>2016<br>Opening<br>Balance | Budget<br>2016<br>Transfer to | Budget<br>2016<br>Transfer<br>(from) | Budget<br>2016<br>Closing<br>Balance | Actual<br>2015<br>Opening<br>Balance | Actual<br>2015<br>Transfer to | Actual<br>2015<br>Transfer<br>(from) | Actual<br>2015<br>Closing Balance |
|------------------------|--------------------------------------|-------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|-------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|-------------------------------|--------------------------------------|-----------------------------------|
|                        | \$                                   | \$                            | \$                                   | \$                                   | \$                                   | \$                            | \$                                   | \$                                   | \$                                   | \$                            | \$                                   | \$                                |
| Employee Entitlement   |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 3,786,466                            | 677,782                       | 0                                    | 4,464,248                            | 2,369,889                            | 2,349,594                     | 0                                    | 4,719,483                            | 2,299,046                            | 1,487,420                     | 0                                    | 3,786,466                         |
| Aerodrome Reserve      | 4,703,106                            | 64,600                        | (2,887,110)                          | 1,880,596                            | 5,598,402                            | 171,168                       | (693,655)                            | 5,075,915                            | 14,722,172                           | 780,883                       | (10,799,949)                         | 4,703,106                         |
| Dampier Drainage       |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 0                                    | 10,000                        | 0                                    | 10,000                               | 10,000                               | 10,000                        | 0                                    | 20,000                               | 0                                    | 0                             | 0                                    | 0                                 |
| Walkington Theatre     |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 29,500                               | 761                           | 0                                    | 30,261                               | 29,320                               | 1,032                         | 0                                    | 30,352                               | 28,457                               | 1,043                         | 0                                    | 29,500                            |
| Plant Replacement      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 1,856,646                            | 47,320                        | (580,766)                            | 1,323,200                            | 2,579,398                            | 1,234,856                     | (766,000)                            | 3,048,254                            | 2,448,687                            | 81,265                        | (673,306)                            | 1,856,646                         |
| Workers Compensation   |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 487,806                              | 262,194                       | 0                                    | 750,000                              | 664,122                              | 85,878                        | 0                                    | 750,000                              | 644,269                              | 23,908                        | (180,371)                            | 487,806                           |
| Waste Management       |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 18,491,943                           | 1,067,423                     | 0                                    | 19,559,366                           | 18,040,645                           | 551,604                       | (49,222)                             | 18,543,027                           | 18,552,708                           | 1,271,224                     | (1,331,989)                          | 18,491,943                        |
| Infrastructure Reserve | 27,101,159                           | 18,312,797                    | (5,015,151)                          | 40,398,805                           | 27,032,140                           | 13,863,191                    | (2,245,744)                          | 38,649,587                           | 18,132,785                           | 11,412,165                    | (2,443,791)                          | 27,101,159                        |
| Housing Reserve        | 315,000                              | 7,363                         | 0                                    | 322,363                              | 315,000                              | 11,028                        | 0                                    | 326,028                              | 0                                    | 315,000                       | 0                                    | 315,000                           |
| Aged Persons Unit      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 76,384                               | 503                           | (76,887)                             | 0                                    | 75,920                               | 0                             | (75,920)                             | 0                                    | 73,651                               | 2,733                         | 0                                    | 76,384                            |
| Public Open Space      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 0                                    | 0                             | 0                                    | 0                                    | 0                                    | 0                             | 0                                    | 0                                    | 730                                  | 0                             | (730)                                | 0                                 |
| History & Cultural     |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Publications Reserve   | 0                                    | 1,945                         | (1,945)                              | 0                                    | 0                                    | 0                             | 0                                    | 0                                    | 55,919                               | 0                             | (55,919)                             | 0                                 |
| Mosquito Control       |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 6,234                                | 730                           | 0                                    | 6,964                                | 4,962                                | 762                           | 0                                    | 5,724                                | 5,462                                | 772                           | 0                                    | 6,234                             |
| Medical Services       |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Assistance Package     |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 275,666                              | 90,132                        | 0                                    | 365,798                              | 273,993                              | 57,588                        | 0                                    | 331,581                              | 265,803                              | 9,863                         | 0                                    | 275,666                           |
| Community Development  |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 549,449                              | 997,481                       | 0                                    | 1,546,930                            | 336,733                              | 161,784                       | (325,000)                            | 173,517                              | 1,149,692                            | 314,365                       | (914,608)                            | 549,449                           |
| Carry Forward Budget   |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 4,223,638                            | 1,056,397                     | (5,103,317)                          | 176,718                              | 263,384                              | 9,314,000                     | (363,384)                            | 9,214,000                            | 0                                    | 4,223,638                     | 0                                    | 4,223,638                         |
| Restricted Funds       |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Reserve                | 275,982                              | 0                             | (5,000)                              | 270,982                              | 275,982                              | 0                             | 0                                    | 275,982                              | 275,982                              | 0                             | 0                                    | - /                               |
| Partnership Reserve    | 11,932,058                           | 15,355,367                    | (16,455,932)                         | 10,831,493                           | 11,432,558                           | 10,217,192                    | (18,870,646)                         | 2,779,104                            | 4,249,414                            | 16,594,259                    | (8,911,615)                          | 11,932,058                        |
| Pilbara Underground    |                                      |                               |                                      |                                      |                                      |                               |                                      |                                      |                                      |                               |                                      |                                   |
| Power Reserve          | 9,978,268                            | 4,751,954                     | (3,883,485)                          | 10,846,737                           | 10,656,918                           | 4,833,085                     | (3,600,000)                          | 11,890,003                           | 0                                    | 19,122,119                    | (9,143,851)                          | 9,978,268                         |
|                        | 84,089,305                           | 42,704,749                    | (34,009,593)                         | 92,784,461                           | 79,959,366                           | 42,862,762                    | (26,989,571)                         | 95,832,557                           | 62,904,777                           | 55,640,657                    | (34,456,129)                         | 84,089,305                        |

All of the reserve accounts are supported by money held in financial institutions and match the amount shown as restricted cash in Note 3 to this financial report.

#### 12. RESERVES - CASH BACKED

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

|                                 | Anticipated |   |
|---------------------------------|-------------|---|
| Name of Reseve                  | date of use | Purpose of the reserve  |
| Employee Entitlement<br>Reserve | Ongoing     | To fund employee leave entitlements when on extended leave, including long service leave as well as periods of Annual Leave for periods greater than 4 weeks duration thereby retaining salary and wages budgets for the funding of replacement staffing during extended periods of leave.                      |
| Aerodrome Reserve               | Ongoing     | The purpose of this reserve is to fund the development, operation and maintenance of the Karratha Airport, inclusive of any repayments of borrowings and  |
|                                 | engenig     | the funding of employee entitlements.   |
| Dampier Drainage                | Ongoing     | This reserve is maintained as part of an agreement between the Council and Hamersley Iron. The purpose of the reserve is to ensure funds are available  |
| Reserve                         | 0 0         | for the maintenance of drainage in Dampier. Hamersley Iron pay to the Council each year a \$10,000 contribution towards this maintenance with any   |
| Walkington Theatre<br>Reserve   |             | The purpose of this reserve is to fund the operation and capital works of the Walkington Theatre.   |
| Plant Replacement               | Ongoing     |   |
| Reserve                         | engenig     | The purposes of this reserve is to fund the capital purchase of plant and equipment.  |
| Workers Compensation            | Ongoing     | The purpose of this reserve is to provide Council with sufficient funds to cover its potential liability in regard to the performance based workers   |
| Reserve                         |             | compensation scheme of Local Government Insurance Services of which the City of Karratha is a member. Funds within the Reserve that become surplus  |
|                                 |             | to requirements will be transferred to Council's Employee Entitlements Reserve via way of Council's Annual Budget.  |
| Waste Management                | Ongoing     | The purpose of this reserve is to fund development, operation and maintenance of the Council's Waste Management facilities inclusive of repayments of   |
| Reserve                         |             | borrowings and the funding of employee entitlements.  |
| Infrastructure Reserve          | Ongoing     | The purpose of this reserve is to allow for the use of these reserve funds for the enhancement, replacement, refurbishment and purchase of infrastructure   |
|                                 |             | assets or project works of the City of Karratha inclusive of the associated repayment of borrowings on infrastructure. Project works funded from this   |
|                                 |             | Reserve may not necessarily belong to the City of Karratha but must be carried out for the benefit of the City of Karratha.   |
| Housing Reserve                 | Ongoing     | The purpose of this reserve is to fund the maintenance, refurbishment, replacement and construction of staff housing inclusive of the purchase. This  |
|                                 |             | reserve is funded by annual allocations from the Municipal Fund and from sale of Staff Housing.   |
| Aged Persons Unit               | 2016        | The purpose of this reserve is to assist in the transfer of Seniors from the current senior's village on Welcome Road to the new village provisioned by the   |
| Reserve                         |             | State Government. As this project has been finalised, the remainder of these fund have been transferred to municipal funds in the 2015/16 Financial Year.   |
| Public Open Space               |             | The purpose of this Reserve is to fund future developments of public open spaces funded by proceeds from the undertaking of Land Transactions and   |
| Reserve                         | 2015        | Community Contributions received for the purpose of Public Open Space. This Reserve was closed in the 2014/15 Financial Year.   |
| History & Cultural              |             | The purpose of this Reserve is to fund future history and cultural publications. The income is generated from the sale of these publications.   |
| Publications Reserve            | 2016        | This Reserve was closed in the 2015/16 Financial Year.  |
| Mosquito Control                | Ongoing     | The summer of this recent is to find meanwith control and mean including of the sumbers of replacement or viscos of a provide statement or required   |
| Reserve                         |             | The purpose of this reserve is to fund mosquito control programmes inclusive of the purchase of replacement equipment as required.  |
| Medical Services                | Ongoing     | The purpose of this reserve is to fund future assistance to Medical Services in accordance with Council's participation in the Medical Services Incentive   |
| Assistance Package              |             | Scheme. This is inclusive of retention payments to General Practitioner's in accordance with the Medical Services Incentive Scheme.   |
| Reserve                         |             |   |
| Community Development           | Ongoing     | The purpose of this reserve is to hold Annual Community Association Grant Scheme unspent payments each year and to fund future projects initiated by  |
| Reserve                         |             | Community Associations from time to time via the Annual Community Association Grant Scheme.   |
| Carry Forward Budget            | 2017        | This reserve is for the purpose of preserving projects funds carried over.  |
| Reserve                         | - ·         |   |
| Restricted Funds                | Ongoing     | This reserve is for the purpose of holding Unexpended or prepaid Grants (other than Royalties for Regions) and Capital Contributions provided for specific  |
| Reserve                         | <b>O</b> .  | purposes.   |
| Partnership Reserve             | Ongoing     | This reserve is maintained as part of the Community Infrastructure and Services Partnership (the Partnership) and the related funding agreements between<br>the Council and Rio Tinto Iron Ore. The purpose of the reserve is to preserve funds received under each funding agreement under the Partnership and |
|                                 |             | restrict the funds for the purpose of each funding agreements.  |
| Pilbara Underground             | 2025        | The purpose of this reserve is to secure the unspent portions pertaining to the City of Karratha's share of costs in relation to the Pilbara Underground Power  |
| Power Reserve                   | 2020        | Project.  |
|                                 |             | ,   |

#### **13. REVALUATION SURPLUS**

|                          |             |                          |              | 2016         |             |            |             |              | 2015         |             |
|--------------------------|-------------|--------------------------|--------------|--------------|-------------|------------|-------------|--------------|--------------|-------------|
|                          | 2016        | 2016                     | 2016         | Total        | 2016        | 2015       | 2015        | 2015         | Total        | 2015        |
|                          | Opening     | Revaluation              | Impairment   | Movement on  | Closing     | Opening    | Revaluation | Revaluation  | Movement on  | Closing     |
|                          | Balance     | Increment /<br>Decrement | Decrement    | Revaluation  | Balance     | Balance    | Increment   | Decrement    | Revaluation  | Balance     |
|                          | \$          | \$                       | \$           | \$           | \$          | \$         | \$          | \$           | \$           | \$          |
| Land and buildings       | 37,117,794  | 0                        | (20,640,914) | (20,640,914) | 16,476,880  | 48,927,908 | (2)         | (11,810,112) | (11,810,114) | 37,117,794  |
| Furniture and equipment  | 0           | 8,509                    | 0            | 8,509        | 8,509       | 0          | 0           | 0            | 0            | 0           |
| Equipment                | 0           | 47,001                   | 0            | 47,001       | 47,001      | 0          | 0           | 0            | 0            | 0           |
| Roads                    | 272,265,766 | (83,189)                 | 0            | (83,189)     | 272,182,577 | 0          | 272,265,766 | 0            | 272,265,766  | 272,265,766 |
| Footpaths                | 24,543,432  | 0                        | 0            | 0            | 24,543,432  | 0          | 24,543,432  | 0            | 24,543,432   | 24,543,432  |
| Drainage                 | 113,738     | 0                        | 0            | 0            | 113,738     | 0          | 113,738     | 0            | 113,738      | 113,738     |
| Hardcourt Facilities     | 616,856     | 0                        | 0            | 0            | 616,856     | 0          | 616,856     | 0            | 616,856      | 616,856     |
| Bridges & Culverts       | 27,654,868  | 0                        | 0            | 0            | 27,654,868  | 0          | 27,654,868  | 0            | 27,654,868   | 27,654,868  |
| Boat Ramps & Jetties     | 3,662,964   | 0                        | 0            | 0            | 3,662,964   | 0          | 3,662,964   | 0            | 3,662,964    | 3,662,964   |
| Aerodromes               | 22,340,114  | 0                        | 0            | 0            | 22,340,114  | 0          | 22,340,114  | 0            | 22,340,114   | 22,340,114  |
| Miscellaneous Structures | 4,509,694   | 0                        | 0            | 0            | 4,509,694   | 136,595    | 4,509,494   | (136,395)    | 4,373,099    | 4,509,694   |
|                          | 392,825,226 | (27,679)                 | (20,640,914) | (20,668,593) | 372,156,633 | 49,064,503 | 355,707,230 | (11,946,507) | 343,760,723  | 392,825,226 |

Movements on revaluation of fixed assets are not able to be reliably attributed to a program as the assets were revalued by class as provided for by AASB 116 Aus 40.1.

#### 14. NOTES TO THE STATEMENT OF CASH FLOWS

#### (a) Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

|     |  | 2016<br>\$   | 2016<br>Budget<br>\$ | 2015<br>\$   |
|-----|--|--------------|----------------------|--------------|
|     | Cash and cash equivalents  | 96,575,259   | 103,306,326          | 85,384,687   |
| (b) | Reconciliation of Net Cash Provided By<br>Operating Activities to Net Result |              |                      |              |
|     | Net result   | 28,453,924   | 42,162,050           | 108,665,489  |
|     | Non-cash flows in Net result:  |              |                      |              |
|     | Depreciation   | 19,673,466   | 11,116,452           | 12,711,351   |
|     | (Profit)/Loss on sale of asset   | 549,068      | (7,448)              | 562,508      |
|     | Fair value adjustments to fixed assets                                       |              |                      |              |
|     | at fair value through profit or loss   | 0            |                      | 11,375,117   |
|     | Loss on revaluation of fixed assets  | 969,476      |                      | 0            |
|     | Changes in assets and liabilities:   |              |                      |              |
|     | (Increase)/Decrease in receivables   | 7,882,863    | 4,799,822            | (15,216,541) |
|     | (Increase)/Decrease in inventories   | 142,909      |                      | (86,297)     |
|     | Increase/(Decrease) in payables  | (6,817,020)  | (1,753,396)          | 5,764,854    |
|     | Increase/(Decrease) in provisions  | 8,441        | 300,000              | (263,677)    |
|     | Grants contributions for   |              |                      |              |
|     | the development of assets  | (24,125,427) | (22,873,255)         | (11,508,482) |
|     | Net cash from operating activities   | 26,737,700   | 33,744,225           | 112,004,322  |
|     |  | 2016         |                      | 2015         |
| (c) | Undrawn Borrowing Facilities   | \$           |                      | \$           |
|     | Credit Standby Arrangements  |              |                      |              |
|     | Bank overdraft limit   | 1,000,000    |                      | 1,000,000    |
|     | Bank overdraft at balance date   | 0            |                      | 0            |
|     | Credit card limit  | 190,000      |                      | 185,000      |
|     | Credit card balance at balance date  | (42,594)     | _                    | (57,456)     |
|     | Total amount of credit unused  | 1,147,406    | =                    | 1,127,544    |
|     | Loan facilities  |              |                      |              |
|     | Loan facilities - current  | 63,103       |                      | 0            |
|     | Loan facilities - non-current  | 412,513      | _                    | 0            |
|     | Total facilities in use at balance date                                      | 475,616      | =                    | 0            |
|     | Unused loan facilities at balance date                                       | NIL          | _                    | NIL          |

#### **15. CONTINGENT LIABILITIES**

As part of the Pilbara Underground Power Project, Council entered into a funding agreement with Horizon Power for the purpose of managing and implementing the program. The funding agreement was for the lesser of 25% of the total expended amount and \$34,550,000, with associated expenses to be recognised as incurred. At the time of production of this document the project was ongoing and therefore the final amount is unable to be determined. Payments made to date total \$13million while the scheduled payment for 2016-17 is \$4.0million.

The lease for the Gap Ridge transient workforce accommodation camp is scheduled to expire in May 2017 and Council has been advised that the State Government will not be renewing the lease. Based on an expiry date of 1 May 2017, it is anticipated that an interim rate will be calculated and Council will be liable for a rates credit of \$328,275, being the portion of rates levied applicable to the 61 days after surrender of the lease. If the lease is surrendered earlier by mutual agreement, Council will be liable for a greater rates credit. This amount cannot be quantified at the time of production of this document.

#### **16. CAPITAL AND LEASING COMMITMENTS**

#### (a) Operating Lease Commitments

The City did not have any future operating lease commitments at the reporting date.

#### (b) Capital Expenditure Commitments

The City did not have any future capital expenditure commitments at the reporting date.

#### **17. JOINT VENTURE ARRANGEMENTS**

The City is not involved in any joint venture arrangements.

#### **18. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY**

|                             | 2016<br>\$  | 2015<br>\$  |
|-----------------------------|-------------|-------------|
| Governance                  | 101,019,878 | 100.613.591 |
| General purpose funding     | 10,613,209  | 10,613,209  |
| Law, order, public safety   | 883.719     | 1,146,634   |
| Health                      | 957,878     | 983,170     |
| Education and welfare       | 2,539,676   | 2,593,500   |
| Housing                     | 28,934,342  | 43,230,327  |
| Community amenities         | 45,206,973  | 38,004,311  |
| Recreation and culture      | 151,001,893 | 139,152,141 |
| Transport                   | 428,516,899 | 432,581,524 |
| Economic services           | 463,829     | 494,340     |
| Other property and services | 7,317,689   | 9,479,226   |
| Unallocated                 | 67,396,815  | 64,505,890  |
|                             | 844,852,800 | 843,397,863 |

|   | 2016   | 2015                                   | 2014             |  |  |  |  |  |
|---|--|--|------------------|--|--|--|--|--|
| 19. FINANCIAL RATIOS                        |  |  |                  |  |  |  |  |  |
| Current ratio                               | 2.05   | 1.45                                   | 1.09             |  |  |  |  |  |
| Asset sustainability ratio                  | 0.92   | 0.71                                   | 1.22             |  |  |  |  |  |
| Debt service cover ratio                    | 22,143.03  | N/A                                    | 401.28           |  |  |  |  |  |
| Operating surplus ratio                     | 0.05   | 0.82                                   | 0.20             |  |  |  |  |  |
| Own source revenue coverage ratio           | 0.95   | 1.19                                   | 1.10             |  |  |  |  |  |
| The above ratios are calculated as follows: |  |  |                  |  |  |  |  |  |
| Current ratio                               | current a  | current assets minus restricted assets |                  |  |  |  |  |  |
|   | current liabilities minus liabilities associated |  |                  |  |  |  |  |  |
|   |  | with restricted assets                 |                  |  |  |  |  |  |
| Asset sustainability ratio                  | capital rene                                     | wal and replacement e                  | xpenditure       |  |  |  |  |  |
|   | C  | Depreciation expenses                  |                  |  |  |  |  |  |
| Debt service cover ratio                    | annual operating s                               | surplus before interest a              | and depreciation |  |  |  |  |  |
|   |  | principal and interest                 |                  |  |  |  |  |  |
| Operating surplus ratio                     | operating re                                     | venue minus operating                  | expenses         |  |  |  |  |  |
|   | own  | source operating rever                 | nue              |  |  |  |  |  |
| Own source revenue coverage ratio           | own  | source operating rever                 | nue              |  |  |  |  |  |
|   |  | operating expenses                     |                  |  |  |  |  |  |
| Notes:                                      |  |  |                  |  |  |  |  |  |

Information relating to the **asset consumption ratio** and the **asset renewal funding ratio** can be found at Supplementary Ratio Information on Page 60 of this document.

#### 20. TRUST FUNDS

Funds held at balance date over which the City has no control and which are not included in the financial statements are as follows:

|  | 1 July 2015 | Amounts<br>Received | Amounts<br>Paid | 30 June<br>2016 |
|--|-------------|---------------------|-----------------|-----------------|
|  | \$          | \$                  | (\$)            | \$              |
| Building/Kerb Deposits                       | 7,450       | 0                   | (3,000)         | 4,450           |
| Hall Hire Bonds                              | 10,835      | 9,900               | (9,200)         | 11,535          |
| Ranger Bonds                                 | 1,490       | 0                   | 0               | 1,490           |
| Verge Bonds                                  | 457,050     | 25,000              | (124,000)       | 358,050         |
| Retention Funds                              | 21,860      | 0                   | 0               | 21,860          |
| Staff Airport Parking Cards                  | 2,100       | 5,450               | (1,050)         | 6,500           |
| Airport ASIC Cards                           | 4,600       | 8,800               | (1,950)         | 11,450          |
| Staff Travel Allowances                      | 67,584      | 25,793              | (82,799)        | 10,578          |
| Staff Housing Bonds                          | 0           | 18,221              | (17,522)        | 699             |
| Nomination Deposits                          | 0           | 1,520               | (1,520)         | 0               |
| Other Deposits                               |             |                     |                 |                 |
| Public Open Space Contributions              | 1,291,199   | 25,514              | 0               | 1,316,713       |
| Karratha Agistment Centre Compensation Funds | 0           | 688,534             | (24,523)        | 664,011         |
| Planning Bonds                               | 539,550     | 0                   | 0               | 539,550         |
| Other Bonds & Guarantees                     | 360,555     | 6,482               | (157,683)       | 209,354         |
| Bonds & Guarantees (old)                     | 2,520       | 0                   | (2,520)         | 0               |
| Kerb Deposits (old)                          | 2,800       | 0                   | (2,800)         | 0               |
| Stale Cheques                                | 3,915       | 0                   | 0               | 3,915           |
| ATM Monies                                   | 820         | 0                   | 0               | 820             |
| Unclaimed Wages                              | 37          | 0                   | 0               | 37              |
| NADC Research Funds                          | 805         | 0                   | 0               | 805             |
|  | 2,775,170   | 815,214             | (428,567)       | 3,161,817       |

## 21. DISPOSALS OF ASSETS - 2015/16 FINANCIAL YEAR

The following assets were disposed of during the year.

|  | Actual<br>Net Book<br>Value<br>\$ | Actual<br>Sale<br>Proceeds<br>\$ | Actual<br>Profit<br>\$ | Actual<br>Loss<br>\$ | Budget<br>Net Book<br>Value<br>\$ | Budget<br>Sale<br>Proceeds<br>\$ | Budget<br>Profit<br>\$ | Budget<br>Loss<br>\$ |
|--|-----------------------------------|----------------------------------|------------------------|----------------------|-----------------------------------|----------------------------------|------------------------|----------------------|
| Infrastructure<br>Recreation And Culture |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| OST000020 (partial)                      | 346,500                           | 0                                | 0                      | (346,500)            | 0                                 | 0                                | 0                      | 0                    |
| RD8140387-998-1 (partial)                | 4,070                             | 0                                | 0                      | (4,070)              | 0                                 | 0                                | 0                      | 0                    |
| Plant and Equipment<br>Governance        |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| 40000462 (P2028)                         | 9,632                             | 9,100                            | 0                      | (532)                | 9,387                             | 9,000                            | 0                      | (387)                |
| 40000482 (P1054)                         | 10,409                            | 10,100                           | 0                      | (309)                | 11,066                            | 8,000                            | 0                      | (3,066)              |
| 40000385 (P1011)                         | 12,918                            | 11,916                           | 0                      | (1,002)              | 10,121                            | 11,500                           | 1,379                  | 0                    |
| 40000393 (P1016)                         | 0                                 | 0                                | 0                      | 0                    | 9,561                             | 9,500                            | 0                      | (61)                 |
| Law, order, public safety                |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| 4000395 (P1017)                          | 16,544                            | 17,750                           | 1,206                  | 0                    | 20,000                            | 20,000                           | 0                      | 0                    |
| Community amenities                      |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| 40000397 (P2014)                         | 16,218                            | 12,250                           | 0                      | (3,968)              | 11,000                            | 11,000                           | 0                      | 0                    |
| 40000463 (P1025)                         | 6,404                             | 7,000                            | 596                    | 0                    | 6,190                             | 5,000                            | 0                      | (1,190)              |
| 40000340 (P8803)<br>40000339 (P8802)     | 126,064<br>100,146                | 30,000<br>40,000                 | 0<br>0                 | (96,064)<br>(60,146) | 35,000<br>45,000                  | 35,000<br>45,000                 | 0<br>0                 | 0<br>0               |
| 40000339 (P8802)<br>40000405 (P2017)     | 16,170                            | 40,000<br>11,250                 | 0                      | (4,920)              | 11,000                            | 43,000                           | 0                      | 0                    |
| 40000403 (P2016)                         | 15,553                            | 14,750                           | 0                      | (803)                | 11,500                            | 11,500                           | 0                      | 0                    |
| 40000333 (P2004)                         | 15,035                            | 15,818                           | 783                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 40000332 (P2003)                         | 16,083                            | 17,000                           | 917                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 40000334 (P8000)                         | 41,290                            | 58,000                           | 16,710                 | 0                    | 105,000                           | 105,000                          | 0                      | 0                    |
| 40000404 (P8811)                         | 58,281                            | 86,500                           | 28,219                 | 0                    | 175,000                           | 175,000                          | 0                      | 0                    |
| 40000457 (P2027)                         | 15,934                            | 11,250                           | 0                      | (4,684)              | 11,500                            | 11,500                           | 0                      | 0                    |
| 40000401 (P2015)                         | 16,078                            | 11,250                           | 0                      | (4,828)              | 11,000                            | 11,000                           | 0                      | 0                    |
| 40000459 (P1022)                         | 14,771                            | 15,600                           | 829                    | 0                    | 11,559                            | 11,000                           | 0                      | (559)                |
| 40000398 (P8809)<br>40000399 (P8810)     | 0<br>0                            | 0<br>0                           | 0<br>0                 | 0<br>0               | 45,000<br>45,000                  | 45,000<br>45,000                 | 0<br>0                 | 0<br>0               |
| 40000337 (P8800)                         | 0                                 | 0                                | 0                      | 0                    | 17,000                            | 17,000                           | 0                      | 0                    |
| Recreation and culture                   |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| 20000178 (Nilsfisk Buffer)               | 0                                 | 577                              | 577                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 40000432 (P2021)                         | 13,475                            | 9,000                            | 0                      | (4,475)              | 10,339                            | 11,000                           | 661                    | 0                    |
| 40000346 (P2009)                         | 13,316                            | 12,750                           | 0                      | (566)                | 0                                 | 0                                | 0                      | 0                    |
| 40000344 (P2000)                         | 11,444                            | 10,000                           | 0                      | (1,444)              | 11,500                            | 11,500                           | 0                      | 0                    |
| 40000347 (P2010)                         | 16,966                            | 14,318                           | 0                      | (2,648)              | 0                                 | 0                                | 0                      | 0                    |
| 40000389 (P1015)                         | 12,235                            | 9,650                            | 0                      | (2,585)              | 12,606                            | 11,000                           | 0                      | (1,606)              |
| 40000416 (P2020)                         | 16,951                            | 18,050                           | 1,099                  | 0                    | 12,939                            | 11,500                           | 0                      | (1,439)              |
| 40000386 (P1012)                         | 0                                 | 0                                | 0                      | 0                    | 9,710                             | 9,500                            | 0                      | (210)                |
| 40000290 (P869)<br>40000453 (P2022)      | 0<br>0                            | 0<br>0                           | 0<br>0                 | 0<br>0               | 23,440<br>10,408                  | 22,000<br>11,000                 | 0<br>592               | (1,440)<br>0         |
|  |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| Transport<br>40000504 (P1047)            | 37,094                            | 36,000                           | 0                      | (1,094)              | 0                                 | 0                                | 0                      | 0                    |
| 40000304 (P1047)<br>40000477 (P7005)     | 9,700                             | 30,000<br>0                      | 0                      | (1,094)<br>(9,700)   | 0                                 | 0                                | 0                      | 0                    |
| 40000361 (P8807)                         | 23,615                            | 22,750                           | 0                      | (865)                | 25,327                            | 17,000                           | 0                      | (8,327)              |
| 40000370 (P8805)                         | 17,248                            | 18,182                           | 934                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 40000446 (P1019)                         | 18,675                            | 17,500                           | 0                      | (1,175)              | 0                                 | 0                                | 0                      | 0                    |
| 40000447 (P1021)                         | 17,094                            | 14,000                           | 0                      | (3,094)              | 0                                 | 0                                |                        |                      |
| 40000414 (P2018)                         | 17,220                            | 13,750                           | 0                      | (3,470)              | 20,024                            | 11,500                           | 0                      | (8,524)              |
| 40000456 (P2026)                         | 13,341                            | 12,500                           | 0                      | (841)                | 10,074                            | 11,500                           | 1,426                  | 0                    |
| 40000291 (P870)                          | 24,447                            | 16,500                           | 0                      | (7,947)              | 0                                 | 0                                | 0<br>25.000            | 0                    |
| 40000292 (P817)                          | 0                                 | 0                                | 0                      | 0                    |                                   | 35,000                           | 35,000                 | 0                    |

## 21. DISPOSALS OF ASSETS - 2015/16 FINANCIAL YEAR (continued)

The following assets were disposed of during the year.

|                             | Actual<br>Net Book<br>Value<br>\$ | Actual<br>Sale<br>Proceeds<br>\$ | Actual<br>Profit<br>\$ | Actual<br>Loss<br>\$ | Budget<br>Net Book<br>Value<br>\$ | Budget<br>Sale<br>Proceeds<br>\$ | Budget<br>Profit<br>\$ | Budget<br>Loss<br>\$ |
|-----------------------------|-----------------------------------|----------------------------------|------------------------|----------------------|-----------------------------------|----------------------------------|------------------------|----------------------|
| Economic services           |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| 4000460 (P1023)             | 12,498                            | 12,500                           | 2                      | 0                    | 9,632                             | 9,500                            | 0                      | (132)                |
| 40000379 (P1007)            | 9,852                             | 6,364                            | 0                      | (3,488)              | 0                                 | 0                                | 0                      | 0                    |
| Other property and services |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| 20000543 Brush Scrubber     | 0                                 | 568                              | 568                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 20000545 Capet Scrubber     | 0                                 | 409                              | 409                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 20000542 Floor Polisher     | 0                                 | 273                              | 273                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 40000349 (P2002)            | 14,706                            | 19,500                           | 4,794                  | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 40000455 (P2025)            | 17,205                            | 16,500                           | 0                      | (705)                | 18,000                            | 18,000                           | 0                      | 0                    |
| 40000367 (P2005)            | 15,556                            | 16,364                           | 808                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 40000374 (P2006)            | 13,267                            | 15,500                           | 2,233                  | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 40000375 (P2007)            | 17,220                            | 16,250                           | 0                      | (970)                | 20,000                            | 20,000                           | 0                      | 0                    |
| 40000415 (P2019)            | 16,955                            | 14,500                           | 0                      | (2,455)              | 13,139                            | 11,500                           | 0                      | (1,639)              |
| 40000452 (P2023)            | 12,850                            | 8,500                            | 0                      | (4,350)              | 12,391                            | 11,000                           | 0                      | (1,391)              |
| 40000454 (P2024)            | 0                                 | 0                                | 0                      | 0                    | 13,139                            | 11,500                           | 0                      | (1,639)              |
| Furniture                   |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| Governance                  |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| 30001128 Computer           | 56                                | 0                                | 0                      | (56)                 | 0                                 | 0                                | 0                      | 0                    |
| 30000829 Hard Drive         | 154                               | 0                                | 0                      | (154)                | 0                                 | 0                                | 0                      | 0                    |
| 30001000 Barriers           | 2,630                             | 0                                | 0                      | (2,630)              | 0                                 | 0                                | 0                      | 0                    |
| 30001526 Curtains           | 5,815                             | 0                                | 0                      | (5,815)              | 0                                 | 0                                | 0                      | 0                    |
| 30000838 Battery Module     | 65                                | 0                                | 0                      | (65)                 | 0                                 | 0                                | 0                      | 0                    |
| 30001205 Rondo Chairs       | 927                               | 0                                | 0                      | (927)                | 0                                 | 0                                | 0                      | 0                    |
| 30000885 Step Tables        | 958                               | 0                                | 0                      | (958)                | 0                                 | 0                                | 0                      | 0                    |
| Transport                   |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| 30001197 Seats              | 15,768                            | 0                                | 0                      | (15,768)             | 0                                 | 0                                | 0                      | 0                    |
| 30001198 Vacuum             | 1,192                             | 523                              | 0                      | (669)                | 0                                 | 0                                | 0                      | 0                    |
| 30000999 Saeco Coffee       | 0                                 | 230                              | 230                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 30000956 Vacuum             | 1,161                             | 318                              | 0                      | (843)                | 0                                 | 0                                | 0                      | 0                    |
| 30000982 Concourse seating  | 1,691                             | 0                                | 0                      | (1,691)              | 0                                 | 0                                | 0                      | 0                    |
| 30001179 Pie Warmer         | 0                                 | 90                               | 90                     | 0                    | 0                                 | 0                                | 0                      | 0                    |
| 30000884 Rondo Chairs       | 963                               | 0                                | 0                      | (963)                | 0                                 | 0                                | 0                      | 0                    |
| 30000886 Terminal Chairs    | 1,754                             | 0                                | 0                      | (1,754)              | 0                                 | 0                                | 0                      | 0                    |
| 30001176 Meat Slicer        | 0                                 | 330                              | 330                    | Ó                    | 0                                 | 0                                | 0                      | 0                    |
| 30001178 Anvil Countertop   | 0                                 | 470                              | 470                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| Other Property Services     |                                   |                                  |                        |                      |                                   |                                  |                        |                      |
| 30001370 Autoscrubber       | 636                               | 1,227                            | 591                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
| Turbo Hybris                | 0                                 | 255                              | 255                    | 0                    | 0                                 | 0                                | 0                      | 0                    |
|                             | 1,284,800                         | 735,732                          | 62,923                 | (611,991)            | 833,552                           | 841,000                          | 39,058                 | (31,610)             |

#### 22. INFORMATION ON BORROWINGS

(a) Repayments - Debentures

|   | Principal<br>1 July |   | New     | Principal<br>Repayments |        | Princ<br>30 June | •      | Interest<br>Repayments |        |
|---|---------------------|---|---------|-------------------------|--------|------------------|--------|------------------------|--------|
|   | 2015                |   | Loans   | Actual                  | Budget | Actual           | Budget | Actual                 | Budget |
| Particulars                             | \$                  |   | \$      | \$                      | \$     | \$               | \$     | \$                     | \$     |
| Self Supporting Loans                   |                     |   |         |                         |        |                  |        |                        |        |
| General purpose funding                 |                     |   |         |                         |        |                  |        |                        |        |
| Western Australian Treasury Corporation |                     | 0 | 475,616 | 0                       | 0      | 475,616          | 0      | 1,084                  | 0      |
|   |                     | 0 | 475,616 | 0                       | 0      | 475,616          | 0      | 1,084                  | 0      |
|   |                     | 0 | 475,616 | 0                       | 0      | 475,616          | 0      | 1,084                  | 0      |

Self supporting loan financed by payments from third parties.

All other loan repayments were financed by general purpose revenue.

## (b) New Debentures - 2015/16

|                                       | Total       |        |             |            |         |            |          |           |        |         |  |
|---------------------------------------|-------------|--------|-------------|------------|---------|------------|----------|-----------|--------|---------|--|
|                                       | Amount Borr | rowed  |             | Loan       | Term    | Interest & | Interest | Amoun     | t Used | Balance |  |
|                                       | Actual      | Budget | Institution | Туре       | (Years) | Charges    | Rate     | Actual    | Budget | Unspent |  |
| Particulars/Purpose                   | \$          | \$     |             |            |         | \$         | %        | \$        | \$     | \$      |  |
| Karratha Country Club Self Supporting |             |        |             | Self       |         |            |          |           |        |         |  |
| Loan                                  | 475,616     | (      | ) WATC      | Supporting | 7       | 57,492     | 2.44%    | (475,616) | 0      | 0 0     |  |
|                                       | 475,616     | (      | )           |            |         | 57,492     |          | (475,616) | 0      | ) 0     |  |

#### (c) Unspent Debentures

| Particulars                            | Date<br>Borrowed | Balance<br>1 July 15<br>\$ | Borrowed<br>During<br>Year<br>\$ | Expended<br>During<br>Year<br>\$ | Balance<br>30 June 16<br>\$ |
|--|------------------|----------------------------|----------------------------------|----------------------------------|-----------------------------|
| Western Australia Treasury Corporation |                  | 0                          | 475,616                          | (475,616)                        | 0                           |
|  |                  | 0                          | 475,616                          | (475,616)                        | 0                           |

## (d) Overdraft

Council has an overdraft facility of \$1,000,000 with Westpac Banking Corporation to assist with the short term liquidity require overdraft at 30 June 2016 was \$0 (2015 was \$0). The facility was renewed for 12 months.

### 23. RATING INFORMATION - 2015/16 FINANCIAL YEAR

|  | Rate in<br>\$ | Number<br>of<br>Properties | Rateable<br>Value | Rate<br>Revenue | Interim<br>Rates | Back<br>Rates | Total<br>Revenue | Budget<br>Rate<br>Revenue | Budget<br>Interim<br>Rate | Budget<br>Back<br>Rate | Budget<br>Total<br>Revenue    |
|--|---------------|----------------------------|-------------------|-----------------|------------------|---------------|------------------|---------------------------|---------------------------|------------------------|-------------------------------|
| RATE TYPE                                |               |                            | \$                | \$              | \$               | \$            | \$               | \$                        | \$                        | \$                     | \$                            |
| Differential general rate / general rate |               |                            |                   |                 |                  |               |                  |                           |                           |                        |                               |
| • · · · · · ·                            |               |                            |                   |                 |                  |               |                  |                           |                           |                        |                               |
| Gross rental value valuations            |               |                            |                   |                 |                  | 10.000        |                  |                           |                           |                        |                               |
| GRV Residential                          | 0.064121      | 7,073                      | 247,001,456       | 15,836,811      | 173,419          | 16,200        | 16,026,430       | 15,836,813                | 100,000                   | 50,000                 | 15,986,813                    |
| GRV Commercial/Tourism/Town Centre/Oth   |               | 295                        | 37,315,453        | 2,734,141       | 33,032           | (142,512)     | 2,624,661        | 2,734,141                 | 100,000                   | 25,000                 | 2,859,141                     |
| GRV Industry/Mixed Business              | 0.056287      | 465                        | 70,273,312        | 3,955,474       | 47,103           | 8,324         | 4,010,901        | 3,955,474                 | 50,000                    | 25,000                 | 4,030,474                     |
| GRV Airport/GRV Strategic Industry       | 0.126515      | 16                         | 9,742,980         | 1,232,633       | 0                | 0             | 1,232,633        | 1,232,633                 | 0                         | 0                      | 1,232,633                     |
| GRV Transient Workforce Accommodation/\  | 0.216481      | 22                         | 32,980,200        | 7,139,587       | (1,465,143)      | (997,085)     | 4,677,359        | 7,139,587                 | 0                         | 0                      | 7,139,587                     |
| Unimproved value valuations              |               |                            |                   |                 | (0.00-)          |               |                  |                           |                           |                        |                               |
| UV Pastoral                              | 0.096978      | 11                         | 2,890,150         | 280,281         | (3,637)          | (1,444)       | 275,200          | 280,281                   | 0                         | 0                      | 280,281                       |
| UV Mining/Other                          | 0.134010      | 147                        | 8,528,923         | 1,142,961       | (121,698)        | (6,444)       | 1,014,819        | 1,142,961                 | 0                         | 0                      | 1,142,961                     |
| UV Strategic Industry                    | 0.152053      |                            | 38,869,520        | 5,910,227       | (227,466)        | (13,996)      | 5,668,765        | 5,910,227                 | 0                         | 0                      | 5,910,227                     |
| Sub-Total                                |               | 8,059                      | 447,601,994       | 38,232,115      | (1,564,390)      | (1,136,957)   | 35,530,768       | 38,232,117                | 250,000                   | 100,000                | 38,582,117                    |
| nat t                                    | Minimum       |                            |                   |                 |                  |               |                  |                           |                           |                        |                               |
| Minimum payment                          | \$            |                            |                   |                 |                  |               |                  |                           |                           |                        |                               |
| Gross rental value valuations            |               |                            |                   |                 |                  |               |                  |                           |                           |                        |                               |
| GRV Residential                          | 1,450         | 1,359                      | 0                 | 1,970,550       | 0                | 0             | 1,970,550        | 1,970,550                 | 0                         | 0                      | 1,970,550                     |
| GRV Commercial/Tourism/Town Centre/Oth   | ,             | 183                        | 0                 | 265,350         | 0                | 0             | 265,350          | 265,350                   | 0                         | 0                      | 265,350                       |
| GRV Industry/Mixed Business              | 1.450         | 139                        | 0                 | 201,550         | 0                | 0             | 201,550          | 201,550                   | 0                         | 0                      | 201,550                       |
| GRV Airport/GRV Strategic Industry       | 1,450         | 1                          | 0                 | 1,450           | 0                | 0             | 1,450            | 1,450                     | 0                         | 0                      | 1,450                         |
| GRV Transient Workforce Accommodation/   |               | 1                          | 0                 | 1,450           | 0                | 0             | 1,450            | 1,450                     | 0                         | 0                      | 1,450                         |
| Unimproved value valuations              | ,             |                            |                   | ,               |                  |               | ,                |                           |                           |                        | ,                             |
| UV Pastoral                              | 408           | 0                          | 0                 | 0               | 0                | 0             | 0                | 0                         | 0                         | 0                      | 0                             |
| UV Mining/Other                          | 408           | 183                        | 0                 | 74,664          | 0                | 0             | 74,664           | 74,664                    | 0                         | 0                      | 74,664                        |
| UV Strategic Industry                    | 408           | 16                         | 0                 | 6,528           | 0                | 0             | 6,528            | 6,528                     | 0                         | 0                      | 6,528                         |
| Sub-Total                                |               | 1,882                      | 0                 | 2,521,542       | 0                | 0             | 2,521,542        | 2,521,542                 | 0                         | 0                      | 2,521,542                     |
|  |               | 0.044                      | 447 004 004       | 40 750 057      | (4 504 200)      | (4.400.057)   | 20.050.240       | 40 750 050                | 050.000                   | 400.000                | 44 400 050                    |
| Discounts/concessions (refer note 27)    |               | 9,941                      | 447,601,994       | 40,753,657      | (1,364,390)      | (1,136,957)   | 38,052,310       | 40,753,659                | 250,000                   | 100,000                | <u>41,103,659</u>             |
| Discounts/concessions (refer note 27)    |               |                            |                   |                 |                  |               | (26,600)         |                           |                           | <u> </u>               | (26,600)<br><b>41,077,059</b> |
| Total amount raised from general rate    |               |                            |                   |                 |                  |               | 38,025,710       |                           |                           |                        | 186,000                       |
| Ex-gratia rates<br>Totals                |               |                            |                   |                 |                  |               | 128,895          |                           |                           | —                      | <b>41,263,059</b>             |
| rotais                                   |               |                            |                   |                 |                  | _             | 38,154,605       |                           |                           | =                      | 41,203,039                    |

## 24. NET CURRENT ASSETS

Composition of net current assets

| Composition of net current assets  | 2016<br>(30 June 2016<br>Carried<br>Forward)<br>\$ | 2016<br>(1 July 2015<br>Brought<br>Forward)<br>\$ | 2015<br>(30 June 2015<br>Carried<br>Forward)<br>\$ |
|--|--|---|--|
| Surplus/(Deficit) 1 July 15 brought forward                                  | 5,759,447  | 63,450  | 63,450   |
| CURRENT ASSETS   |  |   |  |
| Cash and cash equivalents  |  |   |  |
| Unrestricted   | 3,781,360  | 1,268,559   | 1,268,559  |
| Restricted - Reserves  | 92,793,898   | 84,116,128  | 84,116,128   |
| Receivables  | 0.040.405  | 0 400 404   | 0 400 404  |
| Rates outstanding  | 2,310,195  | 2,100,461   | 2,100,461  |
| Sundry Debtors<br>Less Provision for Doubtful Debts                          | 13,347,219   | 25,529,310  | 25,529,310   |
| GST receivable   | (473,195)<br>538,782                               | (703,254)<br>231,704                              | (703,254)<br>231,704                               |
| Loans receivable - clubs/institutions  | 69,370   | 243,423   | 243,423  |
| Inventories  | 00,070   | 240,420   | 240,420  |
| Fuel and materials   | 329,716  | 480,173   | 480,173  |
| Land held for resale - cost  | , -  | , -   | , -  |
| Cost of acquisition  | 0  | 524,251   | 524,251  |
| Food, Drinks & Merchandise Roebourne Aquatic Centre                          | 420  | 876   | 876  |
| Food, Drinks & Merchandise Youth Shed  | 2,273  | 3,356   | 3,356  |
| Food, Drinks & Merchandise Wickham Recreation Precinct                       | 6,582  | 606   | 606  |
| Food, Drinks & Merchandise Karratha Leisureplex<br>LESS: CURRENT LIABILITIES | 6,286  | 3,175   | 3,175  |
| Trade and other payables   | <i>i</i>   |   | <i></i>  |
| Sundry creditors   | (5,320,211)  | (8,882,020)                                       | (8,882,020)  |
| Other Liabilities  | (60,134)   | (46,155)  | (46,155)   |
| Retention Monies<br>Accrued Expenses   | (695,311)<br>(2,956,596)                           | (248,402)<br>(395,315)                            | (248,402)<br>(395,315)                             |
| Accrued salaries and wages   | (2,930,390)<br>(86,228)                            | (1,078,772)                                       | (1,078,772)  |
| Accrued interest on loans  | (1,084)  | (1,070,772)                                       | (1,070,772)  |
| ATO liabilities  | (3,950)  | 77  | 77   |
| Income Received in Advance   | (462,873)  | (5,668,528)                                       | (5,668,528)  |
| Net Trust Liabilities  | (54,806)   | (139,098)   | (139,098)  |
| Current portion of long term borrowings                                      |  |   | ( · · )  |
| Self Supporting Loan WATC  | (63,103)   | 0   | 0  |
| Provisions   |  |   |  |
| Provision for annual leave   | (2,451,487)  | (2,630,314)                                       | (2,630,314)  |
| Provision for long service leave   | (1,168,671)  | (1,119,829)                                       | (1,119,829)  |
| Unadjusted net current assets  | 99,388,452   | 93,590,412  | 93,590,412   |
| Adjustments<br>Less: Reserves - restricted cash                              | (02 702 000)                                       | (94 090 205)                                      | (94 090 205)                                       |
| Less: Land held for resale - cost  | (92,793,898)                                       | (84,089,305)                                      | (84,089,305)                                       |
| Cost of acquisition  | 0  | (524,251)   | (524,251)  |
| Less: Loans receivable - clubs/institutions                                  | (69,370)   | (243,423)   | (243,423)  |
| Less: Movement in Accruals   | (992,544)  | (= :0, :=0)                                       | (,)  |
| Less: Movement in Restricted Assets  | (7,768,310)  | 0   | 0  |
| Add: Self Supporting Loan WATC   | 63,103   | 0   | 0  |
| Add: Movement in Accruals  | 0  | 229,373   | 229,373  |
| Add: Cash - Restricted Unspent Grants  | 9,440  | 26,823  | 26,823   |
| Add: Cash Backed employee provisions   | 3,620,158  | 3,281,981   | 3,281,981  |
| Add: Restricted Surplus/(Deficit) June 30 b/fwd                              | 12,208,160   | 0   | 0  |
| Less: Restricted Surplus/(Deficit) June 30 c/fwd                             | 7,905,744  | 12,208,160  | 12,208,160   |
| Adjusted net current assets - surplus/(deficit)                              | 5,759,447  | 63,450  | 63,450   |

#### Difference

There was no difference between the surplus/(deficit) 1 July 2015 brought forward position used in the 2016 audited financial report and the surplus/(deficit) carried forward position as disclosed in the 2015 audited financial report.

## 25. SPECIFIED AREA RATE - 2015/16 FINANCIAL YEAF

The City did not impose an Specified Area Rates.

## 26. SERVICE CHARGES - 2015/16 FINANCIAL YEAR

| Service Charges                   | Amount<br>of<br>Charge<br>\$ | Revenue<br>Raised<br>\$ | Budget<br>Revenue<br>\$ | Charges<br>Applied<br>to Costs<br>\$ | Charges<br>Set Aside<br>to Reserve<br>\$ | Reserve<br>Applied to<br>Costs<br>\$ | Budget<br>Charges<br>Applied<br>to Costs<br>\$ | Budget<br>Charges<br>Set Aside<br>to Reserve<br>\$ | Budget<br>Reserve<br>Applied to<br>Costs<br>\$ |
|-----------------------------------|------------------------------|-------------------------|-------------------------|--------------------------------------|--|--------------------------------------|--|--|--|
| Pilbara Underground Power Project | 0                            | 0                       | 0                       | 0                                    | 0  | 3,600,000                            | 0  | 0  | 3,600,000                                      |
|                                   |                              | 0                       | 0                       | 0                                    | 0  | 3,600,000                            | 0  | 0  | 3,600,000                                      |

# 27. DISCOUNTS, INCENTIVES, CONCESSIONS, & WRITE-OFFS - 2015/16 FINANCIAL YEAR

**Rates Discounts** 

| Rate or Fee<br>Discount Granted | Discount<br>% or | Actual | Budget | Circumstances in which Discount is Granted   |
|---------------------------------|------------------|--------|--------|--|
|                                 | \$               | \$     | \$     |  |
| Cossack Concessions             | \$1,400          | 26,600 | 26,600 | All properties in the Cossack historical township granted concession to cap their rates at \$50. |
|                                 | _                | 26,600 | 26,600 |  |

#### 28. INTEREST CHARGES AND INSTALMENTS - 2015/16 FINANCIAL YEAF

|  | Date<br>Due | Instalment<br>Plan<br>Admin Charge | Instalment<br>Plan<br>Interest Rate | Unpaid Rates<br>Interest<br>Rate |
|--|-------------|------------------------------------|-------------------------------------|----------------------------------|
| Instalment Options                     |             | \$                                 | %                                   | %                                |
| Option One                             | _           |                                    |                                     |                                  |
| Single full payment                    | 28-Sep-15   | 0                                  | 0.00%                               | 11.00%                           |
| Option Two                             |             |                                    |                                     |                                  |
| First Instalment                       | 28-Sep-15   | 0                                  | 0.00%                               | 11.00%                           |
| Second Instalment                      | 30-Nov-15   | 10                                 | 5.50%                               | 11.00%                           |
| Option Three                           | _           |                                    |                                     |                                  |
| First Instalment                       | 28-Sep-15   | 0                                  | 0.00%                               | 11.00%                           |
| Second Instalment                      | 30-Nov-15   | 10                                 | 5.50%                               | 11.00%                           |
| Third Instalment                       | 01-Feb-16   | 10                                 | 5.50%                               | 11.00%                           |
| Fourth Instalment                      | 04-Apr-16   | 10                                 | 5.50%                               | 11.00%                           |
|  |             |                                    |                                     | Budgeted                         |
|  |             |                                    | Revenue                             | Revenue                          |
|  |             |                                    | \$                                  | \$                               |
| Rates Penalty Interest                 |             |                                    | 338,648                             | 180,000                          |
| Rates Instalment Interest              |             |                                    | 106,436                             | 108,000                          |
| Rates Instalment Charges               |             |                                    | 70,340                              | 75,000                           |
| Administration Fee - Adhoc Arrangement |             |                                    | 2,800                               | 1,000                            |
| Administration Fee - Direct Debit      |             |                                    | 0                                   | 1,000                            |
|  |             |                                    | 518,224                             | 365,000                          |
|  |             |                                    |                                     |                                  |
|  |             |                                    |                                     | Budgeted                         |
|  |             |                                    | Revenue                             | Revenue                          |
|  |             |                                    | \$                                  | \$                               |
| PUPP Penalty Interest                  |             |                                    | 193,027                             | 135,000                          |
| PUPP Instalment Interest               |             |                                    | 137,412                             | 100,189                          |
| PUPP Instalment Charges                |             |                                    | 65,570                              | 81,760                           |
| Sundry Debtors Penalty Interest        |             |                                    | 28,449                              | 27,575                           |
|  |             |                                    | 424,458                             | 344,524                          |

|                             | 2016       | 2015       |
|-----------------------------|------------|------------|
| 29. FEES & CHARGES          | \$         | \$         |
| Governance                  | 154,274    | 115,135    |
| General purpose funding     | 363,236    | 100,628    |
| Law, order, public safety   | 79,540     | 88,857     |
| Health                      | 134,771    | 122,660    |
| Education and welfare       | 58,900     | 58,900     |
| Housing                     | 417,329    | 301,569    |
| Community amenities         | 9,590,080  | 9,927,202  |
| Recreation and culture      | 4,240,782  | 4,217,471  |
| Transport                   | 25,803,856 | 28,698,793 |
| Economic services           | 323,131    | 459,935    |
| Other property and services | 179,611    | 52,742     |
|                             | 41,345,510 | 44,143,892 |

There were no changes during the year to the amount of the fees or charges detailed in the original budget.

## **30. GRANT REVENUE**

Grants, subsidies and contributions are included as operating revenues in the Statement of Comprehensive Income:

|   | 2016       | 2015       |
|---|------------|------------|
| By Nature or Type:                                | \$         | \$         |
| Operating grants, subsidies and contributions     |            |            |
| Governance  | 35,500     | 35,980     |
| General purpose funding                           | 1,074,320  | 4,313,824  |
| Law, order, public safety                         | 219,660    | 1,337,269  |
| Health  | 70,586     | 107,722    |
| Education and welfare                             | 58,630     | 0          |
| Community amenities                               | 279,664    | 1,217,217  |
| Recreation and culture                            | 6,855,480  | 11,429,700 |
| Transport   | 25,532     | 0          |
| Economic services                                 | 30,855     | 31,646     |
|   | 8,650,227  | 18,473,358 |
| Non-operating grants, subsidies and contributions |            |            |
| Law, order, public safety                         | 65,410     | 1,170,048  |
| Community amenities                               | 6,493,403  | 2,540,100  |
| Recreation and culture                            | 13,717,935 | 1,380,274  |
| Transport   | 3,848,679  | 63,325,856 |
|   | 24,125,427 | 68,416,278 |
|   | 00 775 054 |            |
|   | 32,775,654 | 86,889,636 |
| EMPLOYEE NUMBERS                                  |            |            |
| The number of full-time equivalent                |            |            |

| employees at balance date | 269 | 283 |
|---------------------------|-----|-----|
|                           |     |     |

| 32. ELECTED MEMBERS REMUNERATION   | 2016<br>\$ | 2016<br>Budget<br>\$ | 2015<br>\$ |
|--|------------|----------------------|------------|
| The following fees, expenses and allowances were paid to council members and/or the president. | Ţ          | Ţ                    | ·          |
| Sitting Fees   |            |                      |            |
| Mayor  | 45,000     | 45,000               | 45,000     |
| Deputy Mayor   | 30,000     | 30,000               | 30,000     |
| Councillor's   | 260,390    | 260,900              | 256,973    |
| Local Government Allowance   |            |                      |            |
| Mayor  | 85,000     | 85,000               | 85,000     |
| Deputy Mayor (25% of Mayors Allowance)   | 21,250     | 21,250               | 21,250     |
| ICT Allowance  |            |                      |            |
| 11 Councillors at \$3,500 per year   | 36,779     | 38,496               | 36,381     |
| Other Expenses   |            |                      |            |
| Childcare (actual costs or \$20/hour whichever is lower)                                       | 0          | 0                    | 0          |
| Travelling Expenses (as per Local Govt Officers Award)   | 27,037     | 30,000               | 0          |
| Training Expenses (11 Councillors at \$5,000 per year)   | 6,888      | 53,578               | 11,236     |
| Councillor Professional Development Allowance  | 55,919     | 58,930               | 11,724     |
| (allowance of \$5,500 which covers costs associated with Conferences)                          | ·          |                      |            |
| Mayors Discretionary Fund (Council Related Expenses)   | 187        | 4,000                | 1,722      |
|  | 568,450    | 627,154              | 499,286    |

## **33. MAJOR LAND TRANSACTIONS**

The City did not participate in any major land transactions during the 2015/16 financial year.

## 34. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

If the City did participate in any trading undertakings or major trading undertakings during the 2015/16 financial year.

## 35. FINANCIAL RISK MANAGEMENT

The City's activities expose it to a variety of financial risks including price risk, credit risk, liquidity risk and interest rate risk. The City's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the City.

The City does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance area under policies approved by the Council.

The City held the following financial instruments at balance date:

|                           | Carryin     | g Value     | Fair V      | alue        |
|---------------------------|-------------|-------------|-------------|-------------|
|                           | 2016 2015   |             | 2016        | 2015        |
|                           | \$          | \$          | \$          | \$          |
| Financial assets          |             |             |             |             |
| Cash and cash equivalents | 96,575,259  | 85,384,687  | 96,575,259  | 85,384,687  |
| Receivables               | 19,790,954  | 27,949,456  | 19,790,954  | 27,949,456  |
|                           | 116,366,213 | 113,334,143 | 116,366,213 | 113,334,143 |
|                           |             |             |             |             |
| Financial liabilities     |             |             |             |             |
| Payables                  | 9,641,193   | 16,458,213  | 9,641,193   | 16,458,213  |
| Borrowings                | 475,616     | 0           | 475,616     | 0           |
|                           | 10,116,809  | 16,458,213  | 10,116,809  | 16,458,213  |

Fair value is determined as follows:

• Cash and cash equivalents, receivables, payables - estimated to the carrying value which approximates net market value.

• Borrowings, held to maturity investments, estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles.

• Financial assets at fair value through profit and loss, available for sale financial assets - based on quoted market prices at the reporting date or independent valuation.

## 35. FINANCIAL RISK MANAGEMENT (Continued)

## (a) Cash and Cash Equivalents Financial assets at fair value through profit and loss Available-for-sale financial assets Held-to-maturity investments

The City's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital. The finance area manages the cash and investments portfolio with the assistance of independent advisers (where applicable). Council has an investment policy and the policy is subject to review by Council. An Investment Report is provided to Council on a monthly basis setting out the make-up and performance of the portfolio.

The major risk associated with investments is price risk - the risk that the capital value of investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments of their issuers or factors affecting similar instruments traded in a market.

Cash and investments are also subject to interest rate risk - the risk that movements in interest rates could affect returns.

Another risk associated with cash is credit risk – the risk that a contracting entity will not complete its obligations under a financial instrument resulting in a financial loss to the City.

The City manages these risks by diversifying its portfolio and only investing ininvestments authorised by *Local Government (Financial Management) Regulation 19C*. Council also seeks advice from independent advisers (where considered necessary) before placing any cash and investments.

|   | 2016<br>\$ | 2015<br>\$ |
|---|------------|------------|
| Impact of a 10% <sup>(1)</sup> movement in price of investments |            |            |
| - Equity  | 0          | 0          |
| - Statement of Comprehensive Income                             | 0          | 0          |
| Impact of a 1% $^{(1)}$ movement in interest rates on cash      |            |            |
| - Equity  | 965,753    | 853,847    |
| <ul> <li>Statement of Comprehensive Income</li> </ul>           | 965,753    | 853,847    |

## Notes:

<sup>(1)</sup> Sensitivity percentages based on management's expectation of future possible market movements.

## 35. FINANCIAL RISK MANAGEMENT (Continued)

## (b) Receivables

The City's major receivables comprise rates and annual charges and user charges and fees. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The City manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the City to recover these debts as a secured charge over the land – that is, the land can be sold to recover the debt. The City is also able to charge interest on overdue rates and annual charges at higher than market rates, which further encourages payment.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

The City makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subject to a re-negotiation of repayment terms.

The profile of the City's credit risk at balance date was:

|   | 2016       | 2015       |  |  |  |
|---|------------|------------|--|--|--|
| Percentage of rates and annual charges                          |            |            |  |  |  |
| - Current<br>- Overdue  | 0%<br>100% | 0%<br>100% |  |  |  |
| Percentage of Pilbara Underground Power Project service charges |            |            |  |  |  |
| - Current<br>- Overdue  | 71%<br>29% | 70%<br>30% |  |  |  |
| Percentage of other receivables                                 |            |            |  |  |  |
| - Current<br>- Overdue  | 88%<br>12% | 95%<br>5%  |  |  |  |

#### 35. FINANCIAL RISK MANAGEMENT (Continued)

## (c) Payables

#### Borrowings

Payables and borrowings are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The City manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities drawn upon if required.

The contractual undiscounted cash flows of the City's Payables and Borrowings are set out in the Liquidity Sensitivity Table below:

| <u>2016</u>            | Due<br>within<br>1 year<br>\$    | Due<br>between<br>1 & 5 years<br>\$ | Due<br>after<br>5 years<br>\$ | Total<br>contractual<br>cash flows<br>\$ | Carrying<br>values<br>\$           |
|------------------------|----------------------------------|-------------------------------------|-------------------------------|--|------------------------------------|
| Payables<br>Borrowings | 9,641,193<br>63,103<br>9,704,296 | 0<br>268,288<br>268,288             | 0<br>144,225<br>144,225       | 9,641,193<br>475,616<br>10,116,809       | 9,641,193<br>475,616<br>10,116,809 |
| <u>2015</u>            |                                  |                                     |                               |  |                                    |
| Payables<br>Borrowings | 16,458,213<br>0<br>16,458,213    | 0<br>0<br>0                         | 0<br>0<br>0                   | 16,458,213<br>0<br>16,458,213            | 16,458,213<br>0<br>16,458,213      |

## (c) Payables

## Borrowings

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The City manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation.

| The following interest rates were applicable to the Citys Borrowings at balance date:           Year ended 30 June 2016           Borrowings | Balance<br>\$    | Weighted<br>Average<br>Effective<br>Interest Rate<br><u>%</u> |
|--|------------------|---|
| Fixed rate<br>Self Supporting Loan WATC<br>Weighted average<br>Effective interest rate   | 475,616<br>2.44% | 2.44%   |
| Year ended 30 June 2015<br>Borrowings  |                  |   |
| Fixed rate<br>Debentures<br>Weighted average<br>Effective interest rate  | 0                | 0.00%   |



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## INDEPENDENT AUDITOR'S REPORT TO THE ELECTORS OF THE CITY OF KARRATHA

## **Report on the Financial Report**

We have audited the accompanying financial report of the City of Karratha, which comprises the statement of financial position as at 30 June 2016, the statement of comprehensive income, statement of changes in equity, the rate setting statement, and the statement of cash flows for the year ended 30 June 2016, a summary of significant accounting policies and other explanatory notes, and the Chief Executive Officer's statement.

## Management's responsibility for the financial report

Management is responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards, the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regulations 1996 (as amended), and for such internal control as Management determines necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

## Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks and material misstatements of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the City's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Council, as well as evaluating the overall presentation of the financial report.

We believe the audit evidence we obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Independence

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.





## Opinion

In our opinion, the financial report of the City of Karratha;

- i. gives a true and fair view of the City of Karratha's financial position as at 30 June 2016 and of its performance for the financial year ended 30 June 2016;
- ii. complies with Australian Accounting Standards; and
- iii. is prepared in accordance with the requirements of the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regualtions1996 (as amended).

## **Statutory Compliance**

In accordance with the Local Government (Audit) Regulations 1996, we also report that:

- i. There are no matters that in our opinion indicate significant adverse trends in the financial position or the financial management practices of the City.
- There are no other matters indicating non-compliance with Part 6 of the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended) or applicable financial controls of any other written law noted during the course of our audit.
- iii. The asset consumption ratio and the asset renewal funding ratio included in the annual financial report are supported by verifiable information and reasonable assumptions.
- iv. All necessary information and explanations were obtained by us.
- v. All audit procedures were satisfactorily completed during our audit.

## **AMD Chartered Accountants**

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MARIA CAVALLO Director

Bunbury, Western Australia

Dated this 30<sup>th</sup> day of September 2016

## CITY OF KARRATHA SUPPLEMENTARY RATIO INFORMATION FOR THE YEAR ENDED 30TH JUNE 2016

## **RATIO INFORMATION**

The following information relates to those ratios which only require attestation they have been checked and are supported by verifiable information. It does not form part of the audited financial report

|  | 2016  | 2015  | 2014  |
|--|---|-------|-------|
|  |   |       |       |
| Asset consumption ratio<br>Asset renewal funding ratio | 0.972   | 0.797 | 0.765 |
| Assertenewartunding fatio                              | I   | I     | I     |
| The above ratios are calculated as follows:            |   |       |       |
| Asset consumption ratio                                | depreciated replacement costs of assets<br>current replacement cost of depreciable assets |       |       |
|  |   |       |       |
| Asset renewal funding ratio                            | NPV of planning capital renewal over 10 years   |       |       |
|  | NPV of required capital expenditure over 10 years   |       |       |

## 6 CLOSURE

The meeting closed at \_\_\_\_\_.